

OUR WORLD MARKET

“The Generational Distinction”

Our Connection to life

Robert W. Blazer



Your DeKalb Farmers Market
A World Market

DeKalb Farmers Market

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PREFACE

When I started in 1977, I called this “Your Dekalb Farmers Market”. I started this market so we could have the best source of fresh food direct from the farmers. Before I started the market on Medlock Road, I went door to door in the neighborhood surrounding the market and asked if they would like to have one. They said yes and I dedicated it to them: hence the “Your” in “Your Dekalb Farmers Market”. When I came here I was 28 years old and had already had many years of experience in discount store retailing, and four years’ experience in buying and selling produce. My father had a discount store retail business in Pawtucket, Rhode Island that I worked in since I was a small boy. I also had a Mechanical Engineering Degree from the University of Rhode Island. This has helped me with the design and construction of our facilities, which I built.

Over the years we have become involved in producing many of our own products at the market. We continually improve these products over time. We also search the globe for the best international products in each category to support cooking our fresh food ingredients. We directly import these products providing the best value possible. We have a large warehouse to store these container loads of product on our property adjacent to this market. At the end of 2012 we added a new wholesale facility on the back of this market. This included new loading docks so we can ship full loads of produce without interfering with the market receiving operations. We also added state of the art ripening rooms for bananas, plantains, avocados, papaya, tomatoes, and pears.

We have always worked directly with farmers throughout this country, handling their products for them. We have supported them in developing their ability to do what they love to do. We also grow, pack, and ship produce under our “World Direct” registered trademark from farms in Mexico, Central and South America direct to wholesale receivers all over the USA. The market stands for high quality in what we grow, buy, and produce. We also stand for making it as affordable as possible.

We have the best credit rating the produce industry has to offer, and we have maintained this rating for decades. We are a debt free company committed to paying for what we have with our own money. My son Daniel is involved in the business. He speaks Spanish fluently and heads up our international growing and shipping programs. It is my intention for this market to continue when I am gone. The financial structure of the organization makes this possible. How we work together with people in our business also makes this possible.

My wife Barbara has been with me since 1987. She has supported the market with insights into products we need to source, and recipes and support for products to produce. She also is continual support for all market operations. She loves to cook and is very good with people. She had her own hair salon business before she met me. She had the most demanding customers in the city to deal with. She had the reputation for being the best at what she did. She has brought that energy and commitment to our market and has given me the support I need by always telling me the truth about what she sees. Without her support the growth of this market would not have been possible.

Before I got involved in the produce business, I always had an interest in having people work together well. So, this market is a commitment to providing an affordable high-quality food supply, and a place for people to learn how to work together properly for everyone's benefit.

This book is about what we have seen about people, what we all have in common. Our market has become a world market. We have employed people from all over the world for the last 37 years. We also have the most diverse customer base in Atlanta. It may not seem so far-fetched that it would be a good place to study people. The new information we are sharing here is what we have recognized as simple facts of life during the last 25 years. We have applied this knowledge and have benefited from it. I have shared this with many people during this period of time. Now it is time to share it with you. May the information in this book support your dreams becoming a reality.

“Our Stand” is what allowed us to see what we have seen. It was written in February of 1989 after I heard my father had lung cancer. I reevaluated what my life was for at that time. I could see it was not about running a chain of farmers markets. I felt if we have one life, we need to play the biggest game we can play during our time on this earth. I wrote “Our Stand” to represent a game worth playing for us. I am a request for your support to play it with us.

Robert W. Blazer

OUR STAND

We declare the world is designed to work.
We are responsible for what does not work.
We make the difference.

No matter how technologically advanced
we become, we cannot escape our fundamental
relationships with food and each other.

The possibility of these relationships is
the World Market. In this context the world works
for everyone free of scarcity and suffering.

We commit ourselves to the possibility
this World Market is for the
future generations of this planet.

ACKNOWLEDGEMENTS

I wish to acknowledge the following people for their contributions to my life. Without their support this would have never been possible.

My father and mother worked very hard to guide and support me to be successful in whatever I chose to do. My father and mother gave me the opportunity to learn what it takes to run a business and take responsibility for developing new products and services at an early age.

My wife Barbara who has stood by me in difficult times and has kept me grounded so I could turn my dream into reality since we met in 1987.

My son Daniel who has supported me in developing our business in ways that would be impossible without him. He also has given me something to work harder for so he can have what he needs to carry this business forward.

Rashmi Desai, Hyunsil Choung, Frank Velasquez. These employees have been with the market since Medlock Road. They grew up here with me. They have done whatever it took for this market to function. They have been here sharing our dream for a world free of scarcity and suffering for the future generations of this planet.

I wish to acknowledge the rest of the 800 full time employees of the market, who work each day for the benefit of our customers and themselves. They also support their own families that stretch across the globe. They are heroic in their efforts to have a better life for themselves and their families. They are an example of how people from all backgrounds can learn how to work together successfully.

I wish to acknowledge the employees who worked wholeheartedly for the benefit of our customers that are no longer with us. Their spirit lives on in us.

I wish to acknowledge our customers who supported the development of this market over the last four decades. We are forever grateful for the opportunity they have given us to realize "Our Stand".

I wish to acknowledge this country I was born into. It has given me the freedom to follow my heart, fulfill my dreams. I started building the Medlock Road market the year of this country's 200th birthday. The freedom we enjoy today has been provided by the sacrifices made by others during the last 238 years. This book is for the benefit of all human beings. I hope this helps repay the debt I owe for being born here.

And finally, I wish to acknowledge what we cannot see and know directly, that makes all of this possible. Without this ongoing support we wouldn't have the gifts we have to share with each other. We wouldn't be here at all.

FOR MY CUSTOMERS

I dedicate this book to you. Without your continual support during the past 37 years, none of this would have been possible. It is my wish that the information I am going to share with you gives you a better understanding of what our market stands for, and what has been seen here. What I am speaking about has allowed us to become a real-life example of the beginning of a world that works, free of scarcity and suffering. The information I am sharing has been the result of seeing what makes the difference to “Our Stand”. Recognizing what this was began at the 12th anniversary of the market, June 2, 1989. It continues today, 25 years later.

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INTRODUCTION

After my father's death on April 22, 1989, I came to a stark conclusion. I had written "Our Stand" and had a project in the works. It was called "World Market 2000". It was for people to see what they needed to see, so we could work together appropriately for our mutual benefit, by the year 2000. I had a sense of Point B, where I wanted to get to. But when I looked at where I was at, it seemed impossible. Everything I had tried to do with other people: marriages, working with my family, working with other people, had resulted in disappointment or failure. The only thing that was not failing at this point was my relationship with Barbara, who has been with me since June of 1987. It was difficult for her to deal with all the drama in my life, but we were together. At that point I realized I was lost on my journey to Point B. It seemed like I was creating scarcity and suffering no matter how good my intentions were.

But this time it was a little different than all the other lonely, self-doubting, self-deprecating days of my life. Before I thought I was the worst-case scenario. My self-esteem was nowhere. I always had thought that others were smarter than me, knew more of what I needed to know than I did. I felt like a social zero, unable to fit in. I was OK in the retail business, but in human relationships I had failed. However, this time I also knew I was not alone. I knew from participating in various workshops that we all felt not good enough in various ways. We were good at covering it up, but our feelings of inadequacy were underlying it all. So one day in May of 1989, I hit bottom in my quest for seeing what would make the difference to "Our Stand" by the year 2000. I was in a dark bathroom in Barbara's condo and I broke down. The tears of trying my hardest to make things work for people and failing were confronting me. I knew beyond a shadow of a

doubt, I had no clue about ever getting to where I had committed myself to get to.

However, this time I also knew I was not alone in my feelings of failure. There were many other people stuck in their worlds of unfulfilled dreams. I knew in that moment all the people I thought had the answers to making the difference to our world, really didn't. No politician, religious leader, businessman, scientist, philosopher ever had. I was stuck in a world that had never worked the way I knew in my heart it was designed to work. But I knew in that moment everyone else was stuck as well. In that darkest of moments, I prayed to God for support. I prayed not just for myself, but for all people, and the unborn and past generations as well. I prayed for us to be able to see, what I had known intuitively my entire life was there to see. I prayed for us to see what would make the difference to my dream.

What I am speaking about here came out of that prayer. It is a gift from life for life. The ability to hear what life has to say requires a new awareness and appreciation of how we are designed for this. This is not a belief system. It is a matter of being able to distinguish the difference that makes the difference to our connection to life. The work I have done to see this is the same work everyone has to do to see this. I can only point in the direction of what there is to see. If we care enough about the world we are leaving behind for the future generations of this planet, we can see it. This is being responsible for who we are as life for life.

I understand skepticism when it comes to any new understanding of ourselves. Our minds wish to think they have all the answers they need for us to survive day to day on this planet. We go to school for this. To realize that all the formal education presently available may not be enough to allow life to work for us is frightening to our minds. The existing system is based on the educational principles taught today. Our minds are the gatekeepers of our world. New information is seen as a

threat, an intrusion into who we think we are, how we have it all put together. Our minds fight against any disruption in the way they view the world. ***I suggest the information provided here be discussed openly among close friends and family, in person. It is best to read this a chapter at a time and then discuss it before moving on to the next one. If read alone, we are left with what our individual minds think about it. We will not be able to see what there is to see this way. Our minds will make sure of that.***

Another point is that this is a history of what has already been seen by thousands of people during the last 25 years from all over the world. What we are speaking about here is common knowledge to us. It is uncommon knowledge to anyone who has not been exposed to it before. The first chapter will be difficult to follow at first. The succeeding chapters will further explain and amplify the information expressed in this chapter. It will become more obvious what is being said as the reading progresses. Some of the chapters have additional comments. These comments are placed at the back of the book by chapter. It will be easier to read these comments after all the chapters are read. Don't give up. It is well worth the effort to recognize what is being said here, I promise.

PART ONE

ANOTHER WAY OF SEEING OURSELVES

THE EXPANDING WAY OF BEING

THE CONTRACTING WAY OF BEING

ANOTHER WAY TO SEE OURSELVES

Remember: What we think is going on and what is really going on are distinct....., different.

The most basic way we differentiate who we are is our gender, male or female. This leads to two worlds: the world of the male, and the world of the female. We also see ourselves as individuals, each person different from all the rest. This separates us into individual worlds.

Human history is the result of having these starting points in our understanding of who we are. We are stuck in a world of male-female individuals. This has inevitably resulted in scarcity and suffering in our relationship with life. History proves this.

Because of this we also see life as something separate from us. We live life in the third person: they, them, it. Life is this or life is that. We are over here and everything else is over there. We are at the effect of life over there. It always happens to us. Bad day, bad luck; all we can do is hope for the best. We live the "this isn't it life", the life I was given, the life I had no choice in. Let's get a new life; we need to trade ours in. God is separate from us as well. Pray to him or pray to her. The afterlife is also separate from our lives. We have to die to get there, hopefully to heaven and not to hell. We have no real power in life. Everything is separate and bigger than us. We are worried and apprehensive about everything we see and do. Love and commitment hurt. We have the scars to prove it. Our dreams have been causes for despair. What will go wrong next? What

will happen to us next? How will we manage to pay the bills when they come due?

Being separate from life is like living in two dimensions in a three-dimensional world. In a two-dimensional world, height and depth would not be able to be seen. We would be at the effect of something we wouldn't even know was missing in our way of life. Sometimes it would be very hard to walk – going uphill and not knowing it. Other times it would be hard to stop from falling – going downhill and not knowing it. Shadows would be something to be afraid of. Sometimes when they appeared nothing would happen. Other times when they appeared we would get bruised, squished, or disappear. We would run into things, get run over by things, and fall into spaces we couldn't see were there.

We all would have our stories about how dangerous and painful life is. We would be scared of what might happen to us unexpectedly. We would spend all our resources and keep on borrowing more, treating the sick and wounded in our two-dimensional world. We would pray to our gods to protect us from life. We would become dependent on legal and illegal drugs to ease our pain and suffering, with side effects more dangerous than anyone would have known. We would go to war with life, thinking it was doing it to us. We would pass more and more laws, restrictions on what we could do and say. None of this would stop the body count from going up, the cost of living from going up. We would have to steal from the future generations to live. Loan amounts would go up too fast to repay. Life with a two-dimensional consciousness in a three-dimensional world is a costly affair. What would make the difference would be a three-dimensional consciousness for a three-dimensional world. However, we never knew we never knew it was missing at all, causing our pain.

Human beings have been using a three-dimensional consciousness for life in a four-dimensional world. The

scarcity and suffering we experience is because we do not have a four-dimensional space-time consciousness to deal with a four-dimensional space-time world. We never knew we never knew this was missing at all. Only from a stand to eliminate scarcity and suffering for the future generations of this planet, was there the possibility to see what was missing. The opportunity to see it, and what would make the difference to it, was the “World Market 2000” project, which I created in 1987. This book is a pathway to accessing this new world of consciousness for human beings.

This consciousness for life eliminates scarcity and suffering, once and for all, for our future generations; instead of the consciousness for life we are using now, that guarantees increasing scarcity and suffering for the future generations of this planet. This information is a bridge between the world we are living in today to the world we are designed to live in. This bridge has gotten us across the void we never knew was even there. This bridge is strong and capable of supporting all who care to cross. The world it leads to is what is in our hearts to have. This bridge is our connection to life. It is called “**The Generational Distinction**”. It allows us to live life in the first person, become life for all life; instead of life at war with life over there.

Having a life experience, free from scarcity and suffering, requires a new starting point in how we see ourselves. This new starting point is to see ourselves as **energy**, the ability to do work that makes the difference to life. This is our lowest common denominator. So how does this energy express itself as human being? This is as expanding, space creating energy; and contracting, time creating energy. This duality distinguishes the being of human being.

Let us take a look at what this is all about. First of all, to recognize something it has to be different than what is around it. This something shows up in the space of everything it isn't.

This space for something to show up is expanding energy. What is real in this moment of time, that we can see and touch, is contracting energy. Human being represents these energies. Some of us are expanding in nature, and some of us are contracting in nature. This is not a random occurrence. **It is a generational difference.** Fathers and sons are opposites. Mother and daughters are opposites. These pairs of opposites are the primary relationships in life. This means that a father who is expanding in nature has sons who are contracting in nature. A mother who is expanding in nature has daughters who are contracting in nature. A father who is contracting in nature has sons who are expanding in nature. A mother who is contracting in nature has daughters who are expanding in nature. For successful mating, opposites must be present. Opposites provide a balance of energy, which is a requirement for life to work free of scarcity and suffering.

Each father has the seed of his opposite in him. Each mother has the seed of her opposite in her. It is similar to the Yin Yang symbol. The white part could be seen to represent the expanding person, with the black dot as the seed of its opposite inside it. The black part could be seen as representing the contracting person, with the white dot as the seed of its opposite inside it. This circular design when turned could be seen to represent the cycle of life. One generation leads to the next generation, one opposite the other, over and over again, as the circle of life turns.

Now we need to be able to see this in ourselves. Expanding energy and contracting energy is not a psychological description of human behavior. It is also not a theory. What we are speaking about is the core difference in who we are as human beings. We are distinguishing the being of human being. It has been recognized by thousands of families from all over the world over the last 25 years. It is simply a fact of how life expresses itself in us. It can be recognized easily when we have distinction for it.

It takes a willingness to look in the direction provided, to see what is there to be seen by all of us. It also takes the support of the people we trust and work well with, to recognize this difference we are speaking about. It cannot be done alone.

To distinguish something, opposites must be present. One gives distinction to the other. To know female, male must be present to mind. If everybody was female, there would be no distinction female. We exist in the space of opposites. This is what the expanding person provides. An expanding person sees something or hears something, let us call this A. What comes to their mind is something different than what is seen or heard, let us call this not A. When spoken, there is a new possibility of seeing something in the space that the opposites A and not A provide.

Let me give you an example of this. I am expanding and my wife Barbara is contracting. Barbara asks me what do I want for dinner. She is going to the market and is wondering what to get for dinner. I tell her: "How about going out for dinner tonight". Now there is a big space of possibilities for dinner tonight. Anything the market has to offer and everything available in all the restaurants within say a 30-minute drive from Decatur. Eating something at home is A. Eating something out is not A. Now we have A and not A to choose from. Creating a bigger playing field is what an expanding energy person does.

The contracting part of this conversation went this way. She called me back from the market and asked if I would like some swordfish. She said she could pick up some tabbouleh and hummus at the market deli, and make a cucumber and tomato salad. I said "OK". Out of the millions of possibilities for dinner tonight, Barbara picked this one. This is being contracting.

It turned out that I was working late on this book and was much better off staying at home and not chasing around for dinner. This is what I didn't know I didn't know until after she came home and started dinner. I realized then I was tired and it made more sense to eat at home anyway. And by the way, the swordfish was a young fish and was very tender. I needed the tabbouleh. I ate a 16 oz. container of it myself. I also enjoyed the fresh cucumber, tomato, feta cheese, and onion salad; and the hummus I scooped up with some romaine leaves. I needed these vegetables. I can always tell what I need. This is the first thing I eat. I would not have gotten that same amount of nutrition eating out. This is something else I didn't know I didn't know before. I learned this when I started eating that night. Also, this dinner was quick and easy for Barbara to make, and we didn't waste time and gas driving around and having to wait in a restaurant for them to make dinner.

After I ate dinner, I could clearly see the difference between going out and eating at home that night. In the balance of our expanding and contracting energy, we made a choice that worked better for us in ways we could not have seen when the choice was first made. What informs life, what we can't see and know directly, is able to support us to make these choices that make the difference to our lives, when we are being a space-time balance of expanding and contracting energy.

Another way expanding people create space is to dream a dream as real. Dreams are not a thing. It is not something. It is nothing or the space for something to show up in. This is context creating. What can show up in this dream depends on where the expanding person is coming from: who they are being when he or she is dreaming their dream. Is the expanding person coming from making the difference to all life? If so, he or she will see differences that provide the space in which making the difference to life can happen: like seeing the difference between what does not work and what does work.

Is the expanding person not coming from making the difference to all life? Then he or she will see differences that do not provide the space in which making the difference to life can happen: like black and white skin color, or right and wrong. Life is not a right or wrong proposition. It is not limited by skin color. It is a proposition designed to work in more exciting and diverse ways by realizing what doesn't work. The natural world proves this. What shows up in the space of the expanding person is the reality of what life can accomplish in this space. Time is a mirror reflecting where the expanding person is coming from, the space for life he or she is being.

Being in time is the domain of the contracting person. "Now" is who they are. What has to be done now is their focus. It is not about tomorrow, or maybe this or maybe that, like it is for the expanding person. It is what needs to happen now for the possibility of the dream to be realized in time. The contracting person needs to do things to know them. They have exacting recall of the past. They photographically and audibly capture the moment as well as scents, and record them for further reference. Where there is uncertainty of how to make it happen, what to decide to do with the expanding person; there is the certainty of experience for the contracting person to come from. When confronted by something new, their minds look back into its files to find something similar to use to understand what is going on or what is being said. If there is nothing in the files to see that is similar to this, there is no comprehension possible of what is occurring. The contracting person does not follow what is being said or see what there is to see, unless there is something similar in mind to compare it to.

So contracting people see similarities between things, expecting them to be the same. The only universal constant is change. Moment by moment everything is changing. This is upsetting to a contracting person who by nature expects things to be the same as how they remembered it. So, expecting things to be the same is the source of upset for the contracting person.

Expanding people think something different than what is going on, not A. Expecting things to be different than what is going on is the source of upset for the expanding person.

When operating alone, expanding people hear one thing and think something else. They drift from what is being said to what is not being said in their mind. Whatever they are told, they think something else; and they confuse what they were thinking with what was said. Concentration is difficult. This can be mistaken for "Attention Deficit Disorder". Their minds keep drifting between thoughts, each one triggering a different one. As soon as they decide individually on something, they will change their mind back and forth between opposing ways of seeing something. They space out, not being able to reach a conclusion in their thinking about something. They worry this or that might happen. They start to think what they are worried about is real instead of something other than what is real. They can become paralyzed by fear and indecision, and feel isolated and scared in their world of what isn't as what is. If they act on what they think individually, they see what they thought would be the best course of action turns into what isn't the best course of action in reality. It turns out to be opposite to the best decision, or something other than the best decision.

When expanding people listen to their individual minds as their source of reality, they bet on what doesn't make the difference as what does make the difference. They see black for white and white for black. They see the negative image when it is the positive image. They see the opposite of what is going on as what is going on in every thought they have. Their thinking is a total inversion of what is going on. This creates scarcity and suffering for themselves and everyone else they can convince that their thoughts make the difference.

The separate domains of individual thought about reality and reality are collapsed. Judgments are based on opposite

thoughts about reality, not reality itself. The expanding mind is searching for control, trying to match what is really going on with what it thinks is going on or should be going on. Based on what is not real, expanding minds tell us who we are, what we are part of, where we are at. This arrogant ignorance of what is really going on around us is dangerous to all life. Expanding people attempt to change life to match their latest mind driven paradigm. Theoretical knowledge becomes reality instead of reality itself. The acceptable scientific theories of the day are based on this confusion and ultimately are proven wrong over time.

Being right about what they think is what our individual minds are always up to. With no balance possible, with the individual expanding mind in charge, we literally expand out of existence, thinking what isn't as what is. We disappear into the quicksand of our minds. The rise and fall of empires is the playing out of this. The over expansion of business, government, social welfare programs is the result of this. It continues until the bombs stop falling, the battles are lost, the money runs out, and the truth is seen. What is really going on is a return to nothing to start over again. The something we thought would make the difference turns out to do the opposite instead. We've grown older, less healthy, and poorer every time. Our lives are spent figuring out some other way to steal from each other and the planet to continue our mind directed, imbalanced, expanding out of existence, self-destructive way of being. The people that caused the most scarcity and suffering on this planet were expanding people who looked out there and thought they were right about their minds' thinking, and took everyone that bought into it down the drain with them.

Contracting people when operating alone see what was as what is. When they hear or see something, they associate it with the closest match from their past experience. If there is no match possible to make, they lose interest in what is being said. They cannot relate to it. When it comes to working on something,

they come from their experience to know how to do it. “I’ve always done it this way, and this is the way I like to do it.” They do not like change. They openly resist it. They expect it to stay the same as how they remember it to be. They want it done. No room to stop the action thinking about other ways to do it. They do not want to be disturbed when they are working on something. They are oblivious to what is going on around them when they are focused on getting something done. They are a doing machine. Get out of their way. Remember they have photographic recall of everything they experience. They know where things are and expect them to be there when they go looking for them. It may look like a mess, but they have a place in mind where they expect to find it. Expecting their things to be in the same place, and realizing something is no longer there is upsetting to them. Because their world is limited to what they have known it to be, there is no possibility in their individual thinking about life. They are limited by their experiences and do not go outside that box. If it isn’t known and proven, it isn’t worth talking about. If they can’t see it under a microscope, it isn’t real. Left to themselves they contract out of existence, thinking what happened before is what is happening now. This is never the same as what they think it to be. Their experience of life is past dominated. Their minds lead them to something that is not there anymore, creating scarcity and suffering for everybody involved with them.

Our culture in this “modern world” is centered on what I call ***“The Myth of the Individual”***. It is the idea that we are designed to operate successfully individually. This is reinforced in our education systems, business organizations, and the rules and regulations our government imposes on us. The individual reigns supreme. I grew up in Cranston, Rhode Island. The state capital building in Providence has a gold colored bronze statue on top of its dome. It is called “The Independent Man”. This institutionalized the individual as making the difference to our state.

I remember watching Superman, the Lone Ranger, Batman, James Bond, Rocky Balboa, and hundreds of other examples of how individuals made the difference in pop culture. Sports figures and Rock Stars have always been icons of individual glory and success. They were true heroes. When we studied history and religions, we always focused on individuals as the force to be reckoned with. It was always that special person we looked up to. The result of this for me was never being good enough. If I just studied harder, worked harder; maybe I could make something out of myself, survive somehow. No matter how hard I worked, though, I knew I would never be an Einstein, Henry Ford, or Lincoln. I didn't even know what I could do to fit into this world. I felt scared and alone knowing I could never be really good enough to matter in this scary, bigger than me world.

Being an individual separates us from everything around us by definition. This way of seeing ourselves is analogous to seeing the earth as the center of the universe. I am the center of my own individual universe, separate from all the other universes. It is my life, my world, my thing. Will anybody be allowed in? Do they play by the same rules? How long will they stay? They may not fit in? Maybe they will wind up distracting me from what I have to do? Will they agree with my points of view, or will they be tough to deal with: arguing about stuff, asking stupid questions and driving me crazy? Maybe there is a bunch of hidden stuff I don't know about? Is there a disease I could catch? Will I ever be able to trust what they say? What could they do to me, my life, what I have struggled to put together if things don't work out? Good luck isn't enough. Better have a well-conceived exit strategy. Better talk to my lawyer first. Will my mother approve? Will my friends approve? Will my boss approve? If I am separated will my Ex approve? If I have kids already will they approve? Face to face relationship with another individual isn't easy. Twitter and Facebook sound better. If they agree they are in. If they don't they are out. Maybe porn, meal delivery, internet shopping, and a job I can do alone is the best way out. At least I won't have to get permission to change the

channel, drink another beer, or eat a pizza. Only my divorce lawyer will complain. OK, I got it... It's a stress-free plan: me, myself, and I, content in my little separate universe, with the least human interference possible in the way I put it together. Well this is pretty much the road being an individual puts us on. It would work just fine if we liked being totally alone, talking to a machine, working for a machine. But somehow we still yearn for that mystical relationship in the sky that will somehow transform the quality of our lives, and make all our dreams come true.

Unfortunately for the current mythology and everything that has developed from it, we are not individual in nature. We are dual and opposite in nature. This is a "really" inconvenient truth. Human being expresses itself, like everything else we can see and know, as a pair of opposites: one giving being, existence, distinction, to the other. If we don't have both, we have neither. Black gives distinction for white. White gives distinction for black. If everything is black then there is no way to see it. The same if everything is all white. This means that being individual in nature is not possible. The mythology that has us see ourselves as such is self-destructive to life, to my life, and the lives of everyone and everything else on this planet.

So how are we supposed to deal with each other when we are dual and opposite in nature? Well a good analogy is seeing what is going on in a room. One person can only see half the room at a time. The only way I can see what is going on in the whole room right now is to have someone else, looking in the opposite direction, telling me what they see. I have to hear what they have to say to know what is going on. The same is true for them. Only when I know the other person is seeing what I cannot see am I an opening to hear what they really have to say. Once I am this opening, the other person has the opportunity to speak what there is to say. What someone else is able to say is a function of how I am listening to them. If I think I know individually the way it is, I cannot hear anything other than what

my mind is telling me. Because there is no opening to speak into, the other person will not be able to speak what they see.

I can only say what someone is willing to hear. If the other person has his mind made up, there is nothing I can think to say. The door is closed and no delivery is possible. Only when the door is open can the words come to me so I can say what there is to say in the moment. The listening brought to the conversation determines what will be seen, heard, and spoken. The opening to really see and speak what makes the difference to the moment is always how the other person is listening to you. The greatest contribution we can be for someone is allowing them to contribute to us. This is the greatest gift we have to give each other. Each one of us has something to contribute and the innate desire to do so. The question is whether the opening to contribute is present, or will it be a closed door?

The consciousness of the expanding person is distinct from the consciousness of the contracting person. As we discussed before, when the expanding person operates alone, what he or she sees is what isn't as what is, something different than what is present. The contracting person operating alone sees what was as what is, something from the past as what is present. Neither one can see reality, what is going on in the moment individually. When we are in a conversation with an opposite energy person, who has the distinction expanding or contracting energy in mind as who they are, then something else is possible. They also have to be coming from making the difference to each other, all others, all life in their conversation for life. Within this context, we begin to hear and speak what makes the difference to life. There is no thinking what to say. This is not a mind trip – quite the opposite. We have our individual minds out of the way in the balance that space-time creating energies provide. Our minds become an opening to hear what makes the difference to life, and the message is delivered. When the expanding person has said everything that he or she had to say, then out of nothing something is revealed

that makes the difference to everything. It is like having nothing in the right place. The seesaw goes up and down, the heartbeat and breath of life go expand contract until there is that moment of silence, the moment of balance, the moment when we disappear individually. In this moment we recognize what has been going on, what could be going on, and what to do about it to make sure it goes on. We become the people unwilling to have it any other way. It is so simple, so clean, so clear to our hearts, minds, and souls that it is a wonder why we had never seen this before. It simply is what makes the difference to life; we have seen it, and in that moment, became it.

Once we have recognized what is appropriate to occur at the balance point in our conversations for life, the universe aligns with this new space of possibility and opportunity for action we have become. Unexpected things start to occur; some of them are unsettling and confronting to the existing system we have been putting up with. There is no turning back. The die is cast. The journey has begun. A new world is unfolding around us. It will be a rough and frightening experience when our previous system of reality starts falling apart around us. Our mettle will be tested. Are we really who we say we are in the matter? Or do we quit when the going gets rough?

We will be tested; we will be uncomfortably challenged to be our word. Do we really mean what we said? Some of the people that were in our lives before are not in it anymore. New people come from out of nowhere and say things offhandedly to us. There are messages in all of it. There are no mistakes, accidents, or coincidences involved. Life is a support structure for life. Every moment supports every other moment in time to see what makes the difference to life. When we can hear who we are as life for life, the messages become clearly seen and acted upon without hesitation. A new world begins to emerge. At first it threatens us all, and then supports us all to be more than we could have ever imagined us to be.

The difference between three and four dimensions of consciousness needs to be clarified. Individually we are only capable of experiencing three dimensions of space and one separate dimension of time. We see what occurs as three-dimensional objects. I call this a three-dimensional consciousness for life. We, and everything around us, are seen as individual, distinctly different objects. Everything is separate from everything else. Our world is a balancing of forces acting on objects. We spend our time examining and creating pieces because there is no whole to come from. Life is separate from us. We are at the effect of what goes on. We live the “woulda, coulda, shoulda” life. We are motivated by fear and greed in an effort to survive in our three-dimensional world. We politic for agreement in what we think we must do to compete with the other guy for scarce resources, reinforce our power over life. We use force in an attempt to make life do what we want it to do. This creates opposite forces to balance the imbalance we create this way. This self-defeating, wasteful process is the cause of scarcity and suffering in everything we do. God is separate from us as well. We are sinners, martyrs, and victims in a world we have no connection to. We believe so we can matter in this big, scary, impersonal, non-caring, dangerous world we were born into. We pray for salvation so our souls can reach heaven after our sentence here on earth is over. In our three-dimensional world time exists independently from space. Time is one separate moment after another in a continuous, linear, infinite progression. It is something we are at the effect of, have no connection to as well. Times are good or times are bad. This is the right time or this is the wrong time. Time goes too slow or time goes too fast. If only I had time. I am running out of time. It is too late.

In four dimensions of consciousness, three dimensions of space and one dimension of time come together as one space-time. We are not alone. There is no such thing as separate any longer. Everything is connected to everything else. What is over there is over here. Everything affects everything else.

We are in, of, and for life. We are at cause in what goes on. We are part of the whole. We have the whole to come from and be supported by. We are in a dance with life. We are intimately related to what goes on in life. We come from making the difference to it. Energies in balance rather than forces in balance are at play. We are space creating and time creating energies that balance each other generationally. We are life itself having a conversation with itself for the possibility and opportunity of what can be realized in space-time.

In the fourth dimension of consciousness, we see time as a reflection of who we are being that life is. If we are a complaint about what is going on, then there is time for what we are complaining about to occur. There is no time for it to occur when we become responsible for being the source of what we are complaining about. When we are a request for support, time is provided for people to show up unexpectedly, making the difference to our efforts. When we are being reasonable, there is time for what doesn't make the difference for life to occur. If we are being unreasonable, unwilling from the very center of our beingness not to have what makes the difference for life to occur, time stops so it can occur. When time stops, we have the opposites "no time" and "all time" present in this moment. We have "no time" for what was occurring before to occur. We also have "all time", all options available, for what makes the difference for life to occur. In this moment of contracting time convergence, the opposite is created. This is expanding energy, to light up and create the space for life to unfold into. Because all time has merged, we can see in this moment what will occur outside of linear time. This is a discontinuity; a time jump into the future we experience. This allows us to recognize a difference between what has been going on and what could be going on. A balance in space-time is required to see this. This occurs at the balance point in our conversations for life. At this moment of balance, we disappear as individuals. There are no more expanding and contracting people separate from each other. We become space-time for life. As we become space-

time we also become the opposite, what transcends space-time, which allows us to see what makes the difference to life for all time. This is the birth of a new universal consciousness for life. All it took was the unwillingness for what was going on before to keep going on, and distinction for who we are as space and time creating energies. Then there is the time for matter and energy to reflect the possibility and opportunity of our new world. All life shifts appropriately into this new space-time balance for the benefit of all life, past, present and future. We have entered the crucible of creation, and in that moment made the difference to life.

As stated before, the bridge between these two worlds of consciousness for life is the “Generational Distinction”. The following chapters are designed for us to gain access to this bridge. We will learn to recognize what it is, and will learn what it takes to cross it. The world on the other side of this bridge is waiting for us to arrive, and it is definitely worth the effort to get across. The next five chapters focus on the differences between expanding and contracting people and how life occurs for us. The following three chapters deal with understanding our families and how they are designed to work. The final three chapters deal with who we are as a contribution to life, how to organize ourselves so we can work together effectively, and clarifying what we mean by World Market. Any confusion about what is being said here will be eliminated as the reading of this book progresses. Remember, the differences we are speaking about in the following chapters are not personality differences. They are differences in the fundamental expression of who we are for life. It is the being of human being and how it is designed to contribute and be contributed to. It is the natural gifts we are given, so we can be in life as life for life. It is time to recognize and appreciate what they are, for the benefit of all of us now and the future generations to come. This is the legacy they deserve from us.

THE EXPANDING WAY OF BEING

Now let us describe more completely the expanding person's way of being. ***This will be a mixture of the 1st and 3rd person because it applies to me. I am expanding.***

Expanding people come from BEING WHO THEY CAN BE FOR YOU. For them, to be is to do.

Based on what is occurring now, the expanding person sees the possibility of what is not occurring right now. The space for something to occur that has never occurred before has arrived. Their energy expands the possibility of what may occur in time. Before they engage, there is no space for this to occur. There is only what was collapsed onto what is: past dominated experience, no possibility for anything else. The expanding person brings the possibility of this or the possibility of that to the table. They bring their dreams for life to life. The expanding person sees what isn't and gives space to time.

Living in the space of opposites, never being sure of what will happen, is our world. Individually we worry about whether we should do this or that. Our power is to create space by opening things up, coming up with new ways of seeing things. Hearing the way it is gives rise to seeing what isn't in conversations. Why not this or why not that is who we are. Nothing is fixed for us. We change our minds being torn between opposites. We think one thing for a moment and it seems to be the way to go. After that thought is seen, in the next moment, the opposite thought emerges. One balances out the other until we are left in the question of what to do. Nothing is in the right place, so to speak. We simply do not know what to do about it. In this space that not knowing provides, there is the possibility to see something that

will make the difference to the concern that led to the questioning of what was going on to start with. This possibility can be realized only with the support of the opposite energy. For it is the contracting person that looks into that space of possibility, and eventually sees the real opportunity for action that will fulfill the promise of what life intends.

When operating alone, we, the expanding people, see something other than what is there to see. It is like looking in the mirror and seeing a reflection of who we are. The person staring back at us in the mirror is the same person that is looking at it, so it appears. However, what we are actually seeing is the reverse of what is real, not what is real. The right eye of the person in the mirror is really the left eye of the person looking at the mirror. If we move our right hand to the right side of our face, the guy in the mirror is moving his left hand to the left side of his face. So when we think about something we think the opposite of what is presented to us, because that is what our minds tell us is there. Our mind is looking at the reflection of life. We are the source of the image we see in the mirror. However, we must be responsible for the fact that what we see is opposite to what is going on, when we look in life's mirror through our mind's eye.

We create the opposite of what is in every conversation we get involved in. When we hear one thing, we automatically think something different than what was said. If someone says A, we think something that is not A. This creates space in the conversation. Before, there was just A. Now there is the space around A, everything that is not A possibly involved in the conversation. It is a return to the whole world of possibilities that A and not A represent. Our minds keep this space open until there is nothing left to say.

We bring balance to the conversation by having what is and what isn't, something and nothing, present at all times. Our contracting partners see what is going on in the moment. We see what is not going on in the moment. They see what is real. We see what is not real yet, no thing or not a thing yet. In time, which our contracting partners represent, something emerges to materialize the dream we have in our hearts. Their contracting energy creates a gravitational attraction that pulls all the pieces together and holds them in place to realize the possibility of our dream in time. This is the opportunity the contracting person is for us, to have our dreams realized in time. For this dream to make the difference to life, it has to be a dream for all life. If it is not for all life, then our lives will suffer. For we are life itself having a conversation with itself. We simply have to be who we really are, come from being life for life, or there is no way to have our lives work the way they are designed to work.

Whatever is not A gives distinction for A. To have a distinction for something is to know what it is not. By us thinking and speaking what is not A, allows what is A to be distinguished in time. We provide distinction for life by seeing what isn't, so we can see what is in the end. It can finally be seen in the words of the contracting person, who is in the moment seeing what is really there. We see for the first time what this conversation has been about. We stand back in awe of the discovery that has been made and have nothing left to say.

Finally, we have nothing in the right place. Everything has been chipped away leaving the space around the object exactly as it should be. We have nothing left to say. Nothing has said it all so to speak. What is left is what was there all along to be seen. It was in the stone to be unconcealed. When the process is done, what is left to see is the statue of David standing there for the world to see. Michelangelo created the space for it to show up by chipping away what wasn't the statue until there was no more chipping to do. The statue that showed up represents where he was coming from when the chipping began. It is the

realization of who he was being in the reflection time provides. The face of our contracting partner staring back at us allows us to be responsible for who we are being. This is not the mirror image we see looking through our minds when we think about life. This is not the reverse of what is there. This is what is there. This is the real image, what is showing up in time. This is what life is for, to see where we are by seeing who we are being reflected in time. By knowing where we are at, we can ask for directions to get to where our hearts would have us go. By being a request for support, we are given the direction in which to travel so life can be what it can be.

All the scarcity and suffering begins when we, the expanding people, individually think we are right about what we think. What our minds are telling us is really what isn't not what is. We are confusing the marble chips that needed to be chipped away with the statue and keep chipping until there is nothing left. The statue that was supposed to be there is laying in pieces all over the floor. This is the result of seeing what isn't as what is. We look for agreement with what we think. Our minds want to be right. It blames something or someone for the mess we just made of our lives.

If we follow an expanding person who is being right about what they think, we will be headed into the morass of what isn't the statue: the chips of marble laying all over the place, trying to put the pieces back together to create the whole. We are expanding out of existence, blowing everything up. We are very good at this. Every war we have fought, and are still fighting today, is proof of this. We live in a world where we can blow it all up with the push of a button. This is the legacy of individual thought, looking for agreement, disconnected from life.

Coming from the pieces we can never get to the whole, no matter how much we spend, no matter what technology is used. The expanding person expands what is there, breaking it apart.

This way we can see what is there to see by studying the differences in the pieces we find. However, if we do not have the whole to come from, we do not understand the relationship between the pieces: how they are designed to work together, how they fit into the whole. We start to guess, speculate and try to be right about what we think. This only separates us more from the whole. Why are we looking at this piece anyway? Well we need to do something about what we think is wrong. We can make a lot of money if we can change what is going on, stop what we think is bad from happening. The job of controlling what shows up, when we do not even know why it is occurring, is not easy. We'll do some complex mind directed surgery on life to change what we see. Net result, the law of unintended consequences comes into play. It costs more and we get sicker. Until we have the whole to come from, every action we take, every thought we have, destroys our connection to it. Our spiritual, mental, and physical well-being always takes the hit.

This mind directed arrogance is killing us. What we are dealing with in life is dual and opposite in nature or it wouldn't exist. On the surface of the sea of life, we believe what we think is who we are. Under the surface, in the sea of life, what we think is who we aren't. The individual mind, imbalanced by definition, expanding or contracting out of existence, is the fundamental source of the scarcity and suffering we create. To be in life, balance must be maintained. Without balance, we are doomed.

We are part of something much larger than we can ever fathom. Why we feel we can master it all and make it do what we want is a mind crushing blow to our hearts and souls. Life is always ahead of us. What we see has already occurred. What shows up is only for us to appreciate, not to try and change. We can only be a request for support to see why it occurred, where we are at. Looking through our latest individual or joint mind trip is no way to know it. This is the kind of thinking that got us into

the latest mess. It will never get us out of the next mess it is creating, and we are running out of band-aids. The opportunity is in knowing we are all off base, not just me or you. Until we know we are lost, we cannot be found. This is the only way we can open the door and let in what we never knew we never knew to save our minds, bodies, and souls.

Our technology comes from the pieces to get to the whole without the whole to come from. Advances in technology ensure there are more pieces to come from to keep them in business. New diseases will be created. Society will break down. What is left is everyone on their smart phones talking to their minds: those like-minded individuals that make their minds feel right. When someone breaks a new piece away from the pieces of the statue we have already destroyed, we think we have found something. This is the next craze: the something that comes from separating us from life, not making the difference to life. It is just a matter of time until we get bored with this piece. We start the process all over again with less of us on board this time. Look at our television channels. The more and more channels the less difference each one of them makes, until there is nothing but people making fools out of themselves and commercials to watch. Look at our churches, synagogues, temples, and mosques. They are constantly splitting apart into more and more conservative and liberal factions. The same is true for our politicians. They have an increasingly difficult time getting together. Look at our families being broken up. The possibility of what was there to be seen is no more. The destruction of life, in place of what life had in mind, is our history up until now. It is mistaking what is not real for what is real and betting our lives on it. Only with the whole in mind, being responsible for making the difference to all life, can we unconceal what life intends for life to be.

Expanding people like me can create positive or negative space, or no space at all. When a positive space is provided, life flourishes and scarcity and suffering disappears. This is heart

created space. In a negative space, life dies and scarcity and suffering increases. This is mind created space. In no space, there is no energy available for anything to happen. No space is created when an expanding person has no connection to what is going on. A hallmark of creating positive space is realizing that everything we see is designed for us to learn something from. It is like life is coaching us each moment of our lives to see what doesn't work so we can see what does work for the benefit of all. This space is illuminated and alive for us to see and hear what life is telling us in everything we are experiencing. In this space we are not afraid because we know we are part of something that is supporting us to be all we can be for life. This is life in the first person. It is in us, of us, and for us.

In a negative space, life is created to be the bad guy. This is mind created space. We are a complaint about life. "Life did this to me or that to me." "I was robbed of my life by someone or something beyond my control." A hallmark of negative space is blaming other people for what is going with ourselves, not taking responsibility for what is going on in our lives. It is always someone else's fault. In this negative space fear and greed motivate us because we are unsure how life will hurt us. In this space we have to take advantage of everything we can before someone else takes what is needed from us. We need big government and armies to protect us. We need enemies to make wrong so we can justify our actions. We are in the presence of the destruction of life. We take from each other until there is nothing left to take and we die. When we see ourselves as individuals, we are necessarily separate from what is going on around us. We are disconnected from life and create negative space. We live in the fear of life and what will happen to us. Everything is bigger than us. We cannot make the difference no matter what we say or do. It is a downward spiral we cannot get out of that "The Myth of the Individual" ensures. This is putting life in the third person, separating it from us.

So for us to create positive space for life to grow and develop in, we must see ourselves as something other than individual in nature. This is dual and opposite in nature. When I am half, not the whole of it, I can connect to life, allow my other half in; and then be able to see what makes the difference to life with us together as one. Instead of seeing myself as alone and scared in this world, I see myself as the positive space creator I was born to be. The uncertainty of what to do is a non-issue. It is not my job to see this alone. I do not have the ability to see this alone. In my own life, for example, every time I made any progress, someone was always there of opposite energy allowing me to see the path to take, what to learn, what to do. Now I know why. Life was there to support me all along. All I needed was to be a request for support and life provided it. It came from the people around me I met on my journey. I needed support. I had a right to be supported. I was coming from my heart to be who I could be for life.

Some other interesting facts about expanding people:

We open things up. We are not good about closing things. I am talking about drawers and cabinet doors as well as new possibilities. We like to open up windows and doors and forget about closing them. We like big spaces. We need more space. We start things easily and sweat finishing them on time. When we start something, we are easily distracted. One thing started and not finished. Another thing started and not finished. Many things started and not finished. Left to ourselves, we are magnets for incompleteness. We are bad with time. When we think we don't have enough time, we do. For example, I wind up early for appointments because I am scared of being late. Maybe this will happen or that. When we think we have enough time, we really don't. I put things off. I may change my mind. I am not sure what to do. I can't rush the decision-making process. I may miss something, thinking I will always have time to do it later. We generally never do anything today that we can

put off until tomorrow. We like to keep it open, unsettled, in case we see something else we would prefer. So we don't do what we need to and run out of time.

When we go shopping, we need to see everything that isn't what we are looking for before we decide what to buy, or just give up looking. Remember, we see what isn't as what is when operating alone. This takes forever and usually leads to not buying what we needed to buy at all. We need shoes and end up with pants. If we have a list, we usually misplace it or never follow it. We think one thing and then something else. I read the number 536 and dial 563. When I try and remember a code, I punch in 6602 instead of 0266. Also there is the issue of where we put our stuff. "Honey, have you seen the keys?" "Honey have you seen the kid?" Our minds are always on something other than what is going on now, so we cannot readily remember what we did with our stuff. Did I put my book in the trunk? This is five minutes after I put it there. I can't be sure. Maybe I did, but maybe I didn't. As soon as I think I did, the thought comes to mind that maybe I didn't. Am I missing this or missing that? I spend a lot of time worrying about what I might have forgotten or what might happen. Alone we get paranoid thinking what isn't going on is going on, and what isn't going to happen is going to happen.

Operating alone ensures we will expand out of existence given enough time. We will start too many things up and not have the time or resources to finish them. We will get involved in things that do not make the difference. We believe as true what isn't. Remember, we see what isn't as what is when operating alone. Our mind generated reversed, mirror image of life is seen as what is real. Only the mirror that time provides can reflect the real image of what is going on, and this requires a balanced conversation for life. Alone we are groundless, floating aimlessly from one thing to another. Study this or study that, this job or that job, this person or that person, this idea or that one. We are floating in a dream world with no connection to what is real.

We are never able to follow routines unless forced to. We try to force ourselves to eat, sleep, or exercise on some regular schedule. Everything is the last minute, as we cram for exams, try and finish our homework, get something ready for a client. Getting sidetracked and running out of time is who we are when operating alone.

Individually we philosophize. Our individual philosophies about life lead us to some place of imagined authority over life. We think we know where life went wrong. When we are right about what we think, we necessarily make other people wrong. We look for agreement, campaign for agreement that will make us feel right. Just do what I tell you and everything will work out. Life is wrong we are right. People need help, things need fixing; it shouldn't be the way it is. We come up with our plan to make it go the way we think it should. This creates a negative space for all involved. But we are right, of course, anybody can see that. Yeah right. Just don't come back later to check on what happened. Unless we are aware of how we expand out of existence when operating individually, we will experience the results of this over and over again.

Life is a reflection of who expanding people are being. We are the projector. Time is the screen. We are the writer, producer, and the director of our movie. If we don't like what we see, then we need to take a look at ourselves and see what has been going on. When we realize that life is a reflection of who we are being, we can be in life more appropriately each day. Another way of saying this is that we are context creators. We create the context that calls up the content that is appropriate to it. "Our Stand" is an example of this. It creates a context for the world to work free of scarcity and suffering. After it was written we got to see what would make the difference to it. What we began to see was there all along to be seen, but could only be unconcealed when a context was created for it to happen.

Another way to see expanding people is as a power source. We are like an electric utility that puts out power proportionate to the context created and the work that needs to get done because of it. If the power company is putting out positive energy, it is a win-win situation for everyone involved. If the power company is putting out negative energy, then it is a lose-lose situation for everyone. If the power company is putting out no energy, there is no space to be. We can't see what makes the difference when the lights are out. Without light there is no space to be in. Our contracting partners are like an appliance that plugs into the outlet that we provide. Our partners are very good at doing something for life. All they need is a positive energy power source to plug into.

Thinking of us as space creators means we are vacuum creators. We suck people into our space. If it is a negative space, the expanding person is pointing their finger at life saying those people over there are the cause of our problem. If we could control them or get rid of them, everything would be fine. They give us something to kill and die for. If we are creating a positive space to suck people into, then we are taking responsibility for making the difference to what we are seeing, and requesting support from life to be able to do so. This gives us something to live for.

Until we can state clearly what our lives are for, we will stay disconnected from life. It is not enough to say my life is for making a living for my family. It is not enough to say my life is to enjoy. It is not enough to say my life is about being a good person. It is not enough to say my life is for helping the less fortunate. It is not enough to say I sacrificed what I wanted to do so my kids could go to college. It is not enough to say my life is for being a good Jew, Christian, Moslem, Hindu, or Buddhist. What is a good Jew anyway? It means one thing for an Orthodox Jew, another thing for a Conservative Jew, and another thing for a Reform Jew. Each religion has its followers divided into groups that point their fingers at each other and say: "We have

it right, they do not.” It is also not enough to say I am a good Democrat, Republican, Libertarian, or Independent. It is not enough to say I am a loyal union worker or company man. It is not enough to say I am a good golfer, tennis player, hunter, or fisherman. It is not enough to say I am a successful farmer, trader, CEO, environmentalist, entrepreneur, teacher, student, scientist, designer, computer geek, accountant, judge, lawyer, doctor, nurse, or family counselor... It is not enough to say I am a good husband, good wife, good father, or good mother, good son, or good daughter. The only way I, as an expanding person, can create a positive space for life to grow in is when I can say and be these words: “Who I am makes ‘**the**’ difference to life.” This is not saying making “**a**” difference to life. It is saying making “**the**” difference to life. Until we, the expanding people, can see ourselves as life itself, which obviously makes “**the**” difference to life, there will be a continual decline in our relationship with life until we are completely disconnected from it. This will be our destiny if we do not have distinction for who we are as life for life. This is what understanding how we are designed to contribute to life is about.

THE CONTRACTING WAY OF BEING

Now let us describe more completely the contracting person's way of being. ***This will be written in the third person when describing contracting people because I am expanding.***

Contracting people come from DOING WHAT THEY CAN DO FOR YOU. For them, to do is to be.

As soon as I mention contracting, I think of my father and my son. My father was contracting. I am opposite him, making me expanding. My son is opposite me, making him contracting. My wife is also contracting. We are naturally attracted to our opposite for balancing our energy. Expanding out of existence or contracting out of existence occurs when we are not balanced. Only when we are balanced and in life as life for life can we see what makes "the" difference to life. So I will explain what contracting people have to offer expanding people in life as life for life.

Out of the infinite possibilities of everything that can occur right now, the contracting person brings one of them into existence. The time for this or that to occur has arrived. Their energy contracts down all possible occurrences into one in this moment of time. Before they engage, there is no time for something to occur. There are only the many possibilities of what might occur. The contracting person brings the time for this and the time for that to the table. They bring substance to life. They create what is real. What they bring into existence gives time to space.

Contracting people create time. Who they be is now. They are appropriate to what has to get done now. They are doing machines. Busy in action is who they be. They do not think what

to do. They are in action doing it. There is no maybe. It is get it done now or get out of the way. They record what is going on because they are in time as time itself. Ask them what happened and they can recall it visually and audibly. He said that. She said that. They look into their mind and see what was going on before. "When you came in the door you put your keys down on the table in the kitchen." They are not trying to think where they put them. They are re-seeing in their mind where they were put. They learn from experience. Don't talk theory. Show them what has to get done and how to do it. Once they get their hands on it and can record the way it is done, then it is learned. When they recall what to do, they do it the same way they have learned to do it. When they picture something, they expect the next time they see it for it to be the way they remember it to be. They even go so far as thinking that if it is not the same as it was before, then something is wrong. They expect it to be the same. Their stuff may seem completely disorganized, but if we touch anything they will know it. Don't mess with their stuff. Their stuff is their world and when you disturb it they will get upset. They also remember smells. They can recreate them from memory.

Contracting people are attached to their things. "You never know when we might need this." They have their favorite pan even if the handle is broken and it is dented all over. It came from their grandmother and they can't bear to throw it away. Packing things is their thing and they can become hoarders. How much can they get into that dishwasher, suitcase, car trunk, room, house, building? They like smaller spaces. They are uneasy in big spaces and in a large home will find a comfortable small hideaway to retreat to. They keep in touch with their friends, remember birthdays, and follow holiday routines. They have certain ways of doing things. They are picture takers. They love to keep records of what happened before. They file stuff away and know where it is, no matter how long it has been. To have them try something different is difficult. They may have had a bad experience one time with something like what you are

suggesting, and they will not want to try it again. They will shy away from it for their entire life. A bad experience is something they never forget.

It is interesting to watch how a contracting person relates to what is going on. Whatever just happened that caught their attention reminds them of something similar from their past experiences. If there is no past experience similar to what is going on, the contracting person cannot relate to it and cannot grasp or understand it. The contracting person finds it extremely hard to concentrate on what is being presented without something in their memory to compare it to. When something going on does trigger something that is similar from their past experiences, the contracting person sees the images of what is similar. One can watch as the contracting person's glance turns away for a moment, as they begin to see the images of whatever what is going on reminds them of. They can see these images in color with sound and in perfect detail, like a video recorder. All that is needed is the trigger for these images to come flooding back to their conscious mind. Like I said before, until there is an experience base to refer back to, the contracting person is not able to comprehend what is going on. So when new information is presented, it seems to go over their heads. However, the second time this information is presented, the memory of the first experience is in their filing system. They will then be able to comprehend what is being said more easily, because they have this information already available to refer back to.

The contracting person accepts what is there. They see the glass as half full. They do what they can do with what they have at their disposal. It is not about what they do not have. That is not important. It is all about what they do have and know about to get what needs to get done right now. They see what is there, not what is missing. They deal with what they have to deal with, the way they have learned to deal with it or something similar to

it in the past. Their way of doing business is past dominated. The way it was is the way it is for them. They maintain structure. They do not like change. For them it is the time proven way to do this or that. Nothing really changes. No one really changes. They do the best they can under the circumstances. The main thing is to get to work, stay busy until it is done.

The contracting person concentrates on doing one thing at a time to completion. It is not OK for them to start something and not finish it. They lose sleep because what they started didn't get finished in the time they allotted for it. They are finishing machines. They close the doors, windows, cabinets, and drawers when they get done. They put their stuff back in the places they were taken from. They get up at the same time, go to sleep at the same time, drive to work on the same route, go to the same stores at the same time each week. They make lists of what has to get done. They also follow the list and finish it according to plan. They shop for what is on the list. They do not even see what is not on it. They go after only what they know. When they come to the banana table they look over and grab a bunch as they are walking down the aisle, without stopping or losing a beat. Get out of their way when they are pushing a cart down a crowded aisle. They are on a mission to get those items in as short a period of time as possible. It is 4:55, and they have to get out of there by 5:00 to stay on schedule. If there is a backup in the register area at 4:58, they will vow never to go shopping again at that time and day. They expect every time they shop at that time it will always be the same. If they get something not as good as previously expected, they will not want to buy it again expecting the experience to be the same as the last disappointing one.

When operating alone, their time horizon is very short. They pay attention to only what is needed and necessary or related to the job at hand. Start talking about what might happen in the future and they drop out of the conversation, stop listening, get fidgety and annoyed at the interruption in what they needed to

get done now. They turn away and go back to work on what they were doing, not hearing a word that was said. They also experience a time squeeze when operating alone. No time for anything. They contract out of existence. There is no room for anything or anyone else in their lives. Operating alone they have an agenda. If what is going on is not part of it, they shut it out.

In a partnership, a contracting person has some room to breathe, literally. The contracting person feels less pressure when an expanding person is working with them. In a sense, their expanding partner is giving space to time. Now the contracting person has the ability to take a deep breath by expanding their lungs. Now some fresh air can get in as the space is provided for it. Exhaling requires contraction. Inhaling requires expansion. Without a partner the contracting person exhales and cannot freely inhale. This creates a tightness in his or her chest and a greater probability for heart and circulatory problems than an expanding person. A contracting person often feels a need to drink alcohol at night to relax the tenseness that builds up during the day.

Contracting people travel the shortest distance between two points. They love to save time. For them time is god, and it is a sin to waste it. They have confidence in their ability to get things done on time. They go to the airport and somehow get through the lines just in time before the departure gate closes. They pack as much into their schedule as possible. They remember people's names and details about their lives. They are confident about what they know and how to handle things they have done before. They do not hesitate, question, or second-guess themselves before doing something. They are just there, ready and able to get something done. If they are not busy, they are not alive. Action to make it happen on schedule is who they are. They will do the best they can under the circumstances and will continue in the best way they know how until the job gets done.

Contracting people cannot see anything except what they are concentrating on. They do not like to be disturbed when they are working on something. They have a one-track mindset on getting something done within a specific period of time. They do not like schedule changes. They make plans and expect them to be kept. Having to change their plans is not an option they easily accept. Contracting people expect the same experience when dating, engaged, and married to someone. They see the same face after 50 years of marriage and still think it looks the same. Again, they are picking up similarities, not differences.

A contracting person is a gravity creator. Their energy holds things together. Their expanding partner is the radiating energy producer. Their energy breaks things apart. Our sun is a good example of this. Without a balance of these contracting and expanding forces, the sun would disappear. It would implode or explode, and that would be it.

Also a contracting person can be seen as a plant. A plant needs the radiating energy of the sun to grow and develop. The plant uses the energy available to make this happen. If their partner is a heart driven, positive expanding energy creator, committed to working on what makes the difference to life, then the contracting person receives the energy needed, and flourishes in the space of this bright, radiating energy their partner provides. If their partner is stuck in their mind being a complaint about life, pointing their finger at it, making it wrong, thinking it needs to be different than the way it is; then negative expanding energy is being created. When negative energy is created, there is no sunlight available for the contracting person to grow. This is like pouring herbicide on the plant that was put there to provide the food they needed to eat. Their expanding mind told them it needed to be done. Now life can be more of what it is supposed to be, which in this case is always greater scarcity and suffering for all involved.

The contracting person does the choosing. They are the ones that decide what to do. The expanding person can suggest this or that, but the contracting person will finally see and say what is appropriate to occur. If we get married, it is because the contracting person has decided they want to do it. The expanding person can never really make up their mind alone. They keep it open, create space for this or that to occur. The contracting person takes the lead in choosing what to do. Out of all possible events that could take place in the moment, the contracting person chooses which one will occur and makes that happen.

Contracting people hold life together. They are a contracting, gravity creating, time creating energy that gives substance to what we experience. Without them, expanding people would have no ground to stand on. They hold our world together, connecting one moment to the next, bringing together what is there to be seen, recording it, creating time. Without them, there would be no time for this or that to occur. There would be no existence to our dreams. Their selfless doing in life to provide what is needed is a blessing for expanding people. Now they can dream their dreams as real. Now the expanding person can see who they are being reflected in time by the expression on the contracting person's face.

PART TWO

**THE EXPANDING/CONTRACTING
DIFFERENCES**

DUALITY

THE EXPANDING/CONTRACTING DANCE

THE EXPANDING/CONTRACTING DIFFERENCES

Expanding people contribute to life by **BEING WHO THEY CAN BE FOR LIFE**. For them, to be is to do. Being the space for life to grow and develop in by seeing what is inappropriate in their space, is who they are for life.

Contracting people contribute to life by **DOING WHAT THEY CAN DO FOR LIFE**. For them, to do is to be. Being the time for something to occur, appropriate to the space provided, is who they are for life.

Expanding people hear more easily “being who they can be for life” as how they contribute to life.

Contracting people hear more easily “doing what they can do for life” as how they contribute to life.

Expanding people are not in time. They are being space outside of time looking at what is going on.

Contracting people are in time being the moment for things to occur.

Expanding people usually never do anything today that they can put off until tomorrow.

Contracting people usually never put off something they can finish now.

Expanding people start a lot of things up and have a hard time finishing anything.

Contracting people start one thing and do not want to go on to something else until what they started is finished.

Expanding people who work alone want to be more contracting. They attempt to discipline themselves to be more organized and timelier in getting their work done.

Contracting people who work alone want to be more expanding. They look for new ideas to try from the world around them in their areas of interest.

Expanding people have a hard time concentrating on what they are doing.

Contracting people concentrate on what they are doing.

Expanding people lose sleep when they have to make a decision, never sure of what to do.

Contracting people lose sleep when the decision is not made. Any decision is better than no decision.

Expanding people expect things to be incomplete, never quite done.

Contracting people expect things to be complete, what is done is done.

Expanding people have vague recollection of the past. They have to think to remember what has happened before.

Contracting people have video and audio recordings of the past to refer back to.

Expanding people, operating alone from their minds, see what isn't as what is, expecting it to be different than it is. They make their decisions based on this unreality.

Contracting people, operating alone from their minds, see what was as what is, expecting it to be the same as what it was. They make their decisions based on this unreality.

Note: The result of this mind driven decision-making is failure in making what we want happen. This results in fear, self-doubt, upset, frustration, and despair. We live the "this isn't it life". We

complain, point our finger, make life wrong, and look for agreement.

Expanding people think what it takes to get things done.
Contracting people are what it takes to get things done.

Expanding people think about what isn't going on that could be going on.
Contracting people think about what is going on or what was going on.

Expanding people make a list of things to do like a hope to do it somehow, sometime wish list, something separate from them, the things they would like to do.
Contracting people make lists of things to do with certainty about getting them done as who they are, the things they will do.

Expanding people give distinction to A by seeing not A. We cannot see A until we see what A isn't. The space around A unconceals A. We need to take another look at the sculpting analogy to recognize the contracting person's contribution to it. What gets chipped away is a function of the expanding person's dream of what the statue can be, and what the contracting person is focusing them on. When they wake up and finally realize what they have been putting up with is in the way of their dream, they become unreasonable and chip it away once and for all. The statue takes final form when the contracting person says enough chipping, it is done. Without the contracting person to say when to stop, there would be nothing but space, what isn't the statue left on the floor. This is expanding out of existence. No matter how great their intention for their dream to be real, they have to know where to chip and when to stop so it can be seen. Contracting people provide the form that arises in the space provided. Their contracting, form creating energy reflects the essence of who the expanding person is being in the moment. Without their form creating ability, expanding people would never be able to see where they were at. There would be no time for

that. Alone, expanding people are lost in the space of what isn't their dream. Their lives have become a source of upset and despair rather than the fulfillment of their dreams.

Expanding people usually can't remember where they put things last, so they end up looking everywhere it isn't thinking it might be there. They see what isn't as what is when operating alone. Eventually, they give up and ask someone else if they know where it is, thinking they have lost their mind too, which is the opposite of what is as well. They haven't lost their mind; they are simply lost in their mind, seeing what isn't as what is. When operating alone they can't lose their mind because that is who they are being. It is the air they are breathing they don't even know they are breathing.

Contracting people visually see in their mind where they saw it last, and go look for it there, expecting it to be there.

Expanding people are the space that allows for something to show up.

Contracting people are what shows up in that space.

Expanding people create context.

Contracting people create content.

Expanding people create the playing field.

Contracting people are the players on the field.

Expanding people create the opening for something to occur.

Contracting people fill the opening with what is appropriate to it.

Expanding people create space by keeping opposites in being. They see and say one thing and immediately see and say something opposite to what was just seen and said. They create space in a conversation by alternating between opposite ways of seeing something.

Contracting people create time by seeing what to do in the space opposites provide.

Example of the starting point of a conversation:

I, the expanding person, think we should build a new market, create a new layout and a more efficient space for people to work and shop in. The next thought I have is maybe we shouldn't. It is too big a risk to do it now. Taxes are going up and new requirements for business are constantly changing and taking money away from what we have to invest. Barbara, the contracting person, thinks leave well enough alone. If it isn't broken, don't fix it. "Who is going to run it anyway when you are gone? You will be 69 by the time it is built."

Expanding people see what isn't the dream when they have the dream in mind. They see what is inappropriate to the dream. Contracting people, after hearing what is inappropriate from an expanding person, see what is appropriate to occur for the dream to be realized.

Expanding people, when balanced by the contracting person they are working with, will see what is missing that makes the difference to their dream.

Contracting people, when balanced by the expanding person they are working with, bring into focus what is next for the expanding person to be responsible for.

Expanding people open things up.
Contracting people close things up.

Expanding people like big open spaces.
Contracting people like smaller closed spaces.

Expanding people tolerate being hugged.
Contracting people like to hug and be hugged.

Expanding people like loose fitting clothes.
Contracting people like more tailored form fitting clothes.

Expanding people are more comfortable and feel more connected when the contracting person is sitting or sleeping to their left.

Contracting people are more comfortable and feel more connected when the expanding person is sitting or sleeping to their right.

Expanding toddlers play with one toy and in the next minute want to play with a different toy.

Contracting toddlers play with one toy and concentrate on it, not switching to another one.

Expanding people break schedules, structures, change their minds about what they want to do.

Contracting people keep on schedule, maintain structure, do their best to do what they say they are going to do.

Expanding people are pulled to not maintain personal routines.

Contracting people are pulled to maintain personal routines.

Expanding people expect things to change.

Contracting people expect things to stay the same.

Expanding people's energy radiates.

Contracting people's energy consolidates.

Expanding people differentiate.

Contracting people integrate.

Expanding people use deductive reasoning.

Contracting people use inductive reasoning.

Expanding people take things apart and struggle to put them back together.

Contracting people take things apart and remember photographically how they go back together.

Expanding people are lousy record keepers: forget where they put stuff. They organize their stuff and forget how it's organized.
Contracting people are good record keepers: remember where they put stuff. They keep their organizational systems in place.

Expanding people think one thing and do another.
Contracting people do things the way they have done them in the past.

Expanding people are never satisfied. The glass is always half empty, always seeing something missing.
Contracting people do the best they can with what they have available to them at the moment. The glass is half full.

Expanding people focus on what is not there.
Contracting people focus on what is there.

Expanding people see possibilities.
Contracting people see opportunities for action.

Expanding people are perfectionists.
Contracting people are realists.

Expanding people bet on what isn't tried and proven.
Contracting people bet on what is tried and proven.

Expanding people are unsure of things: torn between the opposites when thinking about anything, changing their minds, living in a dream world disconnected from what is going on now.
Contracting people live in the certainty of what they know about life: what they are doing and have done about life.

Expanding people come from questioning why things are the way they are.
Contracting people come from knowing the way things are.

Expanding people are non-linear thinkers. They think one thing and then jump to something else. A, then F.

Contracting people are linear thinkers. They go from A to B to C in the sequence that needs to happen.

Expanding people are unreasonable, coming from their dream.

Contracting people are reasonable, coming from their experience.

Expanding people see the possibility of who people can be.

Contracting people see who people are being now.

Expanding people have a futuristic perspective on life.

Contracting people have a historical perspective on life.

Expanding people are groundless, being in space.

Contracting people are grounded, being in time.

Expanding people are dreamers.

Contracting people are practical.

Expanding people are dreaming their dream as real when they take a stand for something.

Contracting people are reflecting the reality of that dream in time.

Expanding people have an eternal connection to life.

Contracting people have a temporal connection to life.

Expanding people universalize, create the whole to come from.

Contracting people individualize, keep things separate.

Expanding people come from the whole seeing what is missing in it.

Contracting people focus on the pieces seeing what is there.

Expanding people come from nothing.

Contracting people come from something.

Expanding people are outside of time, creating nothing as a place to come from. They are the possibility for something to show up based on who they are being that life is. There is only timelessness in empty space.

Contracting people create time by bringing something into existence, creating the when, where, and how for it to occur appropriate to the space provided.

Expanding people think outside the box.

Contracting people live in the box provided.

Expanding people are thinkers.

Contracting people are doers.

Expanding people are nourished by the dream.

Contracting people are nourished by doing what it takes to materialize the dream.

Expanding people learn by expressing ideas. They like to theorize about life. They are outside of the moment seeing themselves as separate from what they are observing.

Contracting people learn by doing. They have to see what you are talking about to understand it. They are being the moment, not separate from it.

Expanding people like to compare, see the differences between things to understand what is going on. They like to try something other than what they have known.

Contracting people look for what is similar to what they know, attracted to the same thing or something similar to what they have known.

Expanding people will put up with what is going on without saying much for a long time. All of a sudden they will get fed up and become unwilling to have it going on anymore.

Contracting people now have a new space to work in that will not allow what was going on before to continue.

Expanding people have to let the contracting person say what they are holding on to first, before they can hear anything else. Contracting people, after saying what they have been holding on to, can finally let in something new.

Expanding people let go of stuff, more flexible.
Contracting people hold on to stuff, more rigid.

Expanding people have a right dominant side to their bodies. Their right eye is dominant. They look from the right side of their face. Their right profile is more attractive than their left one. Their right eye is usually more open than their left. When they grow older this becomes more obvious. Their right leg is usually longer than their left.

Contracting people have the opposite of this going on. Their left eye is dominant. They look from the left side of their face. Their left profile is more attractive than their right. Their left eye is usually more open than their right. When they grow older this becomes more obvious. Their left leg is usually longer.

Note: When opposite energy people look at each other, their strong eyes are aligned and focused directly at each other. The strong right eye of the expanding person is focused on the strong left eye of the contracting person. There is an immediate attraction between these strong opposite energy eyes. Same energy people looking at each other have their weak eye aligned with the strong eye of the person they are facing. There is not the same attraction between same energy eyes as opposite energy eyes. To focus their strong eyes on each other they have to look diagonally across their faces to make contact.

Expanding people have loose external fat when they put on weight.

Contracting people have harder internal fat when they put on weight.

Expanding people have cooler feeling skin temperatures.
Contracting people have warmer feeling skin temperatures.

Expanding people express themselves using their hands and arms in outward, open motions.
Contracting people tend to focus their gestures from the center of their bodies, sometimes pointing their finger or using their hand in a chopping manner to make their point clear.

Expanding people naturally have less firm handshakes.
Contracting people naturally have more firm handshakes.

Expanding people's eyes are dreamy.
Contracting people's eyes are more intensely focused.

Expanding people shift their gaze when looking at someone.
Contracting people focus and look straight at the person of interest.

Expanding people speak with a continuous flow:
one word flows into the next. It is mellifluous.
Contracting people separate their words.
Their speaking is more cleanly distinct and direct.

Expanding people beat around the bush and take forever to make a point, putting people to sleep.
Contracting people express what they have to say simply, clearly, and to the point commanding attention.

Expanding people can be fanatics when they start to clean a space. They see the dirt, what isn't clean, and go crazy attempting to clean it but never getting it clean enough. They look closer and closer and see more dirt or streaks every time. They can take what seems like forever to get it done.
Contracting people clean what needs to be cleaned, the way they have cleaned it before, until it looks good enough. They finish as

quickly as possible so they can stay on schedule and move on to what's next.

Expanding people are more sexually attracted to contracting people than expanding people.

Contracting people are more sexually attracted to expanding people than contracting people.

Expanding people radiate energy, children of the sun.

Contracting people absorb energy, children of the earth.

Expanding people are the sunlight.

Contracting people are the plant.

Expanding people radiate energy that allows us to see the space for something to show up.

Contracting people absorb this radiant energy and create gravitational energy, the energy that creates the moment to see the something appropriate to the space provided.

Expanding people exhibit wave like properties: non-local behavior, cycling from one opposite to the other; exhibiting amplitude, frequency, and propagation based on the intended result.

Contracting people exhibit particle like properties: local behavior, something that occurs in a certain place at a certain time giving form to the physical world.

Note: Light has to be described as both expanding and contracting in nature. It exhibits both qualities. Also light can occur as pairs of entangled photons that balance the polarizations of each other instantaneously, no matter how far apart they may be. This speaks to our dual and opposite universal connection to life.

Expanding people alone expand out of existence.

Contracting people alone contract out of existence.

Expanding people project who they are being.
Contracting people reflect who the expanding person is being.

Expanding people are the source of energy.
Contracting people are the users of that energy.

Expanding people are potential energy.
Contracting people are kinetic energy.

Note: A waterfall can be used as an analogy for this. Expanding people, coming from their dream, create the head pressure of the water at the top of the falls, which is the potential energy of the water. The bigger the dream, the greater the height of the falls, and the greater the potential energy stored in the water. The contracting person is the water going over the falls, converting that potential energy into kinetic energy, energy in motion, which is able to do work.

Note: An electrical circuit can also be used as an analogy for this. Expanding people create a space between what can be and what is, creating a voltage between two plates. The plate connected to ground being where we are at; the positive plate being where we can be. When the expanding person sees a big difference between their dream and what is actually going on now, a higher voltage, a greater potential energy is available to drive the current into the task at hand. The switch that closes the circuit is the expanding person taking responsibility for what is going on and being unwilling to have it that way any longer. Contracting people represent the flow of electrons creating the electrical current, the kinetic energy sufficient to handle the electrical load of the task at hand.

Expanding people are the electrical outlet.
Contracting people are what is plugged into that outlet.

Expanding people lose their power by complaining to others.
Contracting people lose their power by not requesting support.

Expanding people like leaner meats and lighter vegetables that grow above ground like lettuce and celery. They love big salads. Contracting people like fattier meats and heavier foods, like cooked root vegetables. They love sandwiches. They love to squeeze their food together between two pieces of bread.

Expanding people like to mix up their foods on their plates. They love to make big crazy combinations of ingredients. Contracting people like to keep their foods separate on their plates.

Expanding people taste their food as they are cooking it, expecting it to be different, not trusting how it is turning out. Contracting people taste their food when it is done, expecting it to be the same as when they cooked it before or what the recipe said.

Expanding people usually have room for something more to eat. They load up their plates thinking this and that will be good for them. They will try something new, no problem. Contracting people have a definite limit and will not finish their food if that limit is reached. In fact, if someone serves them more on their plate than they think they can finish, they are discouraged and do not want to even start eating. They have to finish what they start. They are very careful about the amount and type of food they put on their plates. They look for the foods they already know they like.

Expanding parent: "It's OK, just eat what you can."

Contracting parent: "You're going to sit there until you finish what is on your plate."

Expanding people will try something they didn't like again, expecting it to be different.

Contracting people will remember their experience from before. If it was not good they will not want to try it again, expecting it to be the same.

Expanding people expect contracting people to think like them. Contracting people expect expanding people to do things like them.

Expanding people are either creating positive energy or creating negative energy. They also are creating no energy at all when they do not care about what is going on – disconnected from the grid.

Contracting people need to be clear about the space they are operating in: whether it is a match for what they care about and whether they can grow and develop in it. If it isn't right, doesn't feel right, they must get out. To do this they will be fighting their tendency to keep things the same and make the best of what is available. Requesting support from those they trust is the only way they can break free. They can easily lose the opportunity of their lives being sucked into a negative space that guarantees scarcity and suffering. We all live in this mind driven negative energy kind of world today.

Note: Our most intimate friendships, the ones we share our lives with, are usually opposite energy relationships. Think about your best friend and see if this is not the case.

Note: In realizing who you are, it is easier to figure someone else out. It is hardest to see ourselves. Our eyes do not see back at us. Study your parents and see who is more contracting or expanding. They are most likely opposite energy because balanced mating is more common than imbalanced mating. If you are a son, your father is always opposite energy to you, and his father is the same energy as you. If you are a daughter, your mother is always opposite energy to you, and her mother is the same energy as you. Brothers from the same fathers are same energy. Sisters from the same mother are same energy. Brothers and sisters from balanced mating situations are opposite energy. In balanced mating, uncles are the same energy. In balanced mating, aunts are the same energy, opposite energy to the uncles. The boy cousins from these

families are all the same energy. The girl cousins from these families are all the same energy, opposite energy to their boy cousins. Look through your friends' families as well to see these patterns, until it becomes obvious who you are dealing with. Also, look at the people you work with. When there is conflict at work, see if the conflict is between same energy or opposite energy people. Listen to where they are coming from. See if your meetings are dominated by either expanding or contracting individuals. How many expanding people and how many contracting people are in the meeting? Who are the customers you deal with? Is he or she expanding or contracting? Start identifying all the people around you so you can be more appropriate in dealing with these people. Pick the opposite energy ones to work with on projects. Let them contribute what they can to you and see if things work out better.

Do this homework now.

Note: If after reading these differences, you still can't make up your mind who you are, then you are probably expanding. Whatever you tell an expanding person they think something else when you get done. If you are in a bind deciding about this, you need a partner, a contracting one, to realize what is really going on here and in the rest of your life.

DUALITY

What we experience is dual and opposite in nature on the stage of life. Birth-death is an example. We do not get one without the other. In-out, up-down, summer-winter, spring-fall, pass-fail, good-bad, happy-sad, love-hate, healthy-unhealthy, honest-dishonest, war-peace, black-white, full-empty, god-devil, buyer-seller, male-female, etc, etc, etc. Each part of the pair must exist for the other part to exist. One gives being to the other. We can't experience one without experiencing the other. It takes sadness to appreciate happiness. It takes unhealthiness to appreciate health. If we were happy or healthy all the time, we would never know we were happy or healthy. These distinctions would not exist for us. The earth is distinct because it exists in the space of everything it isn't. To see something, what it isn't has to be present to mind. Something cannot exist individually. It takes its opposite to provide distinction for it, so we can see it, realize it, feel it, be it.

What isn't it is the space for something to show up. This is what the expanding person sees, what the expanding person creates. This is context creating. This is expanding energy at work. World Market is an example of this. World Market is what isn't present in this world. It is the space of possibility for something to show up in time that is appropriate to the space provided. The contracting person creates the opportunity for this to happen. They do this by bringing something in time to the attention of the expanding person. Given the context the expanding person has in mind, what the contracting person is speaking about is seen as inappropriate by the expanding person. It cannot go on anymore in a World Market, for instance. A new space of possibility has been created out of the unreasonableness of the expanding person. Contracting

people are reasonable, expecting things to be the same. Expanding people are unreasonable, expecting things to be different.

Once what is going on is seen as inappropriate by the expanding person, a conversation begins about what can be done about it. The contracting person sees the real opportunity in that conversation. This allows both partners to see what will make the difference to having more of the dream realized in time. This is content creating. This is contracting energy at work. The contracting person is the time for something to occur that makes the difference to the space of possibility provided. In our balanced conversations, what is appropriate to happen is agreed upon. There is nothing left to say. In this new space of possibility, the expanding person is supported to see what is next to see that is inappropriate to the dream. Then what is appropriate is seen by the contracting person, and we transform into whoever we need to be for what is appropriate to occur by realizing this. This is an example of the opposites inappropriate and appropriate. They provide distinction for each other. Once we can see inappropriate, appropriate shows up. The expanding energy person sees what is inappropriate. The contracting energy person sees what is appropriate in their balanced conversations for life.

Opposites provide distinction for what we are dealing with. The opposites we look through distinguish who we are and determine our experience of life. If the first, most fundamental way we look at human being is as individual males and females; we get the world that is created from this. This is simply what happened. If the first, most fundamental way we look at human being is as a generational balance of expanding and contracting energy; we are on the road to a world that works free of scarcity and suffering, a World Market. I know this because I have been on this road for the past 25 years and the experience is quite different than the other road I was on for the previous 40 years. This is the only pair of opposites that brings everyone together.

This is the difference that makes the difference to life. Every other pair of opposites separate us into smaller and smaller groups, until we are finally alone staring into a machine that is telling us what to do, and checking on us to make sure we did it 24 hours a day. This is the road we are on today. When the starting pair of opposites we use to distinguish who we are is not the appropriate pair of opposites, we experience the inappropriateness of our choice in ever more troubling ways.

When we start with the wrong pair of opposites, we build walls that separate us and we can never get back together. Down this road gender, nation-state, ethnic, cultural, racial, religious, social, economic, political, sexual, physical, and mental differences separate us more and more. What we experience in the Atlanta metropolitan area is determined by the usual male-female individual differences with the physical skin color difference black-white given prime importance. What we experience in the Middle East is the result of the male-female individual differences and a combination of religious and ethnic differences that are given prime importance. None of these differences make *the* difference. The difference they do make is to increase scarcity and suffering for those that hold those differences as who they are. Until we can see and experience *the difference that makes the difference*, we are lost forever.

We are designed to be in life as life for life. To do this, we have to have a difference that speaks fundamentally to who we are as a contribution to life. Who we can be and what we can do for life is who we are. The expanding energy person provides the space, who we can be for life in what they see and say. The contracting energy person provides the time to do something for life to fulfill its promise, to make the dream a reality. This expanding-contracting duality is the heartbeat of life that beats within our chests. It couldn't be more clearly presented as what life is all about. We just took the wrong road. We got stuck on the road of you over there and me over here; the road that

put a wall between men and woman instead of bringing them together. This road institutionalized misunderstanding and fear of each other. The “powerful” promote this finger pointing, making us weak enough to control. This road resulted in separation from and fear of life itself, the life that we are. Separated from who we really are, we are lost souls wandering around this planet taking from it what we can take, because we do not know fundamentally what we have to give, how we fit in. This is the world we are so good at creating. It is not something we can be proud of when we take our last breath.

Now we are going to discuss how what we do is dual and opposite in nature. Every time I press down on the table in front of me, the table presses up against my arm with equal and opposite force. Balance is maintained. This is the only way this table and I can stay in relationship with each other. If I added more weight than it could support, it would collapse and the floor would then balance us both. The table would be destroyed, but we would be saved by the floor. If I was able to keep adding weight on that tabletop while we were on the floor, then eventually the floor would give way and we would fall to the ground. The ground would compress until we were balanced again. I would be exhausted, and my table and floor would be no more.

The bigger the organization, the more we think it can do. We think it can move anything out of its way. However, there is always a point when even those organizations have to give up, exhausted and broke with destruction all around. Hitler promised a world of a 1000-year dominance for the master race. He created the pair of opposites Aryan, non-Aryan race to look through. He forced his will on the world until the opposite showed up to balance his forceful efforts to have it his way. The balance that was achieved was a costly process. It took a lot of bullets, bombs, and lives to return to nothing.

All the differences people have used as the primary difference between them have caused scarcity and suffering for all involved. This is because these differences are not the primary difference between them. So it simply does not work thinking it is true. Whatever comes out of this thinking is not for life and has to be eliminated. What is the cost of living in the illusion of who we think we are? It is at the cost of having our lives work free of scarcity and suffering. Until we have “The Generational Distinction” as the primary difference between us, we will go through this process of building on a poor foundation and watching what we have built come crashing down, over and over again – no matter how much time, money, and lives we spend trying to prop it up.

Balance is required for life. Without it we go out of existence. So either we will maintain balance or we will be balanced by life. It is less costly if we maintain balance. For instance, starting a war against something is a sure way to create an imbalance. This will require an equal and opposite force to balance that action. We go after one, but we get that and its opposite. There is no getting one without the other. Everything we experience has to be dual and opposite in nature to experience it. However, we live under the illusion that we can get the one we want without the other. Like love for instance. The more we want to be loved, the more we experience resentment, not being loved. The resentment is created when one is expected to act a certain way, express love a certain way acceptable to the person demanding it. Coming from getting guarantees getting the opposite of what one wants to get. If we need control, then what we will experience is losing control. If we have to be right, then what we experience will be being made wrong.

What is on the surface and what is under the surface is dual and opposite as well. The more the person tries to be a certain way on the surface, the exact opposite is present under the surface. A person, who on the surface is super confident, is sitting on an ocean of self-doubt he or she is trying to cover up.

Celebrities worry they will be found out to be who they really are underneath the popular façade they hide behind. They have to keep shoring it up, or the truth might show up. Being who you are not is impossible. When we try, we live a life in reaction to life getting more tired and disgusted each day.

We look to our government to be big enough, powerful enough, to give us what we want. We want justice. We want equal rights. We want jobs. We want equal pay. We want benefits. We want income when we are unemployed. We want free education. We want someone to take care of us when we get sick. We want to be taken care of when we retire. We want to be given opportunities. We want them to get rid of crime. We want them to get rid of drugs. We want them to get rid of terrorists in this world. We want them to protect our borders. We want them to protect our way of life. We want them to reduce our taxes. We want them to tax the other guy. We want them to give us cheap gas and cheap power. We want them to give us food and housing if we do not have it. We want them to eliminate crime and violence on our streets. We want them to root out corruption in government and business. We want them to save the family. We want them to give our favorite organizations tax-free status. We want them to regulate big business and make them do right. We want them to help start new business. We want cheap easy money to borrow. We want them to give us roads and railroads and better airports and better cars. We want wider and better roads free of potholes and congestion. We want bridges replaced and sanitary sewer and water supplies constantly upgraded. We want parks to play in. We want them to protect the environment, the animals and plants. We want our food to be regulated more and more. We want protection for our products from foreign competition. We want them to provide defense from nations and people that would do us harm. We want them to ensure that the world is a good place for business. We want special treatment so we can get the laws and regulations that we want. We want service when we want it. We want police and firemen at our beckon call. We want them to

control more and more of everything so we can get what we want. We want them to spend someone else's money to give us what we want. The unborn generations can fund what we want. They can't complain. We want and want and want and as long as our elected officials say, "yes we can," we keep voting them in. We think all it takes is a new law or regulation to get what we want. So they create so many that it is impossible to know what they are. But someone said this will get the job done, it will get them what they want. We have to make them happy to keep the campaign contributions and votes coming in.

So they give us our wars against this country or that. They give us our wars on poverty and drugs. They gain more control of how our businesses do business. They give us program after program to make our education system better. They spend and they spend money they do not have to make things happen the way they want it to. Remember, we are the most powerful nation the planet has ever known. We have the best military and largest economy. We can make the rules. We can get what we want. This is our right, our God given right, to make this world do what we want. Working for what you need, and depending on yourself to make the difference to your life, is not necessary anymore. We have our government to take care of that.

All these government programs that were supposed to make this or that happen, actually made the opposite happen instead. Welfare programs destroyed the work ethic and family structure of the people they were supposed to help. They separated, marginalized, and destroyed their communities, institutionalizing their dependency on government handouts for everything in their lives. Drugs, violence, and schools that do everything but educate our kids to be responsible for their own lives are the result. Bankrupt Detroit is the latest poster child for this.

Selling we have the right to this and the right to that' is easy: "We know we have been mistreated, taken advantage of by

the rich. We know we don't have what they have so we can succeed." We need our government to level the playing field so we can get our fair share. We voted for the politicians that said they would settle the score. What went wrong? We pay a big price when we make what shows up wrong. We were supposed to take full responsibility for it. But our minds need to be right, so we made life wrong. Then we were made wrong for making it wrong. Why does everything have to be dual and opposite? We liked it better when "The Myth of the Individual" reigned supreme. Our minds sure liked it better when they thought they could have it their way.

The latest one they have come up with is "The Affordable Care Act". This guarantees care will be less available and more unaffordable. Scarcity and suffering is always the result. How about what started it all, "The Social Security Act". We were sold social security. This plan will work! The selling point for this was "The Great Depression". This was a recession turned into a depression by the mismanagement of our money supply by the very agency created to manage it, the Federal Reserve. The opposite of what we are after is always what occurs. We are more socially insecure than ever before. The money that was given to the government by employees and their employers for social security has been used for other purposes, already spent. We were told that it would be there when we needed it. If we had put our faith in ourselves instead of our government to take care of us, we could have had it in hand. Our government that is supposed to guarantee it is broke and getting more and more broke each day.

The cost of living increases with the constant inflating of our money supply to stimulate growth. This is what caused the 2007 housing market crash to start with. I thought doing things over and over again, expecting different results is the definition of insanity. Not when expanding minds are running wild. They think it makes sense, expecting it to be different this time. When it isn't, they will figure on something or someone else to blame

for why it didn't work – no problem. Increasingly poorer and poorer growth opportunities are the result. These artificially cheap money policies have taken away the interest on our savings. It penalizes saving and encourages going into debt. When we factor in inflation, putting money in the bank is a losing proposition.

Well, we need a new program, a new set of rules to right all these wrongs. Put a band-aid on this or that is the game. It should help for a while, keep them quiet until the election is over. Anything that goes wrong, we need a powerful governmental fix. This only causes bigger and bigger problems because they cannot fix anything at all. The more they try the worse it gets. As long as they can convince us they have a new fix, they will stay in business so they think. We are addicted to these governmental fixes. They do as much good as being addicted to the high we get from drugs. It lasts for a while, but we have to pay the piper in the end. We will just have to keep stealing to pay for our next fix. We steal from each other until there is nothing left to take. Going after what we want, we always wind up with the opposite. We can't fool duality into being a singularity no matter how hard we try.

The more we are divided into our little separate worlds, the more everything else is so frightening. We look for protection. So to protect us, they take and take from us until there is nothing left to take. Our freedoms are taken. Our property is taken. We are enslaved from birth with a debt that cannot be paid: a debt for the reckless and careless spending to get what we wanted to get. The whole system collapses under its own weight. The ones that were most vulnerable, the ones that had faith that they would be taken care of, are the first to lose. Good luck calling 911. I think they should show in an hour or so. But we still have hope and we still have change. Maybe things will get better if we elect the right guy.

Unions promise to get us what we want. The results in many cases are closed factories and the jobs they provided shipped overseas. If we are not willing to work for a price that makes economic sense in this world, someone else will in some other place, no matter how much we scream. Now many of the government workers are unionized as well. These unions promised job security and great benefits. The result is our governments needing more and more money to pay for it all. The money is not there. Ultimately these unaffordable contracts, unfunded liabilities will be eliminated through municipal bankruptcies, state and federal layoffs, which has already started.

To keep their jobs, management needs a bigger number on the bottom line each quarter. They eliminate the more expensive staff and cut corners on service and quality to make it look better. In the end, the service or product that made them who they are is compromised, and the whole deal goes up in smoke. Now their company is sold to reclaim what value is left for the shareholders that are left. The management guys are out the door that did what they did to keep their jobs.

Whenever we set out to get A, we wind up with not A. We will be balanced. Only when opposites are present is balance maintainable. If we want one of them to happen, we ensure the opposite happening as well. All we have to do is wait for a while for what we do not want to show up. But the money we spent was supposed to change all that. We still haven't learned what we needed to learn. Everything that occurs is dual and opposite in nature. The money, time, and energy we spend to make one of them happen, ensures the opposite happening as well. We need to think about this ahead of time when the next snake oil salesman tells us he can get us what we want. If we don't, we will keep on spending to correct what we caused the last time we tried making what we wanted happen. This, of course, will not correct what it was supposed to correct.

The only thing for sure we accomplish out of this is more scarcity and suffering for us all.

Let us take another look at duality. What is the opposite of taking something from someone? Well, that is someone taking something from us. Sounds simple and it is. However, many live their lives like they can get away with taking things they have not earned from someone else and get away with it. This is simply not the case. The moment one starts to take advantage of someone else, the person sets themselves up to experience losing as well. The scales will be balanced no matter what it takes. Our own dignity, piece of mind, respect for ourselves is the first to be taken when we participate in life this way. We have to keep looking over our shoulder to see who is after us. We know it is coming. We are worried and scared of what might happen to us. We set this in motion taking advantage of someone else. Now we will have to pay the price. There is no getting away with anything in the end.

So how should we play it if everything that we deal in is dual and opposite from the start? Well how about giving? What is the opposite of that? Well, that is receiving. Maybe this could work. We give to get something. Sorry, not so fast. Giving to get is actually doing something to get something. We lose in this one too. The kind of giving we are talking about does not come from our heads like a smart strategic plan. It comes from our hearts with nothing wanted or expected in return. Our hearts are our connection to life, not our minds. Our minds are in the way of who we are, not who we are. Minds are the receivers of what makes the difference to life, not the source. Only when we disengage our minds control over us, can we be who we really are.

This disengagement is impossible for us now because of the road we are on. This road ensures being stuck in our heads by being separate from it all. Our minds are the instrument of disconnection when we see ourselves as individual in nature.

All we are left with is what it tells us. We pray for protection and salvation on this road we are on. Life keeps telling us this isn't working in louder and louder tones. But each generation thinks they know better. We still can get what we want. We'll figure it out. Look at our technologies. We can do whatever we set our minds to. Unfortunately, we can do whatever our minds are set on as long as we don't mind the opposite happening as well. We will be balanced no matter what we think.

Only when we know we are dual and opposite in nature is this other way of doing business possible. Giving what we truly have to give is only possible when we know what we have to give. Until we know what we have to give, we take until there is nothing left to take and we die. Having "The Generational Distinction" as a place to come from connects us to rather than separates us from everything around us. We know who we are by knowing who we are not, in our daily working together for life. In this context, we can be here selflessly for the possibility and opportunity of who we can be together for life. We are on a road that allows life to work the way it is designed to work. On this road we are able to give selflessly and receive what makes the difference to our dreams for life.

Together in our balanced conversations, we are allowed to see what was there all along to see, that we were not ready to see before. Our eyes and hearts are open to receive what life intends. Life is about contributing. All it needs is someone to receive it. We open our hearts and minds by realizing what we never knew we never knew can show up in this space. Then we are able to become the blank slate for life to write on what makes the difference to life at that moment, which is us realizing where we are at. Life can then inform us of the direction we need to travel to get to what is next. It is spoken to us in the days ahead by the people we meet and the words that we hear.

Life is on our side. It has always been. It is supporting and coaching us every moment of our lives. Can we hear it or will we

make it wrong, thinking we have to change what shows up to suit our own purposes? What shows up is in a dance with who we are being. Everything we see and experience is appropriate, given who we are being. Life is simply a reflection of who we are being. If we are being “not for life”, then scarcity and suffering is what we experience. If we are being “for life”, then heaven on earth is what we experience. To change what shows up, we have to change who we are being that life is. Then the reflection in the mirror will change appropriately to who we have become. The option is there when we know who we are is dual and opposite, not individual in nature. “The Generational Distinction” is the antivenom to the poisonous bite of “The Myth of the Individual”.

The being of human being has never been distinguished appropriately before. As a result, the being of human being is one of generating scarcity and suffering. Up until now life has been the bad guy: not doing what we want, not playing fair. We are present to the anger, frustration, and fear in struggling to make ends meet, make life do what our minds think it should. We pray to our gods to save us from what is going on in this world. We pray for protection for ourselves and loved ones. We pray for salvation, so when we leave this earth we will not have to suffer any longer. The result is victims, sinners, and martyrs on planet earth.

In fact, there never was a human being on this planet before “The Generational Distinction” was seen. We were being what a human being isn’t. Of course, we didn’t know we didn’t know this. We were blind to who we were being. Only our hearts and souls knew better. No matter what we thought, we couldn’t fool them. They kept telling us there was something amiss. We lived broken-hearted, our souls disconnected, with distinction for who we weren’t running the show. Only now can we see how lost we were, looking through a new pair of opposites appropriate to the being of human being. Human being is emerging on the stage of

life for the first time. Our audience is thrilled to finally see us emerge out of the ashes of lives lost, dreams gone.

THE EXPANDING/CONTRACTING DANCE

When dancers dance they must maintain their balance. If not, the dance ends with them on the floor. Gravity takes over and between it and the earth, the balance that was missing with the dancers is regained. Obviously, the dancers and their audience are not expecting the fall. They train so this will not happen. But when it does they realize there is something else they need to learn and practice, so it doesn't become a regular occurrence and drive their audience away. Dancers must learn from their mistakes or go out of business. Being in business requires maintaining balance.

We are all dancers. Our audience is what we can't see and know directly. They love dancing and do everything to support it. Without human beings on the stage the performance is amazing. The performers of the natural world are masters at balancing themselves. Their dance creates ever more beauty and diversity. This proves life is designed to work. With us as the star attraction, the beauty and diversity they create is being destroyed by the imbalance we create. It may look good for a few minutes, but the outcome is always the same. How much longer will we be allowed to screw things up? When will we get the boot? When the audience says we aren't coming back with them on this stage, that's when. On life's stage, either we balance ourselves or go out of business. It is a lot more pleasant to balance ourselves. However, we will have to learn what causes our imbalance and practice how to dance without falling all over ourselves. This is what performing on the stage of life requires and our audience expects.

OK, let's start our dancing lessons. First off, we need to understand it takes two people of opposite energy to dance. It really is two halves make a whole dancer. The idea that we can dance individually and maintain balance is a fundamental untruth: "The Myth of the Individual". Acting out this myth leaves dead bodies all over the stage.

Opposites attract and hold together if something else is in place. That something else is a shared commitment to make the difference to life. It can be expressed in many ways. However, it must be a shared commitment that makes the difference to all life. This stand for making the difference to life comes from the simple realization that we are life itself. Our dance is designed to make the difference to ourselves and all other forms of life that nourish and support us to be who we can be for life.

Our market's stand is the starting point for the dance. Each person must choose a partner of opposite energy that comes from making **"the"** difference to life, not **"a"** difference to life. We are standing for making **"the"** difference to life. Making **"a"** difference to life could be providing homes for the homeless. Making **"a"** difference to life could be helping the wounded and burying dead bodies. What we are saying is to make **"the"** difference to life by realizing the cause of homelessness and having wounded and dead bodies all over life's stage. Up until now, we have only learned how to put band-aids on a system designed to create scarcity and suffering. This is not good enough anymore. There are too many of us doing self-destructive things for life to work on this planet. We are not only destroying ourselves but everything around us as well. Our self-directed, individualized way of doing business guarantees separation from all life. The resulting imbalance cannot be corrected no matter how much money is thrown at it. We are going broke trying to fix the unfixable because the system is corrupt from the start. Not knowing who we are as a contribution to life, results in us taking from life until there is

nothing left to take. Either we will wake up to why being in life for human being has never worked, and make the necessary adjustments; or we will be removed from life's stage once and for all.

We now have an understanding about where we have to come from to dance on life's stage. We now have an understanding of who we are as expanding and contracting energies. So now we can learn how to dance with a suitable partner.

The dance takes place in the conversations we have for life. When I speak, my partner listens. When my partner speaks, I listen. What are we listening for? We are listening for what makes the difference to what we are up to. As was said before, it is like seeing what is in this room. I can see the half I am looking at, but I cannot see the other half behind me. This is what my opposite energy partner is for. She or he sees the other half of the room, the part I cannot see. The only way we can see what is going on in this room is to listen to and hear what our partner is seeing and saying about what is going on in this room.

The way we normally listen to each other presupposes we can individually see everything in the room at one time. Obviously, this is simply not true. When we think this is true, there is no hearing possible of what the other person has to say. At best we are polite and try to listen to what is being said. We will only let in what is a match to what we see and think. Unfortunately, what always makes the difference to what we are up to is seeing what we have not seen before. This requires a new understanding of who we are. Half, not whole individually, is where we must come from. Hearing from our partners the half they are designed to see, and speaking to them the half we are designed to see is the way the dance is done. This dance is for the possibility and opportunity for action that makes the difference to life. This dance allows both partners to see what they could never have seen alone. It is a dance that

unconceals and reveals what has been there all along to be seen that makes the difference to life.

Dancing with a partner, when one steps forward, the other one needs to step back to maintain balance. Both partners cannot speak at the same time. One partner cannot step forward and push their partner backwards. It is a dance, not a strength contest. Contracting people hold on to things. They need to speak first. If they cannot speak and unload what they are holding on to, there is no room to hear anything the expanding person has to say. Once the expanding person has heard what the contracting person has to say about what is going on, the expanding person will see and say what there is to say. This is simply saying what shows up to say. There is no thinking in this. It is just what is there to say with no thinking at all. When we are dancing, the dance is all there is. We simply dance the dance until we see what there was to be seen that had this conversation begin from the start. In that moment it was life's intention to make us aware of what we needed to know, to make the difference to life we needed to make.

Another way to see the dance is as our lungs, hearts, and blood vessels work. The expanding part allows for the air or blood to enter the lungs, heart, and blood vessels. The contracting part pumps the blood and expels the air. Then the cycle repeats itself over and over again. The expanding person provides the space for what can show up and the contracting person provides the time for something to occur. The conversation is like our hearts beating, or our lungs breathing. It is the expanding-contracting dance of life for life.

Another way to see the conversation is as a seesaw. One side goes up while the other side goes down. Also we can think of it as a balancing act. A pan scale for example requires equal weights on both sides to balance the scale. When the scale is finally balanced we know how much something weighs. So the conversation begins and we go up and down, up and down, up

and down, over and over again, until the movement stops and balance is achieved. We have nothing left to say. Then all of a sudden, something new is recognized about what has been going on. A new distinction for life is born. We are not the same. We are transformed in the new space for life it provides. Action appropriate to what has just been seen and who we have become follows. This makes the difference to life.

The point at which we have nothing left to say is the balance point of the conversation. To get to this point, each partner has had to say everything they had to say. Balancing a conversation is a mind cleansing event. Once our minds empty out and all that's left is the quiet that not knowing allows, then something that makes the difference to everything shows up in the nothingness we have become. We have emptied out all the somethings, and finally, we are left with nothing in the right place. This is what we are after: having nothing in the right place. On this blank canvas that we have become, an image shows up of something we had never seen before – what we never knew we never knew. This moment of balance is really a balance in space and time creating energies, a balance in space-time that allows another dimension of consciousness to be accessed. In this moment of quiet, we begin to realize what we had never realized before, the realizing of which changes life for the better. When what is realized in that moment is seen and spoken, support shows up from unexpected places to make what has been seen a new reality.

We need to understand more clearly what this moment of balance is all about. The dance led up to this moment of silence, when the audience and the dancers came together in a collective, "Aahhaa!" The audience has finally seen a reflection of themselves in the space-time mirror that the dancers on the stage of life have become. Our audience, what we cannot see and know directly, has informed us of who we are for life. In this new space of possibility and opportunity for action, we are transformed into whomever we need to be for this

to be fulfilled. Who we were before this, what we put up with, who we associated with, what we did and didn't do has all changed. New people show up unexpectedly with information we need to take into account, support for what we are dealing with. We are in action doing things in ways we never did before, without trying to do anything, or planning to do anything. We are at a new level of dancing with life, freer to be who we really can be. There is less hesitation, self-doubt, fear of what is going on or might go on. There is a peacefulness and joyful lightness of being that emerges. We feel less stuck, more aware, more alive than before. We are experiencing more of what life can be without our minds calling the shots. We can see more clearly, speak more clearly, and get results that were not attainable before.

We are present to a shift in who we are being. This new way of being is more appropriate to having our dream for life come true. A world free of scarcity and suffering for the future generations of this planet has moved closer to reality. We are experiencing this because we have been transformed into what makes the difference to it. That moment of balance in space-time revealed what life could be. The dancers on life's stage will never get over it. They have distinction for life in a way never possible before. In that moment they have become one with their audience and what it intends for life to be. We can bet that the audience will be there for our next performance. We have more job security on life's stage.

PART THREE

OUR STARTING POINT

THE PARENT/CHILD RELATIONSHIP

THREE GENERATIONS

OUR STARTING POINT

We are attempting to go from point A to point B. We ask someone for directions. The first question that person will ask is where are you, where is point A?

So where are we? We are all trying to get somewhere other than where we are in our lives, it seems. We have ambitions, goals, and desires for one thing or another. Will our dreams be fulfilled, or will they become causes for despair?

So what is our starting point? Well, it is conception. In that magical moment we are given our life, a life that makes the difference to life as all life does. Now we are going to begin to understand what this is all about.

At conception, every male embryo is created opposite energy to his father. At conception, every female embryo is created opposite energy to her mother. I call this "The Generational Distinction". It is our connection to life. This occurs to maintain balance. Without balance, everything goes out of existence including us. Therefore, life must balance itself to stay in business. It does so generation after generation as just described. There are no exceptions to this rule. It is simply a fact of life. Life balances its energy generationally to stay in existence.

Who we mate with is up to us. It can be either balanced or not. In balanced mating, each mate is opposite energy to the other. In imbalanced mating, each mate is the same energy as the other. Balanced mating is appropriate to maintaining life. Imbalanced mating is inappropriate to maintaining life. Whenever balance is not maintained in life, scarcity and suffering is the result. Up until "The Generational Distinction" was seen,

we thought balanced mating took place when a man and a woman mated. It was based on gender balance. We have realized over the last 25 years that this is not enough. Energy balance, as well as gender balance, is required for balanced mating. A woman can be expanding or contracting. A man can be expanding or contracting. So it is not enough to see a person as a male or female. It is necessary to see a person as an expanding or contracting male or female when choosing a mate to maintain balance.

There is a natural pull to the opposite energy person. When we are free to be who we are, we naturally choose to be with our opposite. There is a sexual attraction that exists between opposite energy persons that is different than with same energy persons. This attraction is stronger and longer lasting. Opposites attract just as opposite poles of a magnet attract. Each is the completion of the other half. It is what makes us whole. I remember in my dating years drifting in and out of relationship with some girls. We were never involved for long. These were the expanding girls. Remember, I am expanding too. The girls that I could not get over, the ones that I really got involved with, were the contracting ones. We had a strong mental and physical attraction between us. I still think of them today. My wife is my favorite, though. I had better get that on record!

So we will talk about balanced, opposite energy mating for now. We will get to same energy mating later. As we explained before, boys are always opposite energy to their fathers whether the mating is balanced or not. However, in balanced mating, the mother is also opposite energy to the father. So in balanced mating, the boys are the same energy as their mothers.

As we explained before, girls are always opposite energy to their mothers, whether the mating is balanced or not. However, in balanced mating the father is also opposite energy to the

mother. So in balanced mating, the girls are the same energy as their fathers.

To summarize, when balanced mating occurs, the fathers and their daughters are alike as far as energy is concerned; the mothers and their sons are alike as far as energy is concerned. Some of us have heard the expression a “father’s daughter” or a “mother’s son”. As far as balanced mating energy distinctions are concerned, this is absolutely true.

We have to separate energy distinctions from personality and behavioral differences. Brothers with the same biological parents are the same energy, but can vary widely in behavior and personality traits. Sisters with the same biological parents are the same energy, but can vary widely in behavior and personality traits. What causes this? We have to define what I call “world view” first. World view is how we perceive ourselves and the world around us. It is our mind’s pre-conceived interpretation of the way things are. This way of seeing the world determines our choices and actions. It also determines who and what shows up in our lives. It is the movie in which we are the writer, producer, director, cinematographer, casting director, and also happen to star in. It is the story of our lives.

For most of my life, I thought I had nothing to do with what was happening to me. It seemed that life was difficult and disheartening. What was going on around me was not what my heart wanted to see. I felt it was all bigger than me, and I was failing in what I was trying to accomplish. I felt socially and mentally isolated in this dangerous world, where I never really knew who I was dealing with. Even the people I married could not be understood by me in any complete way. So, life was a scary experience where I always felt not good enough. Love was something that hurt me. Whenever I put my heart into something it got trampled upon. People I supported to be who they could

be took advantage of me. I had tremendous self-doubt. I always questioned myself, afraid I might do something that was wrong. I found it hard to concentrate. My back was hurting and sometimes it was hard to walk. This was my world for the first 40 years of my life. What I did not know was I was acting in my movie. What I perceived was what I was creating. The realization that I made sure love hurt, I would be taken advantage of, I would be socially and mentally isolated, I would never have it the way I dreamed it could be, never be good enough, feel guilty about what was happening has been a tough one to come to terms with. So, I need to make it easier to understand why our lives turn out the way they do.

In balanced mating, our world view is determined by the world view of our opposite sex, same energy parent at time of conception. That means that daughters get their world view from their father at the time of conception. That means that sons get their world view from their mother at time of conception. Each daughter experiences the world as her father experienced it at their unique time of conception. Each son experiences the world as their mother experienced it at their unique time of conception. This is the reason why our lives turn out the way they do. We are programmed at conception to make our opposite sex, same energy parent's world at that moment our reality for life.

What changed the programming for me was recognizing the truth in what was just said. I talked to my mother at length about what was going on in her life when she conceived me. I came to learn that what I had experienced in my life was exactly what she had experienced in her's at the time of my conception. The more I saw the truth in this, the more it lost its hold on me. The more I saw that it had determined my personality, behavior, and choices, the more it did not. Over the last 25 years, my life has become a different story, little by little. A new story has emerged in which I am good enough, not perfect, but good enough to make the difference to my dream. During the first 40

years of my life, I was trapped in her world view; it was running the show. I never knew I never knew this. My life was in a dance with it, rather than in a dance with what my heart was attempting to make real.

In all of us, our hearts tell us what is real, what is important, and who we really can be. We do the best to make what our hearts tell us a reality. This is not possible until we know what our minds are programmed to create from conception. Our starting point, once recognized, allows us to receive directions. Once we know our point A, it is possible to receive and follow directions to point B. Point B is where our hearts would have us travel to. All we need to be is the request for those directions and follow them carefully. Listening to what is there and speaking from our hearts is now a possibility. By knowing what our minds are up to, they are no longer in control. We are conscious to our unconscious decision-making process. The moment we recognize where we are at, we are not there anymore. We experience the freedom to be who we can consciously generate ourselves to be. Now we can travel on our journey without losing our way. The days of struggling to get somewhere and winding up on the bench watching our lives slip away are over.

There is one other interesting thing about conception that we have seen. The parent that is most open to being related, most ready to have a child at that time, will be provided with an opposite energy child. Fathers will have sons when they are more open to having a child than the mother. Mothers will have daughters when they are more open to having a child than the father. A woman, who has to have it her way, will not be as likely to have a daughter as a woman who is open to compromise. A man, who has to have it his way, will not be as likely to have a son as a man who is open to compromise. Whoever feels guiltier about something at the time of conception is less likely to have an opposite energy child. These are relative things. The principle here is: life always takes the easiest path to balance. Opposite energy provides balance. The one that

is easier to balance gets the opposite energy child. It is the path of least resistance for life to take. This is similar to an electrical circuit where the current always takes the path of least resistance to ground to create balance. A person that is stuck on something is more resistant to being balanced. Their mind is dominant in what it is thinking. It has a hold over them. A father with a son is softer, warmer, and more open in his way of being than a father with only daughters. A mother with a daughter is softer, warmer, and more open in her way of being than a mother with only sons. This is easily observed. Who is more open can change over time. During stressful times for a father, he may have daughters. When he feels more secure, he is more likely to have sons. During stressful times for the mother, she may have sons. When she feels better about what is going on, she is more likely to have daughters. Remember, this is a relative issue. If the woman never gets over what is bothering her, or what she needs that she never got from her parents, then she may never have any daughters. If a man never gets over what is bothering him, or what he needs that he never got from his parents, then he may never have any sons.

The primary determining factor for a boy to feel good about himself is for him to experience the love of his mother. This mother-son relationship in a balanced mating relationship is same energy and world view at time of conception. The mother sees and understands what her son is going through if she is aware of this. This is nurturing to her son's development as a man. His ability to express his love to a woman depends on this.

The primary determining factor for a girl to feel good about herself is to experience the love of her father. This father-daughter relationship in a balanced mating relationship is also same energy and world view at time of conception. The father sees and understands what his daughter is going through if he is aware of this. This is nurturing to his daughter's development as a woman. Her ability to express her love to a man depends on this. Without this awareness on the part of the

same energy parent, it is difficult to relate to the opposite gender child as ourselves. The wall we have created between males and females is in the way of this happening.

When a girl does not experience the love of her father, she will be looking for the nurturing and understanding that only he can provide. When a boy does not experience the love of his mother, he will be looking for the nurturing and understanding only she can provide. Girls looking for the love of a father they never had, and boys looking for the love of a mother they never had is what their lives are about. Until one has this, there is the ongoing search for it. The boy becomes the man, still looking for what was missing with his mother. The girl becomes the woman, still looking for what was missing with her father. So same energy relationships are the result of this search for what was missing all along in our relationship with life. It is this unfulfilled need that can result in same energy mating.

Conceiving a child with same energy parents is imbalanced from the start. Balance is required for life. When it is not present life suffers. The result of this imbalance can be infertility, miscarriages, offspring that may have physical and mental disabilities, and illnesses that can take their lives or render them incapable of reproduction. Homosexuality is one of many possible outcomes of this. Life does its best to ensure this imbalance will not be reproduced. We have seen example after example of what I am speaking about over the last 25 years. You will be able to see it as well, if you care to look.

For example, I was told by some Indian businessmen about wide spread problems with birth defects in a particular region and community in India. What this community allowed was for the uncles to marry a niece. In some of those families there were large age differences between the uncles. It would not be uncommon to have a daughter of the oldest brother be only a few years younger than her father's youngest brother. No other

ethnic group allowed this to go on as far as arranged marriages were concerned, as far as they knew. All the uncles in balanced mating situations are the same energy as their nieces. This is a perfect example of legitimizing same energy mating and seeing the consequences of it. I am sure there are more examples of this in other cultures in other places. Incest would be another example of this. In balanced mating, mothers and their sons are the same energy and fathers and their daughters are the same energy. Incest would result in same energy mating and the possibility of severe birth defects. Maybe this has something to do with banning this in all the cultures we are aware of.

The world view of a child born with same energy parents comes from their opposite sex parent as with opposite energy mating. This is the parent that was less open to having a child, than the other same energy parent at the time of conception of that child. Their mindset is the dominant mindset between the two parents, as it is in balanced mating. That is why they were more difficult to balance, and did not have a same sex child given them to provide balance when that child was conceived. Life always chooses to balance the parent that is easiest to balance at conception.

Fathers and sons are always created opposite energy for balance. Mothers and daughters are always created opposite energy for balance. These are our primary relationships. When we see this and know this, we will be capable of creating the next generation by balancing opposite energy intentionally. The suffering that imbalanced mating creates for the future generations of this planet will be no more.

Remember, the stand I took was for a world free of scarcity and suffering for the future generations of this planet. This has allowed me to see what I am speaking about here. It is a gift from what we cannot see and know directly, our audience: the audience that supports us to dance successfully on life's stage.

THE PARENT/CHILD RELATIONSHIP

We will begin this discussion based on balanced mating. In this context, the son has the same energy and world view of his mother at his conception. The daughter has the same energy and world view of her father at her conception.

A child is a window to look through for the opposite sex same energy parent to see who they were being at the moment of conception. It is a real-life example. If the same energy parent takes responsibility for what their same energy, opposite sex child represents, then there is an opportunity to learn more about themselves from this experience.

The first thing to recognize for the same energy parent is that he or she did not get an opposite energy child. This means, at the time of conception, that parent was not as open as their mate was to having a child. We can call this not as open to being related as their spouse at the time of conception. So what was going on then that had this happen? What was their thinking at the time? What were their concerns at the time? What were their fears at that time? This is the first opportunity to learn more about who they were being.

Next, the world view of the same energy parent is in their same energy child. That child will see the world as the same energy parent viewed the world at the time of their conception. Therefore, the behavior of the same energy child is the same as their same energy parent at the time of conception. Once the same energy parent can see this, they have a new opportunity for behaving in a new way. The same energy child is the opportunity for the same energy parent to realize what has been going on with them. It is a constant reminder of this. Every way the same energy parent related to what was going

on around them at that time of conception is in their same energy child to see. When the same energy parent realizes why their same energy child acts the way he or she does, the same energy parent has a new lease on life. Until we own who we are being, there is no chance for anything else to occur for us. We have to know where we are at, before we can get anywhere else. So the opportunity for the growth and development of the same energy parent depends on this realization. However their world view was set up at that time needs to be owned, so they will be less resistant to being related and more able to be balanced in the future.

The growth and development of the same energy child also depends on whether or not their same energy parent realizes what is going on here, why the child behaves the way he or she does. Only when this is present is there the empathy and understanding that this child needs. There is a world of difference between looking at the child and getting upset because of the way he or she behaves, and looking at the child knowing why the behavior is what it is. There is no more making the child wrong for acting that way. How can we blame this on them anymore? Knowing this makes that impossible. This creates an entirely different environment for them to grow and develop in.

Before knowing this, we wanted our kids to act the way we wanted them to. The more we make them wrong for acting the way they do, the more likely they are to act that way. The more we push in one direction, the more life pushes back in the equal and opposite direction to maintain balance. When we know why the child acts that way, it first changes the same energy parent and then changes everything else with the child. Out of this we are free to love the child exactly the way he or she is. This is granting being to the child. This space of love rather than fear, anger, and frustration will allow love to be returned by the child to their parents. The parents' understanding of why the child is a boy or girl, and why the child behaves the way he

or she does, is the beginning of a new world free of scarcity and suffering for all involved. Generation after generation we realize what has been going on with ourselves more clearly. The opportunity is for greater understanding and love of who we are, in the reflection the new generation provides for the previous one.

Before we go any further I would like to share with you an experience I had.

There once was a husband and wife that we were acquainted with. The father was expanding and the mother was contracting. They came to me one day and expressed their concern about their younger daughter. They had three children: first a daughter, then a son, and then a daughter. Their concern was that this daughter was acting very rebellious to them and resented her older sister. She felt that her older sister was being treated better than her. If the older sister got a yellow dress and she got a blue one, then she wanted the yellow one and was angry they gave it to her sister to start with. It could have been the blue one given to her sister and the yellow one to her, and she still would have gotten upset over that. She was just hard to deal with no matter what the situation. Her parents were particularly concerned that she would get into trouble with a boy. She was in her teen years and a very attractive girl. They tried everything they could think of to make her more like her easy to get along with older sister, but nothing worked. The situation was causing tension in the entire family. They had come from India a few years ago. There was no one else in their family to intercede in this situation. This younger daughter was becoming "Americanized" in the public-school system, and thought she now knew the way things should be. She was hard to deal with to say the least.

Barbara and I got together with the husband and wife, and we sat down to talk. I asked the father what was going on with him

when he conceived his first daughter. He said that everything was fine for him and his wife. They had just gotten married with the approval and support of their families. Then I asked what was going on with him when he had his second daughter. He looked at his contracting wife and she said: "You remember the situation." They both began to tell me about the conflict he was having with his brothers. Apparently, he was being wrongly accused of cheating them out of some money. The brothers were fighting over their family's estate, and he was made the scapegoat for the whole deal. His own mother disowned him at the time. He resented that his brothers and his mother were listening to each other and not listening to him. His wife told me that he was so upset and angry at what was going on, that nothing could take his mind off of it. This is what was going on when he conceived his second daughter.

The first thing to see from this is that he had a daughter at this time. He was definitely less "OK" with life than his wife was then. He was stuck in his head, and this made balance less possible. So his wife got the opposite energy child. Life always takes the path of least resistance to balance things out. It takes the best shot it has at the moment of conception. The pregnancy was difficult and so was the birth. The child was born with boils all over her head and was upset and hard to console. So I asked the father how he had been dealing with his younger daughter. He said he often compared her to her older sister. "Why can't you be more like her?" Things did not improve with this approach. I suggested that the father take his younger daughter aside and apologize. The apology is for getting angry with her and blaming her for acting the way she does, expecting her to be different than she is. Tell her that the reason she acts this way is because this is the way you were thinking, feeling, and behaving when she was conceived. Explain to her the fact that in a balanced mating situation, we get our world view from the opposite sex, same energy parent at conception. Then see what happens.

So they came back to see me a few days later and told me what had happened. He and his wife sat down with their daughter in their living room. He told her he was sorry for treating her the way he did. He apologized for blaming her for acting the way she did. He told her it was because of him she felt the way she felt, spoke the way she spoke, and listened the way she listened. The resentment and anger that was in her was in him when she was conceived. He had only made it worse by blaming her for what he had put in her from the start. His daughter started to cry when he said this to her. She said: "Daddy, you don't need to apologize to me, but I always wanted to know why I was upside down!" In this moment of mutual understanding of why life was the way it was for her, there was a shift. He had changed forever in how he saw his daughter. She was no longer that bad girl who was destroying their family. She was his special little girl who had been struggling in this world to cope with something she never knew she never knew was there. The love he had always had for her was now free to be expressed, and now it could be returned.

After this the younger daughter was not the same. She couldn't do enough for her older sister, her brother, and her parents. She was no longer hard to deal with. She was free to be who she really could be. The love that she had locked up inside her was out there for everyone to see. In just a few minutes, a realization was made between a same energy parent and child. They realized together why they were the way they were, and the effect they had on each other when they did not know this. Once we know where we are at, life lets us move on in a way that makes the difference to life. This is what there is to learn when we have the gift of life given to us at conception.

The opportunity for the family is to be balanced, starting with the parents and then with the children. For this to happen, we have to know why the first child was a boy or girl. If it was a boy, the opportunity is for his mother to own why. If she is able to do so, she will be more open to being related and the chance of

having a daughter improves. The same is true for the father who has a daughter first. If he can own why this occurred, then his chance of having a son the next time improves. Two opposite energy parents with a boy and a girl is a balanced family. Two expanding and two contracting energies.

This is quite different than a family with two boys or a family with two girls. In this case there are three of the same energy and one of the opposite energy. This is not an easy situation to grow up in. Stress is there because the energy is not balanced. It is either too expanding or too contracting when the family is together. We can feel this strain as we try to hold it together. There is the inevitable difficulty of trying to balance something that is inherently imbalanced from the start. In this situation, there is one person attempting to balance the rest of the family. This person can balance only one of them at a time. When the family is together, everyone is at the effect of the imbalanced energy present. The greater the number of same energy children, the worse the situation gets – until everybody wants out, understandably so.

A woman, with no understanding of why she had a boy, will be much more likely to have another boy than a woman who knows why her first child was a boy. A man, with no understanding of why his first child was a girl, will be much more likely to have another girl than a man who knows why his first child was a girl.

Bottom line, having a child is a learning experience for all involved. It lets us know where we are at. When we take responsibility for this, we stop blaming each other for behaving the way we do. How can I blame my mother any longer for acting the way she did? Her behavior was programmed into her at conception by her father. Can I blame him? No, his behavior was programmed into him by his mother. So if there is no one to blame perhaps we can forgive: forgive the generations that came before us for not knowing what we have had the privilege

to learn. They did the best they could with the thinking that was given them to think. They sacrificed their lives in the hope that their children could do better, have better. I honor their memory in this journey I am on. For without everything occurring exactly the way it did, none of this would have been seen.

Remember, whatever programming is in our minds runs the show until it is seen. It reinforces itself in every decision we make, in everything we see and do. It makes our minds right about what they think, and everyone else wrong that disagrees. Until we can see what our minds are up to, we have no say in our own lives. Essentially, we are living someone else's life until we come to terms with what is really going on. It is a waste of one's life to be on a journey we never choose. If we can see where we have been going and why, then we can have some say in continuing on that path or taking another. Freedom to be all we can be in this life depends on realizing how missing that freedom is when we are unaware of what makes us the way we are. Taking responsibility for who we are being is the next step in our evolution as human beings on this planet. This is the gift of our children to us. They give us the ability to see the truth about who we are being.

Understanding and taking responsibility for our world view before we have children is an opportunity worth taking. We need to question where we are coming from to have what we have going on in our personal life experience. We need to speak to our opposite sex parent and find out what was going on with them at the time of our conception. Seeing this in ourselves gives us a new lease on life. We are free to be who we really can be when we know what is running the show. When we recognize this, it is no longer in charge. If we do not take the opportunity to see this, our children will be burdened with our unowned world view as who they are being. Their lives will be limited by this for as long as it takes for them to realize what has been running their show, if they ever do.

Our children will reflect our heartfelt dreams for them, when we understand our universal connection to life, with an appreciation and ownership of what makes our personal life experience what it is.

THREE GENERATIONS

We will now look at the role of grandparents in the raising of children. In all native populations, grandparents are part of the family group. They live with and support the entire family in their day-to-day activities. They provide counsel and mediation with the parents and their children. They are the glue that holds the family together. Their wisdom is respected by all.

In the USA, we broke up this three generational family unit when we came here. In most cases our grandparents did not make the long, arduous, and costly journey across the oceans to this land. They sent their children and sometimes their grandchildren to this country for a better future. A land of opportunity awaited them: free from the ethnic, religious, political, social, and economic struggles of their homeland, so they believed. In some cases people came here against their wills, as slaves to the ones that were already here. Their families were also broken up. The United States of America is a land of broken families – a refugee camp for the world.

I am a third-generation member of this refugee camp. My grandmothers and grandfathers on both sides of my family came here a century ago. They came alone and their children were born here. I am only the second generation born here. I never knew my grandfathers. My mother's father died before I was born. My father's father died on December 25, 1948, a few months after I was born. My grandmother, on my mother's side, was known to me. We would visit her occasionally when I was a child. I was too young to remember my father's mother before she died. I grew up in a two generational environment, with three cousins and an aunt and uncle on my father's side to visit across town. We were isolated in a house, separate from

everyone most of the time. My mother was in charge of taking care of us. My father was rarely around except late at night and sometimes on Sundays. He ran his own retail business and kept late hours. We were usually sleeping when he came home.

My parents did not get along well. They would fight over money. My mother always wanted more than my father wanted to give to run the house. She complained about what he was doing with his friends, and how she had no financial security with him. She didn't trust him, and he didn't trust her. My family did not have any friends in our neighborhood except for our next door neighbor, who we knew a little. My brother and sister were younger than me. When we were young, our mother would take us to various lessons to learn how to dance, sing, and play instruments. We performed in various recitals growing up. My brother and sister went to private schools in junior and senior high school. They had a life of their own, and I never had much to do with them. I had one friend in junior and senior high school that lived several miles away. I would spend time talking to him on the phone at night. I was pretty much a loner never feeling part of any social group. I did go to work with my father from a young age on weekends, holidays, and summers. I did my best to help him improve his store. This was my life growing up in this camp.

The situation today is that there are less two parent households than when I was a child. Divorce is up and staying unmarried is increasingly popular in the "developed world". In most cases today, it takes two incomes to provide the necessities of life, forcing the mother out of the home. When I grew up, it normally took one. As time has gone on, there is less time to cook, spend time with the family. In more and more cases, we don't even know who our parents are anymore. Using sperm banks and transplanted eggs is how we are learning to reproduce. Who wants to deal with the father anyway? If we can't stomach an abortion, we can drop the baby at the hospital, no questions asked.

We think we are more connected than ever before. But really, the opposite is just as true. We are more disconnected than ever before from each other and the world around us. Seeing ourselves as individuals separates us more and more from life. We invent technologies that reflect this. Throughout our history, we had to communicate face to face or by some other physical means. Only since 1876 has it been possible to speak to someone not physically present. We used to talk on the phone. Now an abbreviated four or five-word text message passes for communication. Who wants to risk having a live conversation even on the phone? At least we can figure out what we need to say, and not get roped into something we do not want to deal with on the phone. More control, less risk. If we must use the phone, hopefully we can speak to an answering machine.

Our smart phones and social apps become our own individual world. We let in who we want and kick out the ones that bore us or piss us off. With a swipe on the screen we are the masters of it all. Our generation is plugged in. Our ears are plugged in. Our eyes are on that screen. No time to hear or see what is going on around us. We are plugged into the collective mind trip of our personal universe.

Today this is what passes for relationship to life in this refugee camp called the USA. The rest of the world is not far behind. The supremacy of the individual is a hard thing to resist. Me, and what I think, is all that I care about. As long as I can be who I want, and do what I want, I'm happy. Other people are here to serve me. Such is "The Myth of the Individual" in action. Ignorance in action is the most dangerous thing on this planet, and we are guilty as charged.

What we want and what we need are not the same. Let's discuss what we need. Human being is a social creature. We are designed for this. Separation from each other is not good for us. We are weakest alone. Our well-being depends

on in person, face to face, positive social interaction. Parents and their children operating alone cannot make this happen. This requires three generations working together.

What do the grandparents provide that the parents cannot? The father is the link between his son and his father. My son is the replacement of my father. The last time I was with my father before he died, he spoke to my son Daniel, who was almost 4 at the time. He told him to take care of me. He was telling him to take over his job of taking care of me. Those were the last words he said to us. I did get to speak to him over the phone just before he died. I told him I loved him, and it had always been difficult for me to say that. I told him he would always be with me. And finally, I told him not to worry about me, that I would be "OK". He grunted because he could not speak at that point. I was making arrangements to go back out to see him, when I got the call that he had died a few minutes after I had spoken to him.

In those last words he spoke is the essence of what grandparents have to provide. My father's contracting energy was in my son. I carried his seed in me that became my son. Each one of us carries the seed of the same sex parent in us. At this time my son is 28 years old and planning his own wedding with his fiancé. If he has a son, my energy will be in him. My son is the link between me and my future grandson. He carries my seed. We are all links in this chain of life: father to son, mother to daughter. For a woman, she is the link between her mother and her daughter.

I am opposite energy to my father, as all sons are to their fathers. He gave me my heart set at conception: what is in my heart to express, what I am here to contribute. My grandfather and father were businessmen. This is the game I play. My son has also chosen to be a businessman, and he works in my business.

Both my grandfather and father were wholesale distributors of textile products. My grandfather worked with recycling burlap and cotton bags that food products were delivered in. He collected used bags from supermarkets and cleaned, repaired, and resold them to the producers of those products. My father did the same with textile manufacturers. He would collect overruns and seconds from mills and pack them for export to India and the Philippines. In the early 1950's, India stopped allowing this country to export textile products to them to protect their producers. This was a devastating blow to my father. He already had experience running a small retail fabric shop along with his wholesale exporting business. Now he needed a new source of revenue. He decided to follow a path that another retailer called "Ann and Hope" was on. He decided to open a retail store in 1952. "Ann and Hope" and my father's store, which was called "The Lorraine Mill Outlet", were the first discount stores started in this country. This industry began in Lincoln and Pawtucket, Rhode Island.

As a young boy, I went to the earliest discount store conventions before Walmart even got started. After graduating Mechanical Engineering School at the University of Rhode Island in 1970, I studied on my own for a while in Boston. I decided I wanted to do work in Organizational Development. I applied for midyear starting MBA programs that year. I was accepted at all the schools I applied to, and decided to give Wharton a try. When I went there to start school, I realized they did not offer what I really wanted to study in their school. It was a railroad track to a job I did not want. I left after 3 days and went back to Boston to try and find a job in human resources. I could not find this kind of opportunity, so I decided to go to work for my father full time.

After a couple of years my father started taking time off. I ran the business well enough for him to do that. At the age of 24, I started selling some onions and potatoes in the store as promotional items. I fell in love with the fresh produce business and started expanding his facility to accommodate

it. I learned the business going back and forth, Monday through Friday, to the New England Terminal Market in Chelsea, Massachusetts, just north of Boston. There was a buying broker that I used named Phil Feldman. He taught me over the next four years what I needed to know to buy produce successfully. My day started at 3:30 a.m. to get to the market by 4:30 a.m. My morning was over around 10 a.m. I sent my loaded truck to our store in Pawtucket, Rhode Island. I drove there and displayed and sold the produce we had bought that morning. I also bought and sold most categories of products found in discount stores today. Then I drove back to my home in Boston, finishing around 10 p.m. I worked the weekends to run the store as well. To learn this produce business along with running the other parts of the business was a 120-hour a week job. I realized that the produce business was what I was most interested in. I searched for an opportunity, and moved to Atlanta to start this market. I had \$30,000 from a sale of a house my father had helped me buy, which I returned to him after the market was started. In the years to follow, my father returned to selling retail fabrics exclusively. The facility was small compared to large discount stores, so this was the best match for his business. This fabric store is still running today under the same name and different ownership.

So being an independent businessman is my game. It was what I was given to participate in by my grandfather and father. The heart and soul of my grandfather is in me. I express this through what I do for people. My mother told me that my grandfather was an honorable man. People he did business with spoke highly of him. He was self-educated. He raised a family of 6 children eventually owning his own home and business. My business today has the highest rating given to a produce business by the produce trade reporting companies. We are also the highest volume fresh food market in this country. My son has a love for doing wholesale business. My son is following in my father's and grandfather's wholesale merchant footsteps in growing, packing and shipping produce

internationally. We also supply the market with products from all over the world. We are truly a world market in products, employees, and customers. My grandfather would be proud of our recycling center, which we have been operating for over 25 years.

So when I go to work, I am going with the support and blessings of the generations that came before me. My mother's world view is in me as well. She gave me my mindset. She saw a world in which she did her best to teach her own family and other people what they needed to know to adapt to life in this country. She graduated high school at 15. She graduated top of her class, and her high school principal begged her parents to allow her to go to college. Sending girls to college for a higher education was seen as a waste of time back then. They were supposed to get married, get pregnant, do housework, and raise the children. My mother was the wild card in her family. Her father finally allowed her to go to teachers college for four years. She worked her way through and graduated during the depression years at the age of 19. She was one of the few graduates to get a job. She taught an ungraded classroom in a Pennsylvanian Dutch community. She taught people that had severe disabilities and worked with them to accomplish more than anyone ever imagined they could. Later, she worked in human resources for the Army during the Second World War.

This world view has resulted in me experiencing a workplace with employees that are difficult to communicate and work with but have good hearts. My employees are mostly new immigrants into this country. I give them their first job. Their English language capabilities, and understanding of what we are doing, is weak at the start. However, I work with them and many have proven to be outstanding in what they are able to do. I am not a professional teacher like my mother. I did not get a job in human resources. I did get a job as a retail and wholesale merchant, as my father and grandfather did. The game we

are suited to play is what our same sex parents have played, or would have played if they had had the opportunity. We are simply a link in that chain on that branch of the tree of life.

So let us talk specifically about the necessity of having the grandparents involved in raising their grandchildren. In balanced mating, both grandfathers are the same energy as their grandsons, and both grandmothers are the same energy as their granddaughters. Fathers and their sons, and mothers and their daughters, are always opposite energy in balanced and imbalanced mating situations. This is "The Generational Distinction". So who would understand me best, my father or his father? Obviously, his father: he sees the same side of the room as me. My father sees the other side of the room. The man that knows me best is my father's father. My mother's father is the same energy as me. However, he is not in the generationally balanced line of my grandfather, my father, me, and my son. I am the replacement of my father's father. It is essential that I get to spend time with him. He needs time with me. The spirit of my father's father will pass to me. We need to be with each other. Only he can support my growth into who I can be for life. Only he can transfer the responsibility of taking care of my father to me, his grandson. Only a son can provide his father with a grandson for his spirit to be passed on in. Everything I am saying here applies to a woman and her daughter, who are opposite energy. The only person that truly understands the daughter is her mother's mother. This maternal grandmother and her daughter's daughter are cut from the same cloth. The spirit of that grandmother will live on in her daughter's daughter or daughters. The spirit of life expresses itself in our hearts as what we have to contribute to life. The transfer of our spirit, from one generation to the next, can only take place when all three generations are there to support each other. This is the design for life.

Often a father cannot deal with his son, does not understand why he does what he does or thinks the way he thinks. The father can get support from his father, and the boy's mother, to make what the boy is saying understandable to him. In balanced mating, the mother would be the same energy as the boy. She understands where her son is coming from. Her world view became her son's world view when he was conceived. In all mating situations, the father's father, the boy's paternal grandfather, is the same energy as the boy. This is the support structure for the father to understand and appreciate the contribution his son is able to make to his life. The father will not see this on his own, because he is older and thinks he knows better. He will need support when the going gets rough. If it is not there, the father will resent dealing with his son and they will grow apart. The cycle of self-destruction within the family goes unchecked. A father will more likely listen to the counsel of his own father, when he says: "Wait a minute, the kid means this." With this support structure in place, the grandson has a better chance of being understood by his father.

The same is true for a mother and her daughter. They are dual and opposite in nature just like fathers and sons. One sees what the other does not see. The mother is supposed to know better. Her daughter always comes up against this wall. The child's maternal grandmother will speak to her own daughter, so she understands where the child is coming from. Also, in balanced mating, the daughter's father is the same energy as the daughter. He understands where she is coming from. His world view became his daughter's world view when she was conceived. With this support structure in place, the granddaughter has a better chance of being understood by her mother. The father's father and the mother's mother are the glue that holds the family together. They are the coaches of the team. Their job is to make sure that their own, generationally balanced kids and grandkids, have a good relationship. They give their grandchildren the confidence to be who they are in life. Children that have grown up with their grandparents as an intimate part of

their lives are more secure in themselves and tolerant of others. They have a respect for life that cannot occur without this taking place. Because they feel better about themselves, they are more open to being related than children from two generational families. These boys are more likely to have a son, and these girls are more likely to have daughters when they reproduce. Therefore, there is more likelihood they will create children for the spirit of their parents to pass on in.

As stated before, in balanced mating, both grandfathers are the same energy as their grandsons and both grandmothers are the same energy as their granddaughters. So, for instance, if the maternal grandmother is not available, the paternal grandmother can certainly play an important role. The same is true if the paternal grandfather is not there for his grandson. The maternal grandfather can play an important role. Any caring grandparent is better than no grandparent. When balanced mating occurs, the grandmothers are opposite energy to their grandsons, and the grandfathers are opposite energy to their granddaughters. These male-female relationships are balance-able, which can provide better ways of seeing and doing things for all involved. The world view of the paternal grandmother is also in her son at the time of his conception. So the paternal grandmother can relate to how the father is programmed to see the world, generate what goes on in his life, and make him take responsibility for it. The maternal grandfather can do the same for his daughter, for his world view at the time of her conception is in her. This will go a long way in stopping the finger pointing and complaining people do when they are not responsible for their world view.

For our spirit to be passed on, we must understand what is going on here. Grandparents have to take responsibility for the well-being of their replacements. Parents have to involve them in the day-to-day support of their children. We all must understand the critical importance of their input to the well-being of their grandchildren. Three makes the difference that only three can

make. Three legs working together will support a chair on the roughest ground. There is no substitute for this. Governmental programs to support our broken families cannot fill this void. Their support has only generated more and more broken and disconnected families. It is up to us to realize who we are, and how we are designed to contribute to each other, as life for life.

The success of three generations working together depends on understanding each other based on universal and personal characteristics. The universal is our dual and opposite energy, and the necessity of balance in mating and working together. The personal is our world view. The birth order in the family has to also be appreciated by all involved, to realize what was going on with the family at the time of conception for each child. Also there needs to be a mission for the family. There needs to be something that is passed on, generation after generation, that is there to be contributed to life. The family has to also understand the dual and opposite nature of life and how things occur that way to maintain balance.

PART FOUR

PARTNERSHIPS FOR LIFE

***ORGANIC ORGANIZATIONAL
DEVELOPMENT***

WORLD MARKET

PARTNERSHIPS FOR LIFE

Life is who we are. It is not separate from us. Life is in us, of us, and for us, and we for what it can be.

Working partnerships are responsible for creating the largest businesses and greatest discoveries ever made. They are part and parcel to every great leader. There is always the name we know in the foreground. However, there is always their confidant, the person they listen to in the background. Every time a deal needs to be made, if there is an energy balance between the two negotiating parties, then a positive outcome is more likely. If a board of a company is not balanced, then the company either expands too much or contracts too much, always under-performing. If a coaching staff is not balanced, the team suffers. If it is, miracles can occur. Sports teams with odd numbers of players are inherently imbalanced and difficult to manage. In public safety work the people working together must be balanced. Inmates in prisons need to be partnered up and allowed to work on projects that benefit the prison population and the communities they are from. Research scientists, professors, and teachers need to be partnered up. The students in the classroom need to be paired up, balanced, and given research work and projects that benefit the community in and outside the classroom. These teachers and students need to work with local business leaders to expose them to what is needed in the real world of producing goods and services for people. There should be internships and practical training for future job placement in local industries. The parents need to be involved in this whole process so the community works as a team to

produce its own next generation of productive citizens in their community.

All political offices starting with the Presidency, all judgeships, all administrative officials need to be in balanced partnerships. For instance, the Supreme Court could have five pairs of judges, with each pair getting one vote. Jurors could be paired up the same way. The same is true for Senators and Congressman. They need to be paired up and get one vote per pair. We elect them as pairs. There is no voting for individuals. Rather than by political party, we vote for the partnerships based on what they stand for and their track record of accomplishments.

Engineers need partners. Construction workers and trades people need partners. Pilots and copilots need to be in balanced partnerships. Team truck drivers need to be balanced. Even driving a car with a balanced pair watching the road is much safer than a single driver in their head, thinking about whatever while driving. If we want to get medical care that is efficient and free from costly mistakes, then we better partner up the doctors, nurses, and support staff.

Everybody working with the public needs a partner. If one of them cannot communicate with the customer effectively, the other partner takes over. We must balance the conversation. It is like a tag team match. When we are getting beat up, we tap out. This works in phone calls as well. Both partners need to be on the call at the same time to handle things satisfactorily. In the situations that are not being handled well, the vast majority of them are simply two same energy people who cannot hear what is being said. Balance the conversation and the charge dissipates. The issue can be resolved without starting a war.

Everybody alive on this planet needs a partner to allow them to be who they can be for each other and the world around them. At home and on the job we need to be balanced to reduce stress

and save time, energy, and money. Our physical, mental, and spiritual well-being depends on it.

So what is the key to successful partnerships? In many cases the founding partners of a business drifted apart after a while, and the business lost its creative soul. Then the spark was no more. The creative value of the partnership was not appreciated. Their unique way of seeing what was missing in life that created the business was gone forever. The organization's prospects diminish when this unique, competitive advantage is lost. Now the organization must depend on "professional managers" for leadership, which is never the same. The key to successful partnerships is appreciating what they can accomplish together cannot be done alone.

Now the work starts. We need to understand and practice what being in partnership is all about. It is certainly not about being right or wrong. This pair of opposites guarantees being made wrong. "I'm right", makes the other guy wrong. In that moment, the opposite is created. He thinks he's right and makes you wrong. The cycle repeats itself over and over again. Death is the break between two rounds of the fight called "I'm right"- "You're wrong".

So partnership is about giving and receiving. I give you something and you give me something...not exactly. There are two things to understand here. First off, we do not give to get. We give with no expectation of getting anything in return. If we are worried about getting something out of it, we will never be able to say what we really have to say. When we give to get, we lose. At the same time we are conspiring together to really take advantage of things, we are also creating the opposite of this. We will experience being taken advantage of. It is just a matter of time. Secondly, what we are giving and receiving here has to be for life, not just for us. So when it comes to this kind of giving and receiving, it cannot be done for any reason other than making the difference to life.

For a partnership to work, there has to be something we're passionate about. For a man, look at how your paternal grandfather contributed to people. For a woman, look at how your maternal grandmother contributed to people. This is a good place to start looking for what you naturally have to contribute to life. This is not some good idea to make money. This is something we intuitively care about. It is something we feel expresses who we are, and who we can be and do for life. It is important to us because it is important. It captures our imagination and gives us something to wake up for in the morning. It is a dream worth dreaming. It is something worth doing. It is what we are here for. It is who we are and who we can be. Without this there is no point in having a partnership.

A passionate concern for life is what calls up the need for partnership, especially when we know who we are by knowing who we are not. To the degree I know who I am not, is the degree to which I can let my partner in. It is not what I think or the highway. It is a discovery process that occurs when we know our partner sees what we are unable to see. This is the only way the contributions we have to give to each other can be given and received. Finally, we can hear, in the silence that not knowing provides, what does make the difference to our dream for life. It is a life for life conversation with everything at stake. Our hearts, instead of our minds, speak what is there to say. Out of knowing our partners see what we cannot see, we open our ears and allow them to speak. From their hearts they begin to express what we needed so badly to hear that makes life work.

In these conversations for life, the contracting partner speaks about something that is going on to the expanding person. It is just a matter of fact to the contracting person. It is what it is. Then the expanding person, all of a sudden, wonders why? It had been going on, and on, and on. However, the expanding person becomes unreasonable, and all of a sudden, enough is enough. A new space is open for what is more appropriate

to happen. Eventually, the contracting person agrees, and the conversation comes to an end. Both partners have become whomever they needed to become to see what needed to be seen. They handle this concern and move on.

We need to look more closely at this moment of balance in space-time when there was nothing left to say. The contracting person has said everything they had to say. The expanding person has seen and said everything they had to say. This has been a mind cleansing process. The space that the expanding person represents for their dream, and the time their partner represents to make it happen, are ready to receive what will make the difference to it. In this moment of balance and silence, the opposite occurs. Out of nothing, something is revealed that we hear, see, and then say for the first time. Our minds have just received the message they were finally ready to hear. What we cannot see and know directly has informed us in this moment of balance and silence, what will make the difference to what we are up to and everything else as well. We have received the message that makes the difference to life. In this moment we have become a four-dimensional space-time consciousness for life. What we have heard changes us forever. We were not capable of hearing this before. We have been transformed into a pair capable of hearing it. There has been a shift in who we are being that life is. The space-time consciousness for life we represent has been warped. Matter and energy are rearranged appropriate to this new opportunity for life. Now we have become more of who we can be, and our dream for life realized in time reflects it. We have become the space-time projector, and the space-time reflector of what makes the difference to life. What we cannot see and know directly has had the intention to see this occur all along. We know this because it has been in our hearts and souls to express. Now it is real.

For a partnership to exist at this level, there is no one self anymore. We become one with each other; my half, my

partner's half, making us whole. We disappear in our space-time relationship for life. We realize what life intends for us to see, be and do. We are there for no other reason other than for what can be expressed through us. Now we know we are supported on our journey. This support is there as soon as we become a request to see what has to be seen. It comes out of nothing, and can show up anywhere, anytime, anyhow. But it does show up, and we are allowed to see what we had never seen before when it arrives. We come to life in the awe and mystery of it all, being who we can be, and doing what we can do in service of it. Things begin to work the way they are intended to work. Instead of generating scarcity and suffering, we generate a world that works free of it. In the support that life is for life that we have become, our audience gives us a standing ovation, for we have given them the show they deserve. We can feel their approval in the chills that run through our bodies.

The partnership is given the energy it needs to do what is necessary, given the task at hand. The expanding person is the potential energy or voltage source. The contracting person is the current that flows through the circuit. The switch to turn it on is the commitment to get the job done. The task is the electrical load. If we decide to light up our closet, we are given the power necessary for that to happen. Once we see that is possible, we wish to light up the room. We are provided with the increase in power necessary to carry that load. When we decide to light up the house, this takes even more. After achieving that, we wonder what we could really do. Let us play the biggest game we can play. If life will support the load, why not play? So we decide to light up the world, give everyone something to see. Then life gets excited and really turns it on. We have been given the power to make it happen. For life in this universe of unimaginable possibility and scope, lighting up a planet is not such a big deal. In fact, the switchboard of life has several more incoming calls to make this happen right now. We are not really so unreasonable as far as life is concerned. We really are unreasonable when we see ourselves as anything less.

For we are life itself calling on the phone for all of life's support. We have a dream worth dreaming, and we are committed to make it real. The message is heard, and the necessary support is on its way. The power to light it up is here for us now. We finally can provide what we've been here to provide all along.

We can finally hear what someone else has to say. We are there for each other and a trust for who we can be and do together builds. We realize our partner is saying what we were thinking, more and more. It is like becoming one with each other, with it all. In being together, we experience the awe and mystery of what being in life is for. We support each other by hearing what is there to be heard, and speaking from our hearts what there is to say, with no thinking at all. We are free to dance on life's stage. The fear of it all is no more. We recognize what we think is the worst thing that could happen to us is really the opposite as well, the best thing that can happen to us. Every time in our lives we were faced with something we thought should never be going on, we later realized it needed to happen and was nothing to fear at all. It woke us up. It got our attention. It made us realize something we were not paying attention to that was critical to fulfilling our dream. It got in our faces and we couldn't ignore it any longer. It was time to have to deal with it. On the surface it looked like we would die from it. When we thought we were dead, a new life for us began. Under the surface was the opposite of what we thought. It is always darkest before the light. The opposites are always there. The more we see one, the more the opposite is present as well.

So when it really looks like all is in vain, this is when we are closest to making the difference. In our partnerships for life, we have to keep this in mind. Life is only there to support us, not something separate from us that we have to fear. Say our prayer to what we cannot see and know directly. Become a request for support that makes all things possible on life's stage. Welcome the showing up of it. Say all of what there is to say. Say it to

the partner that shares our life. Give our love to each other by hearing what is being said. For without our partner, our dreams would be causes for despair. Out of the whole our two halves make, we create the world of our heart's desire to our soul's content.

Our audience is proud. We can feel it in our hearts. Our souls have connected to what we can't see and know directly. The spirit of life speaks to us in our balanced conversations for life. We have become what is possible when a balance in space-time creating energy is maintained. We are finally reflecting in life more of the performance our audience has come to see, a little more of heaven on earth.

ORGANIC ORGANIZATIONAL DEVELOPMENT

Working together...Ha-Ha-Ha! Good luck with that. This is what I was looking for 43 years ago in "Business School". Now I know why they didn't have much to say. How to work together with people??? It's the greatest mystery in the Universe.

Many contracting individuals in business for themselves have figured this one out. They do all that they can do alone. They are not interested in hiring anyone because they can do a faster and better job than any other person they ever met. That's why they are in business. "Having to babysit for another person, hope they come to work, fix their mistakes, pay all the taxes, insurance, and do all the paperwork isn't worth it. I can depend on myself. I can't promise based on what someone may or may not do and keep my reputation. If I don't get it done on time, it bothers the hell out of me. Limit it to me, myself, and I. At least I can sleep at night. When I get too tired and worn out, I'll quit. I'll hook up a trailer behind my pickup and go fishing. I'm good at that, and I don't need anyone else to do it, not even my wife, especially not my wife. Who needs to listen to her when I know the best way to do it already?"

Contracting people try to squeeze as much as they can into as short a time period as possible. They can get pretty annoyed when something unexpected holds them up. And of course, this is what happens to screw up their plans every day. Depending on others is such a pain in the ass. Contracting people need a few drinks at night to help them relax. If only they could control everything by themselves. That would make life work free of scarcity and suffering for them. This is the contracting person's preferred business model.

The “expanding entrepreneur” gets a great idea, talks everybody into it, promises the moon, gets bored, and leaves. “They can handle it while I’m gone. Call me if you need me. We’ll deal with that later.” Never do anything today, I can put off ‘til tomorrow. Anyway, I just came up with something else. “We should think about this. It’s the best one yet.” Keep this up until the investors start to scream. “Where’s the money? Where’s my money gone?” Just keep on going and going, and just before it all falls apart, talk some big company into buying it, that can’t come up with anything themselves. “No problem. Talking people into things is one of my strong points. Hopefully, there will be enough left to get a new start. That’s my other strong point, starting things up. Who gives a damn about finishing it? Nothing is ever finished. I open doors and windows, I don’t close them. Closing things is not my business.” This is the expanding person’s preferred business model.

I am expanding. I started this book many times over the last 24 years, and hadn’t finished it. However, I feel that the time has arrived to say my last words before there is no time left. For one thing we all begin to deal with at the age of 65 is that there is that finish line ahead, and we do not know just how far. I will be finished at some point, for real. So for the sake of those who depend on me now, and the ones that supported me that are no longer with me, I will finish this book, even though it will never be perfect, just good enough.

As I explained before, 43 years ago I was looking for an opportunity to study organizational development in MBA and PhD programs. I was accepted for January 1971 enrollment in the Wharton School of Business at the University of Pennsylvania. I started to attend and realized that what I needed to learn wasn’t available there. I was looking for that special someone to support me with what I had in my heart to learn. It has taken me those 43 years to become the person I was looking for.

To figure out what organizational model to use, I suggest we throw a rock in the middle of a small pond and see what happens. The rock goes ka-plop! The concentric rings around it start to form until they cover the pond from shore to shore. We can see the same thing if we look at a tree trunk cross section. There is the center and the rings around it, one more each year. This organic model of how things expand and grow over time is what our organizational model represents.

Then there is the number 3. To build something in three dimensions we need a 1 to 3 ratio. One point and three other points make a tetrahedron, which is the simplest three dimensional object. Our organizational structure is based on the one to three ratio of this simplest structure. There are also the three levels of the family: the grandparents, parents and children. This will help define the organizational structure in terms of what it takes to allow the participants to work together successfully.

One other point is that in this organizational structure there are no individuals. That's it. Everybody works with an opposite energy partner. We will put badges on everyone with their name, position, and what languages they speak. We also have a circle or a dot in the upper right-hand corner. The circle represents the space the expanding person provides. The dot is the content the contracting person creates in that space. Together they are one: the context and content for life to work the way it can. This is the building block of this organization. It is simply the way we are designed to work together. It is going with the flow.

Instead of grandparents, parents, and children in our organization – we will call them coaches, lead players, and players. We are playing a game for life, and our organizational structure is designed as a win-win situation for all involved.

We start with the source pair. They are the rock that gets thrown in the water. The first ring that forms around them can be

filled by three pairs. This is the 1 to 3 ratio that builds the structure. The next ring out has room for nine pairs. With the center and the first two rings we have room for thirteen pairs. The first pair is the coaching pair. The next three pairs in the first ring out are the lead pairs. Each lead pair has three pairs to work within the next ring out. These nine pairs are simply called the player pairs. *See charts pages 242, 243.*

In the beginning, the source pair has to gain experience in what they have chosen to do. When they are capable of doing the job, they can hire another pair to help them do more. This new pair is the first player pair to be hired. They are on the first ring out. In this situation, the source pair is acting as what we call a lead pair candidate. Their job is to develop the new pair into a pair that can do the part of the job that the source pair needs done. If they eventually need more help, two more player pairs can be hired to work together as a team of three pairs to get the work done. Each player pair is assigned a portion of the work to do. With three player pairs the lead pair job is broken into three pieces. If the business is to grow anymore, then something else has to occur. The source pair has to make the player pairs capable of being lead pairs. Until this happens, the organization cannot grow. Once at least one of the player pairs can do their portion of the job as well as the source pair can do it, then a new pair can be hired to work with that player pair when necessary. At this point, the source pair gets a gold star and the capable player pair gets a silver star. A gold star means lead pair. A silver star means lead pair candidate. When a new pair is needed to help the new lead pair candidate get their work done, then a new player pair is hired to work with the lead pair candidate and placed on the next ring out. When this occurs, the source pair now gets a silver star added to their badge and they are called a coaching pair candidate. Now we have three levels working together to get the job done: a coaching pair candidate, a lead pair candidate, and their player pair. *See chart page 242.*

The job of the lead pair candidate is to turn their player pairs into them. The lead pair candidate has to make sure that each player pair can do their portion of the job as well as they can. When one player pair is capable of this, that player pair gets a silver star, their lead pair candidate gets a gold star. The coaching candidate, which is the source pair in this situation, gets two gold stars. Now we have a coaching pair, a lead pair, and a lead pair candidate. This lead pair candidate is now ready to have a new player pair join them in getting their job done in the new emerging outer ring of the organization. When a new player pair is hired to work with the lead pair candidate, a third ring is formed around the source pair. When this happens, the gold star lead pair becomes a coaching pair candidate with a gold and silver star, and the coaching pair becomes a support-1 pair, with "Support-1" on their badge. *See charts pages 243, 244.*

In all of this structure, we are institutionalizing giving our job away. Duality is always counterintuitive to individual thought. To keep our job, we have to give it away. Only when a player pair is capable of becoming a lead pair candidate can a new ring begin to form. To make this happen, everybody connected to that player pair has to be able to move to the next level. The growth of the organization hinges on its ability to develop player pairs into lead pair candidates. Wherever and whenever this happens in the organization, hiring on the emerging outer ring can begin. *See charts pages 244, 246.*

A support-1 pair in training is a double gold coaching pair that is there to develop their coaching pair candidates into capable double gold coaching pairs. The coaching pair candidate is there to develop their lead pair candidates into gold star lead pairs as capable as they are in doing their portion of the job. The lead pair candidate is there to develop their player pairs into as capable a lead pair candidate as them. We signify this by the lead pair candidate giving their silver star to their deserving player pair. The coaching pair candidate gives their gold star to

their deserving lead pair candidate. The coaching pair, which is the source pair in this instance, gives their two gold stars to their deserving coaching pair candidate. The source pair now has the support-1 (S1) designation.

There is a constant teaching and learning process going on throughout the organization. Each pair is teacher and student. On the outermost ring, the player pairs teach the customers what they know and the customers teach them what they know. At the center of the organization, the source pair learns by being a request for support to see what they are not being responsible for yet, that makes the difference to their dream. Once seen, the source pair becomes responsible for whatever makes the difference to their dream, by allowing the organization to see what they have just seen, and take action appropriate to it.

Remember, each pair can support three other pairs to grow and develop. So if this is done completely, the S1 pair with their three outer rings has the capacity of $1+3+9+27 = 40$ pairs. If more is required, the player pairs will have to become the new lead pair candidates with a silver star. A fourth ring will be needed for the new player pairs that join the organization. Then there is an S2 at the center. The S1's are in the first ring out. The coaching pair candidates are in the second ring out. The lead pair candidates are in the third ring out. The new player pairs are in the fourth ring out. When the S2 and the four rings around them are full, there are $1+3+9+27+81 = 121$ pairs in the structure. When the next ring is needed, the sequence is repeated again and there is an S3 in the center with five outer rings. There are $1+3+9+27+81+243 = 364$ pairs when all five rings are full. *See charts pages 241, 245, 246.*

Pairs are added as needed to the outside ring. The inner rings fill and the growth is in the outer ring. The outer ring that is forming is three times the size of the existing outer ring. There is room for three times as many player pairs in this new outer ring.

This gives the organization the ability to do three times the work every time a new ring is added and filled.

If there is a vacancy in one of the inner rings, then the person most capable of moving into that position from the next ring out is chosen for the spot. This choice is made by the person missing a partner, with the support of the pairs they are connected to in the next two inner rings. For instance, if there are three rings and a lead pair is missing an expanding partner, then their S1 and coaching pair with the contracting lead person choose the best expanding person for the job already connected to that lead pair on the outer ring. The S1 and coaching pair must make sure that the contracting lead person without a partner says everything that needs to be said before the choice is made. If after this, everyone agrees, then the new lead pair is given a chance and evaluated over time to make sure it is working by the other lead pairs, their coaching pair, and their S1. There will be a void in the outer ring now. One expanding person will be needed. This person is hired and starts working with the contracting person that is missing his partner. This new person is chosen by the lead pair and coaching pair with the support of the human resource department. It also has to be "OK" with the person who will be working with the new hire. When someone is absent, the single person without a partner works with another pair to do the work of both pairs. It is an opportunity for all three to learn more about what both pairs do. The pair that is developing them will also help in getting the job done as needed.

The way to look at this is as a gravitational attraction to the center of the organization. When a void shows up in the structure, the next ring out supplies a person or pair to fill the void. If that next ring out is the outer ring of the organization, we will hire into that ring a suitable replacement. If the person or pair that is missing is further in toward the center of the organization, then there is movement in all the outer rings toward the center, filling all the voids created until the outer ring is left with the opening to fill. An opening created in the center of

the organization would require movement toward the center by someone from each existing ring. Then the vacancy would be filled in the outer ring. We hire into the outer ring only. All else is filled from within by gravitational attraction, so to speak. The best available person or pair moves to the next ring closer to the center. The pairs they are connected to in the next two inner rings must agree with the move.

As far as communication is concerned, there are strict protocols for that. The lead pair communicates directly with the player pairs. The coaches communicate directly with the lead pairs. If the coaching pair needs to tell the player pairs something, the coaching pair first tells the lead pair and then listens as the lead pair tells the player pair or pairs what the coach has said to them. If the coaching pair deals directly with the player pairs, they are doing the lead pair job. If they start doing the lead pair jobs, then they would have to manage the actions of 9 player pairs and the 3 lead pairs as well. Also, the lead pairs would be player pairs with the coach as their lead. They cannot develop into leads if the coaching pair is doing their job. The S1 they are connected to has to make sure that this does not happen. Remember, the S1 is a coaching pair that has already received two gold stars. They are developing coaching candidates that are lead pairs in training to coach. What these coaching pair candidates can do well is be a lead pair. They already have a gold star. So when the S1 is not around, expect that to occur. It is strictly up to the S1 if they will ever become coaching pairs. In this situation, the support pairs are the only ones that know what it takes to be a coach.

Another critically important part of the communication protocol is to balance the conversation. This means that the expanding lead pair partner speaks with the contracting player pair partner. The quickest way to build up a charge is to not balance the conversation. Two expanding people or two contracting people trying to resolve an issue is a total waste of time, energy, and money. The constant aggravation of never getting it right the

first time is a function of doing it alone or with someone else of the same energy. When a group has to make a decision and the group is not balanced, the outcome is always conflict and misunderstandings that ruin their best plans. Balanced conversations put an end to this miscommunication. They allow everyone to see what needs to be seen and get on the same page. Then what actions must be taken will have the support of everyone involved. The results speak for themselves.

When something needs to be improved, a three-level meeting is called to figure out what to do about it. The groups involved with that part of the business get together and discuss what can be done better. It is done with the level that saw it and the two rings closest to them. For example, a coaching pair sees something that needs to be addressed in a new way. Then that pair and the S1 they are accountable to, and the three lead pairs that are accountable to them get together to come up with a solution. If the suggestion came from a lead pair, then the coaching pair they are accountable to and the three player pairs that are accountable to them get together to come up with a solution. If the suggestion came from a player pair, then they would get together with the other two player pairs, their lead pair, and their coaching pair to handle the issue. If this still does not work, the next ring closer to the organizational center that was not involved needs to be contacted and the original three level meeting with them included needs to take place. In this case, this would be the S1 that their coaching pair is accountable to. If there is still no resolution satisfactory to all involved, then the S1 gets the S2 they are accountable to involved to help resolve the issue. Even if it takes going to the center source pair of the organization to make it happen, then that is what must be done. It can start with a concern from a customer to a player pair that eventually involves the other two player pairs they work with and their lead pair candidate, coaching pair candidate, S1, and however many support levels it takes to handle the issue satisfactorily for all those involved.

The same relationships between the pairs exist as the organization grows. We all have a partner. We support the same three pairs on the next ring out we have always supported. They support the same three pairs they have been working with. These relationships can last as long as one works in the organization. It is like having a family within the organization. The only thing that changes over time is the responsibility taken for what is going on. The player pairs triple in size every time a new ring is added to the organization. The existing organization has to be responsible for developing their leadership skills to handle these additional pairs. So even though the partnerships stay connected to each other, they all must support each other to grow and become more aware of what needs to happen to manage their growing part of the organization.

Staying in relationship with the same people is like the center of the tree not changing when it grows. Another ring is added with everyone still in place, connected to each other as before. People do switch partners to train however. This is an ongoing practice. The experienced pairs split to train the pairs they support to become as capable as they are at doing their jobs. For example, one expanding lead person works with a contracting player at the lead level of responsibility to give the player the experience needed to become a future lead person. The contracting lead person works with the expanding player to develop him as a future lead player. This splitting to train goes on at all levels. When a new person is hired, that person is also partnered with a lead person of opposite energy to give the new hire the best initial training possible. The first impressions are so important that the most experienced and capable lead people are the example set for the new hire to follow. Whenever there is turnover within the organization, new players are attracted to the openings available. So there is constant lead pair training for these new hires going on to fill the holes in the outer ring. The bigger the organization becomes, the stronger the gravitational attraction to it. There is a constant pull to the center of the organization by everyone

in the organizational structure. The growth of the organization is automatic. By solidifying the relationships and their capabilities within the organizational structure, it becomes more attractive for others to join. The organization becomes more efficient and the partnerships within it more capable as time goes on. The organization grows organically and the services provided expand and improve.

We talked about the player pair ring being the last ring of the organization. Well what is outside that? Obviously, the organization does not exist alone. Our customers are outside of that ring. They are the ones that request what they need, most likely from a player pair. The player pairs are connected to the customers. They listen to their requests, and bring the customers to their lead pair candidate and coaching pair candidate to see what can be done. In some cases they may have a lead pair and a coaching pair to bring their requests to if one of the player pairs they work with has become a lead pair candidate. Three levels of the organization must be involved in all customer requests. They handle it immediately, if possible. If it is necessary, the first pair the customer was in contact with will call the customer back or email them the result of their request. From their first day on the job, the player pairs are responsible for listening and responding to these opportunities our customers provide. This is one of the ways they learn what they need to learn about what is going on in their department. They also learn that when someone asks them something, it is up to them to make the difference. This requires requesting support from their lead pair candidate and coaching pair candidate, which is how they all grow stronger. Beyond our customer base is the world we live in and pay taxes to. This is something we are affecting and it is affecting us. We have to be responsible for what we are doing, so in the end, everyone else outside our business can receive the benefits from what we are able to do together.

Being a request for support is who the player pairs are in dealing with the customers. This allows them to learn something they did not know before. The lead pair candidates or lead pairs, and coaching pair candidates or coaching pairs they ask support from, now have the opportunity to see and respond to something that allows for them to grow in their understanding of what their department can provide. It is a win-win situation, when we ask for support. It results in us being other than who we were being before, by appreciating the opportunity we were provided to go beyond where we have been before. The growth of the organization and its capabilities to serve its customers is a direct result of the network of support available when it is needed at any level. This organizational structure is a structure for support. It is a structure that realizes we don't know what will make the difference today to our lives. It is a dynamic, alive connection to the world it is here to serve and support.

This organizational structure is flat and circular in shape. It is a support structure for life. It is not a top down hierarchical design. It is not command and control. We use command and control in an attempt to forcefully make things work. The need for this is the result of the imbalance present with individuals working alone or in imbalanced groups. It is an attempt to control the chaos it creates. Because our new structure is balanced from the start, it allows an organic connection to the world that supports it. It is a listen to the customer and request support model. The whole organization is designed to support this. It comes from not knowing rather than having to know. It is ready to hear and respond to what life has to offer. There is no being right required here, which always results in making each other wrong. There is no winning when we play this right-wrong, top down game of control. Everyone winds up losing in the end. It is not that we are bad for doing it that way. It is the result of never realizing how we are designed to contribute to life. It came out of a world that did not have "The Generational Distinction". We didn't know, and never knew we didn't know, what would

make the difference to our ability to work together at home and on the job was this distinction. Having this distinction allows an organization and the partnerships within it to come from their heart. No longer is there the fear and worry when we use our minds to try and get it right. There is no connection to life possible through our minds. Our minds fundamentally separate us from life. Life is over there and we are over here attempting to figure each other out. A connection to life is only possible through our hearts in the dance that balancing our energy provides. Having “The Generational Distinction” is our connection to life.

In this new structure, we refer to the rings as levels of support. They are not the levels of a hierarchical structure. A three-level meeting is not a meeting with the guys on the third floor, second floor, and first floor. It is three levels of support like coach, lead, and player. The game is played on a level playing field. It could be any three rings around the circle that are next to each other. Everybody is on the same plane in this organizational structure. No one is higher than anyone else. As we move to the center of the wheel for support, these pairs are more capable of supporting the load the outer rings place on the structure. The structure could be looked at as a wheel. As the wheel turns, the participants on the outer rings exert centrifugal force on the center of the wheel. If the links to the center that provide resistance to this force are not strong enough, the wheel will fly apart. Each ring closer to the center carries three times the load than the ring outside it. So the connections to the pairs in the next ring in have to be three times stronger than the connections to the pairs in the next ring out to stop the wheel from flying apart. This is what we are talking about when we say this is a structure for support. The pairs with the strongest connections to each other gravitate to the center of the organization. They provide the necessary centripetal (or inward force) to balance the centrifugal (or outward force) the wheel generates when it starts to turn. As

the pace of the business picks up these forces get larger, and the connections to the center must be that much stronger. If a connection fails between the innermost rings of the wheel, it could be catastrophic to the entire organization. The good news is that as soon as a connection fails, support shows up from the outside rings to reinforce and strengthen the broken spoke before any more damage occurs. This organic organizational structure is self-healing in this way. It is resistant to the entropy inherent in imbalanced organizational structures.

The hub is the source pair. The hub is connected to the first ring with three spokes. This first ring is connected to the second ring with 9 spokes. This second ring is connected to the third ring with 27 spokes. The third ring is connected to the fourth ring with 81 spokes. Each spoke is connecting one pair with three more. So then each of the spokes that hold the first ring in place have 27 times the organizational holding power than the spokes that hold the fourth ring in place. Where does this added strength come from? It comes from their level of commitment to what they are part of. The longer partners stay together and work with the three pairs in the next outer ring, the stronger these connections get. As we move toward the center of the organization, these pairs have been working together the longest and have the strongest bonds between them. These connections are strong enough to hold the wheel together as it turns and takes them where their hearts allow them to go. This is what is meant by increasing levels of support necessary and available the closer to the center of the organization we go. We can see we have to wait until the outer ring is strong enough to hold the next ring out, which is three times its size. The player ring must be able to provide the leadership necessary to handle this load. The organization cannot grow any larger until this occurs. We can only add new player pairs where the existing player pairs have become lead player capable. Lead player capable is designated by giving a player pair lead pair candidate status. This is what the whole organization is designed to make happen.

When we are working with our partners, the expanding ones contribute by being who they can be and the contracting ones contribute by doing what they can do for the organization. This is realized in the organizational structure.

Responsibility for the growth and development of the organization is in the expanding partner's domain. The expanding partners are the natural leaders in being responsible for the growth and development of the partnerships they support. They are responsible for the relationship between the partnerships in the next two rings out. They are the ones that see differences. They see the difference between themselves and the next ring out. They see the difference between the next ring out and the ring outside of that. Seeing differences is the potential energy source for action appropriate to them.

The expanding partner's energy radiates outward from the center of the organization along the three spokes that connect them to the partnerships they support. This energy is like radiating, space creating, light creating electromagnetic energy. The expanding partner's energy provides the light for the next ring out to see who they are being. There is no space until there is light to see it. Once the pair in the next ring out wakes up and sees what is really going on with themselves, the expanding partner in that ring provides the light for the next ring out to see who they are being. Their actions reflect this new awareness, and they are more able to be who they can be for life.

For example, at the coaching level, the expanding partner is responsible for the growth in the relationship between each of their lead pairs and their player pairs. The expanding coach partner is "a stand" to be whoever they need to be for this to happen. The expanding coach partner is successful when a player pair becomes a lead pair candidate with a silver star, and their lead pair candidate becomes a lead pair with a gold star. Even if only one of the player pairs and their lead pair achieve this, the expanding coach together with their partner

get two gold stars. Now they are S1 capable. The new lead pair candidate is capable of supporting a new player pair when the organization grows. See *charts pages 243, 244*.

The contracting partners are naturally the leaders in being accountable to the pair that supports them on the next ring in. This means that they are count-on-able to make sure that things get done properly to the pair that supports them. The contracting partner's energy is focused inward along the one spoke that connects them toward the center of the organization. Their energy is like gravity; it pulls inward toward the center and holds the organization together. It maintains the structure, so what is next can occur without destroying what is already there. They maintain what is appropriate, so their expanding partner can provide the light to see what is inappropriate. In this dance, the opportunity of the moment emerges and a new path opens up to be followed. This new path does not jeopardize what has already been created. It is simply the next step in the direction of being who we can be for life, and doing what we can do for life.

So this is how this organization is designed to work. By the contracting partner holding the structure of the organization together, maintaining and strengthening it, their expanding partner has the ground to stand on. This gives the expanding partner the opportunity to be who they can be. A light is generated out of them, powered by their commitment to be all they can be for life. The darkness disappears. A new space of possibility is provided that allows them to see what they were never able to see before. What is inappropriate in who they are being is recognized by the expanding partner. The contracting partner begins to realize why what is going on is going on. Then the contracting partner focuses on what to do about it. In the dance that ensues, what is inappropriate and then what is the appropriate next step is revealed. In that moment of balance in the conversation, they see what makes the difference to the people that support them and that they support. In that moment of balance, they transcend the duality

of what they were thinking. Space and time is balanced. A four-dimensional space-time consciousness for life emerges. They have become the screen for their audience to see their love of dance projected on. They have made the difference to the possibility and opportunity of the moment on life's stage.

An organization is either gaining strength or becoming weaker. We have a concept called staying the same. We wish for the day when everything will be "OK", stay the same for a while, like putting it all on hold. When we are ready to resume the action, we simply push the start button. This may work with a TV remote, but is impossible in real life. What we are participating in is either growing or declining. Only with a constant input of positive energy are we able to grow. There is no staying the same. We cannot rest on what we did yesterday. Life is in the here and now. Only with the constancy of a stand, to make the difference to life, is there sufficient energy available for us to be who we can be and do what we must do 24/7. There are no days off for our bodies, for the sun, for the air, for the water, for the food we need to sustain us. Life supports us each moment of our lives, and we are designed to support life each moment of our lives. Life is for life 24/7 with no days off. If we are breathing, we are being what makes the difference for life. This is the game our organization is designed to support. It is a support structure for life.

Let us take a closer look at what the expanding partner sees. At the coaching level, the expanding partner sees the differences between themselves and their lead pairs. They also see the differences between their lead pairs and their player pairs. This coaching pair can tell how well they are doing by how well the players are doing.

What happens with the expanding lead partners? They are the ones that see the difference between them and their player pairs. Is that it, we have run out of organizational rings? Well, that is true, but there still are some other relationships at play.

The expanding lead partners also see the difference between their player pairs' connection to their products, and their connection to those products. These expanding lead partners must see what is missing in their player pairs' connection to their products for the business to grow. This lead pair can see how well they are doing by how well the player pairs are doing with their products. How well are they handling them? How much do they know about them?

The expanding player partners see the difference in how they relate to their product compared to how their customers relate to that same product. They must also see the relationship their customers have with similar products found in other businesses. For the player pairs to know how well they are doing, they must be responsible for how well their business is doing compared to the other businesses supplying similar products to their customers. They must see what is missing in their customers' relationship with their products if the business is to improve. The lead pairs cannot make the difference to the customers' relationship to their products alone. There are too many customers to serve. They must rely on their expanding players to carry the load.

This is where the rubber meets the road. All the work that it takes to provide the right products and services for our customers is in the hands of the player pairs. The expanding player must be able to see what is missing in the relationships their customers have with these products and services if there will be the possibility of growth for the organization. Their contracting partner is accountable to their lead pair for requesting support to get something done that makes the difference to the customer in their relationship to the products and services provided. The player pairs must understand that they are the only ones in the organization capable of getting this job done. All the rest of the organization is there to support their efforts. When they become a request for that support, they allow the organization the opportunity to become whatever it needs to

become to make the difference to serving the customer. They also become more of who they can be. What is missing is a genuine opportunity to contribute. We are all wired to contribute and are limited only by the opportunity to do so. The player pairs have to be a constant request for support in dealing with their customers successfully. This is the opening for the entire organization to become the contribution it is designed to be.

Now let us look at the content of the organization. How can we fit our business into this structure? The first consideration is the 1 to 3 ratio at the center. The source pair at the center of the organization is connected to three other pairs. These three pairs are accountable to the source pair for three separate segments of the business. So to start with, we have to break the business into three big pieces. As the business grows, each of these three parts of the business are broken into three pieces. Now the business is broken into 9 pieces. Nine pairs on the second ring out are accountable for 1/9 of the business each. Each time a new ring completes itself, the business is divided into three times as many pieces as the previous ring had divided it into. This continues until there is enough capability to service the customers' needs.

For an organization to be self-sustaining, be able to grow and develop, there has to be a coaching pair at the center of the organization. So for an organization to be self-sustaining, the source pair has to be at least at the double gold star coaching level, which is also an S1 training position. The first ring out has the coaching pair candidates on it. The second ring out has the lead pair candidates on it. The third ring out has the player pairs on it. To fill this most basic self-sustaining structure completely requires 40 pairs. Until the source pair becomes a double gold star coaching pair, they must be mentored by a coaching pair from outside the organization. This is to make sure the organizational structures necessary for organic growth are being followed. *See charts pages 243, 244.*

As was said before, this organization was designed around the 1 to 3 ratio that creates a tetrahedron. This is the simplest three-dimensional building block available. A tetrahedron has 4 corners. The simplest, complete three-dimensional structure using tetrahedrons requires 20 of them. They form a kind of tetrahedral sphere. In this sphere 80 corners come together just like 80 people come together in our most basic, complete, self-sustaining organizational structure. Carbon atoms form molecules based on tetrahedral structures as well. Carbon is the main building block of our lives.

The double gold star pairs are responsible for coaching pair candidates becoming coaching pairs. The ball to watch for them is the relationship between the coaching pair candidates and their lead pair candidates. Whenever conflict arises and their working relationship is less than what it could be, there is a new opportunity for growth showing up to profit from. The double gold star pair steps in and speaks to their coaching pair candidates, so they can see what they see. Then they watch as their coaching pair candidates work it out with their lead pair candidates. Keeping the conversation between them balanced is one of the most important things to watch for.

The coaching pair candidates are responsible for their lead pair candidates becoming lead pairs. The ball to watch for the coaching pair candidate is the relationship between the lead pair candidates and their player pairs. The lead pair candidates are responsible for their player pairs becoming lead pair candidates. The ball to watch for the lead pair candidates is the relationship between the player pairs and their product.

Now let us look at who does what. At the player level, a maximum of three player pairs are accountable to one lead pair candidate. The lead pair candidate has had experience doing all their player jobs. They were doing the job before it was broken into the 3 smaller pieces their three player pairs are

now doing. In some cases, all three player pairs could be doing the same type of job. In other cases, each player pair could be doing different jobs. The lead pair candidate can also break the job down into two pieces with two player pairs working with them, if that is all that is required. They could also work with only one player pair to do their job, if that is all that is required. The lead pair candidate works with their player pairs as needed. Their accountability to their coaching pair candidate is to make sure all the jobs get done properly. If the outermost ring has player pairs that were given lead pair candidate status, then their gold star lead pair is accountable to their double gold star coaching pair to make sure all the jobs are getting done properly. In a mature organization it is possible for most of the outer ring to be at the lead pair candidate level.

For a player pair to get lead pair candidate status, they have to be able to do their portion of their lead pair's job as well as their lead pair can do it. For any pair to be given next level status, they have to be able to do their portion of the job they are responsible and accountable for as well as the pair that is supporting them is capable of doing.

When the player jobs are different, there is an opportunity for cross training. Then the player pairs know more of how to serve the customers in their part of the business. Essentially, they are learning what their lead pair knows already. Once a player pair knows one of the three jobs, the partners separate and the expanding one goes to the new job, while their contracting partner stays and trains the new expanding person that just rotated to them. After the expanding person learns how to do that new job, their old partner comes back to him or her, and the expanding partner teaches their old partner the job. This process continues, first the expanding person moving and then their contracting partner moving to join them in each new position. This is a teaching and learning process. This rotation continues through as many cycles as necessary for all the

player pairs to be as good as each other in doing all the jobs. The lead pair works with their player pairs to make sure they are as good as they are at doing all the jobs. This same type of cross training can take place at any level within the organization.

When the lead pair sees a player pair is capable of doing their particular job as well as the lead pair can, they recommend that player pair be given lead pair candidate status. They get approval for this from their coaching pair candidate and their S1, if they have one. If not, a mentor coaching pair from outside the organization must give approval first. If approval is given, the player pair gets a silver star on their badge to designate this. Now they are ready to be the new lead pair candidate for the next ring of player pairs. Their former lead pair candidate is now a gold star lead pair. Their former coaching pair candidate is now a double gold star coaching pair. With a double gold star coaching pair at the center of the organization, no more mentoring is required. All three levels are recognized for this accomplishment because it took all three levels working together to make it happen. When the workload requires it, the new lead pair candidate can split their job into a maximum of three pieces. A player pair is hired to work in one of these pieces of the job as required.

At the lead player level, there are a maximum of three lead pairs accountable to a coaching pair. They could be on the same shift doing the same type of job or different jobs. They also could be on three different shifts doing the same type of job or different jobs. If they are doing the same job, we would think they do not need to cross train. However, it would be good for them to separate and work with a new partner on a scheduled basis, so everybody can learn something from everybody. These rotating partnerships are a good way to learn the best ways to do things from everybody involved.

At the coaching level, there are a maximum of three coaching pairs to each support pair. They could be either double gold

star coaching pairs, or gold and silver star coaching pair candidates. The outer ring would have to have at least one lead pair candidate pair on it to have a double gold star coaching pair on the coaching pair ring. These coaching pairs could have different parts of the business to be accountable for or the same part of the business. They could be operating on the same shift or operating on three different shifts. It depends on the needs of the business.

The meeting schedule is critical to the success of the teams. The most important meeting is the completion meeting at the end of the day. This is a three level meeting with the coach, lead, and their player pairs together. This is a maximum of five pairs. Each person says what they need to say starting with the player pairs to be complete. What does complete mean in this context? Complete means saying what there is to say before they go home. After the player pairs speak, the lead pair speaks, and the coaching pair speaks last. Unless every player says what they really have to say, what the leads and the coaches have to say will not be heard by them. It is the responsibility of the lead pair and their coaching pair to make sure the player pairs say everything there is to say at that time. When this is done properly, there will be no unresolved issues interfering in their work the next day.

In a completion meeting, a pair that supports another pair can see when that pair is not saying what they have to say. It is up to the pair that sees this to make sure that what is not being said, gets said. The meeting continues for as long as it takes for this to happen. Completion meetings are like flushing the toilet. It smells really bad the next day when we forget to flush.

The coaching pair is responsible for making sure any issues that are discussed are handled appropriately. If the organization is smaller, the coaching pair and their player pairs may be on different schedules. Everybody in the organization has 2 days

off each week. So sometimes the coaching pair will not be available to do the completion meeting with their lead pairs and player pairs. In this case their support pair can substitute for them in the completion meeting. If their support pair is not available, then another coaching pair accountable to that support pair can be the substitute coaching pair in the meeting. The results of the meeting must get transmitted as soon as possible to the absent coaching pair so they know what is going on.

Another meeting that occurs once a week is the support pair, coaching pair, lead pair meeting. The support-1 pair meets with each of their coaching pairs and their three lead pairs for a total of five pairs. This is a total of three meetings each week. This is the time and place that any issues that have to get handled are discussed. The support-1 pair is responsible for making sure that the issues discussed are handled appropriately. Other three level meetings such as the support-2, support-1, coaching pair meeting, and the support-3, support-2, support-1 meetings occur as needed, etc., based on how many support levels there are in the organization. We also have a meeting for the coaches and support pairs within our organization on the anniversary of the founding of the market. At this meeting we acknowledge what has been accomplished in each department during the previous year, and declare what we are going to accomplish in the new year. This is a short summary of our meeting schedule.

If the meetings take place and there are only two levels participating, there is no one there to see how the two levels are doing in their relationship with each other. The third level sees what the other two levels are not saying to each other. Until this is said, the working relationship between all levels is compromised. Their work will suffer. Left to themselves, the two levels will not speak honestly to each other, afraid of the possible consequences. They hold in what is bothering them, and then look for agreement with other people. This conspiring against each other is common in the traditional employee boss

relationships. In this imbalanced, make wrong circus, more time is spent criticizing the other guy behind his or her back than getting work done. Entropy is alive and well.

Balanced partnerships and the three-level support and meeting structures are the antidote for this infection. Left unchecked, this infection will spread and destroy the organization from within. Our individual world views come out of a world that suffers in its relationship with life. Left to ourselves, thinking what we think individually, we are busy unconsciously recreating that suffering each moment of our lives. For an organization to exist, it has to understand the limitations of the individual. Only then can an individual become more than what their minds are limiting them to be. The traditional command and control way of dealing with each other does not allow for growth. Do what you are told. Speak to when spoken to. Mind your own business. You will be told on a need to know basis. You will be terminated if you disobey an order. Do not question. Follow directions. Don't rock the boat. Follow the rules or you will be out the door. Keep your head down and don't look up.

Individually, contracting people expect things to be the same. Individually, expanding people expect things to be different. In reality, nothing stays the same and things are not different than the way they are. So neither one alone has a grip on reality. Together in a four-dimensional space-time consciousness for life, they see what is missing in what is going on, and what can be done about it. In our organizational structure, the expanding partner naturally sees what is missing. The contracting partner naturally sees what is going on. The expanding partner focuses on what has not occurred yet. The contracting partner focuses on what needs to be done now. Generating new ideas is natural for the expanding partner. Holding in structure is natural for the contracting partner. This is why these partnerships are the vehicle for growth, the growth that eludes imbalanced individual thought. Human development over the millennia has been

a disappointment. It truly is more of the same scarcity and suffering creating game. Our technologies have only made us more dangerous to each other, to life. If we cannot do better, we, our organizations, our civilizations will keep on self-destructing until our immune systems weaken and a virus takes us out.

The freedom to create depends on having a solid structure to stand on. Refinement and maintenance of that structure is what the organization is for. Without structure our bodies would collapse. With it we can participate in life in ever more exciting and rewarding ways. This effort to refine and maintain organizational structures is never ending. We need to see as quickly as possible when they are no longer being followed. Given that individually we are programmed to create scarcity and suffering, we are pulled, unconsciously, to not follow these structures when on our own. Only together can we police each other and enforce what we know makes the difference to our efforts. This requires a double gold star coaching pair with their lead pairs and player pairs to make this happen. When it is only two levels, there will always be reasons why we were just too busy to do those time-consuming tasks. For a while we get away with it. It still doesn't look bad. But eventually it does, and our customers start to complain. They are not so forgiving when they decide not to make that next trip or place the next order. The business starts to falter. The numbers do not look so good. The discipline to maintain our structures is gone and our customers disappear.

Working together requires a common language. It is necessary to speak in a way we can all understand each other. In our case, this is English. When we speak a language that people around us do not understand, it separates us from each other and causes suspicion about what is being said. To serve our customers we need to speak their language well enough to satisfy their requests. Practicing our common language is a

major step in improving our business. The better we are with it, the better we can do.

For each department there is a need to create a game to be played. It could be no wait in the cashier area or at our service counters. The coaching pairs coach their lead pairs to make this a reality. The player pairs need to be encouraged to improve how they play the game. They have to be made aware when they are not successful so they can figure out how to be more successful. When we say no waiting that is what we mean. A customer comes up and we are waiting on them. This is the only way we can improve and expand our business, by making sure more capability is built in.

I have never advertised. I know that what life provides is appropriate, given who we are being. If business is not good, then we need to improve what we are doing. When this occurs, more business comes.

There is no substitute for caring. We cannot pay for this. No matter how much we pay someone, we cannot make them care. In fact, we cannot make anyone do anything they are not willing to do. We can lead a horse to water, the rest is up to the horse. A person that cares about what they do asks questions. A person that does not care does not ask questions. A person that cares does research on the products and services they provide. They are interested in seeing what is going on with other businesses. They like to talk to the suppliers. They come up with new ideas about things we could carry or do for our customers. They are what is necessary to build a business. It starts with their interest, their concern for doing things well. We cannot put this in them. We can only reward it with more opportunity when it is there, and tell them the truth when it is not there. Telling them the truth is the least we can do for them. They cannot see who they are being without it. When they are told the truth, they have a choice to become what makes the difference to the organization or move on to something else.

We have to evaluate our people for who they can be for the organization. We will know for sure in the end. We can tell by how they leave how much they really cared. The ones that we had in positions of responsibility that walk out the door with no notice, tell us where we were at when we gave them that responsibility to start with. The ones that have to be right about what they think are not coachable. They make their coaching pair wrong for demanding they perform the way they must perform to play the game. They care more about what they think than the game they are playing. They will quit when the coaching pair will not listen to their excuses, and becomes unwilling for them to play the game the way they have been playing it. It is always a wakeup call to see beyond the surface and see what is underneath. The surface of the ocean is not the ocean. What is underneath that surface is what we are dealing with. We tell the whole truth to them and see what occurs. This is the only way to penetrate the surface and know what is underneath.

If we hire someone to solve our problems so we don't have to worry – start worrying. We've learned this, right. Whatever we want we get the opposite of. Every time I hired a person to take care of something I did not want to deal with, I learned the hard way that I had to deal with it and the subsequent damage the "expert" caused as well. The aggravation of trying to avoid responsibility for some part of our job by hiring someone to take care of it is not worth it. Outsiders are troublemakers from the start. We create them that way. They are hired because they know better than the people in the organization. If that wasn't true, why would we be hiring them? This is great for morale. The dummies that are here are too incompetent to get the job done. Experts are needed. Better get out of their way.

Our organizational structure handles this quite well. Everybody starts as a player at the same rate of pay. This eliminates the experts and has the rest of us being responsible and accountable for having it all work. Needed technical skills that cannot be developed in house in a timely manner are

provided by outside contractors who are not in our organizational structure. However, they are accountable to the appropriate coaching pair in the area of the business they are hired to support. Those outside contractors can train our own staff to know what they do over time.

As the jobs get bigger, more rings come into existence to handle them. It is a natural growth process. It cannot be hurried because we want to make something happen. It is like forcing a tree to grow. If we over fertilize it and over water it to get it to grow faster, it will be weaker in the end. Using borrowed money to stimulate the growth of an organization is forcing it to grow, rather than allowing it to grow the way it needs to. There are no short cuts for sustainable organic organizational growth. It simply takes the time it takes to see what we need to see so our actions will make the difference to all parties involved.

Another critical element in the founding of an organization is to declare what the organization is created for. What is the statement that drives the development of the enterprise? Who are we in the matter from the very start? What are we going to be responsible for? What is our purpose? Why are we here? Who do we come to work each day as? What can I tell my kids I am doing with my life when I go to work? What can I be proud of? What is the dream we dream for real that drives the show? Why was I put here to begin with? What does life have in mind for me, for us? When these questions can be answered with a simple statement that rings true in the heart and soul of who we really are, then the organization has a legitimate reason to be. So before anyone can join the organization they have to be aware of what it stands for. They need to read the organization's stand for life and see if it rings true for them. If it doesn't, it is a waste of time dealing with them. Coming to get a job because they need a job doesn't cut it. Coming to get something is a losing proposition for everyone involved.

There is one more fact of life that must be understood to work together properly. We think there are mistakes, accidents, coincidences, and good or bad luck involved in what goes on. This lasts until the opposite shows up. Then we realize there was no mistake, no accident, no coincidence in what occurred, and luck had nothing to do with it. Whatever occurs around us occurs for a reason. It is up to us to find out the reason. When we do, then we can see what we need to see, learn what we need to learn, so we can move on. If we don't learn what we need to learn, then the same message will have to be present – but this time at a higher volume. Some people go through their entire lives refusing to hear the messages life has been sending through every means possible. “I'm right. Life is wrong, 'til my dying day.” If there ever was a reason for the scarcity and suffering in this world, it is this. Our refusal to hear what shows up as life's coaching for us has been our downfall. Life is on our side. Life is who we are. We are put here to make the difference for life, the difference we can make if we hear life's coaching. It comes in remarks from strangers. It comes in our moments alone. It comes when we are least expecting it so we can learn what we need to learn. Fear is a way to get our attention. There is a message in everything that we are afraid of. That message is that what we are afraid of we do not need to be afraid of.

I received a lesson from a fifteen-year-old Israeli girl in Jerusalem back in the summer of 1966. I had just graduated from high school and was on a tour. She saw a small coin on the ground and told me to pick it up. It was an “agorot”. At the time it was worth 1/10 of a cent. She said to me: “If you don't pick it up, you are worth less than the coin”. Since then pennies have become very important to me. I always pick one up when I see one, no matter what condition it is in. Over the years, it has become a symbol for me when I am on the right track. If I am, a penny shows up to tell me I am doing “OK”. It is a way what I cannot see and know directly communicates with me as I walk down the streets of my life.

I have told many people that the one way to figure out whether an organization is worth being in is to tell the truth. If this gets us into trouble, then we are working for an organization that is self-destructive. We are wasting our lives in such a situation. Seeing and speaking the truth about what we see is the only way life can work. We are the mirror to reflect what shows up. Until we know the truth, there will be no progress; life cannot work. Any organization that stops people from telling the truth about what is going on, by the implied fear of losing their jobs, is rotten to the core, bankrupt from the start. The organization gets away with it as long as everyone buys into the lies. However, life is wired for integrity. The truth will definitely come out. The question is will we be there when it does? Better quit or lose our job now, rather than lose the opportunity of our lives in this downward spiral. Unfortunately, in this world of people trying to get what they need for survival, our organizations are breeding grounds for disingenuous behavior.

Perhaps when we finally know who we are for life as “The Generational Distinction” provides, we will no longer have to compromise ourselves by playing a losing game. What has been missing is knowing what we naturally have to contribute to each other: the contribution we are to life and life is to us. Once we know how we are designed to give and receive, we will no longer have to take from life and lose. We will hear the messages in what shows up, and speak from our hearts what we really have to say. Our organizational support structure for organic growth is designed for this to happen.

WORLD MARKET

What is the meaning of World Market? World Market is a context. It is the space for people to be who they can be for life. Within this space, life works free of scarcity and suffering. The key to this is an appropriate way to see ourselves. Male-female and individual in nature has resulted in a world of scarcity and suffering. It creates the world we have known. Starting with these distinctions, what we create eventually enslaves and destroys us and the rest of life on this planet. The reason this book has been written is that there is no time left to continue on this course. There are too many of us on this planet causing too much damage. There is no future for the future generations of this planet other than increasing scarcity and suffering.

I have always wondered why this was the case. It was like I had known something quite different than this in my heart of hearts. I never could understand how life turned out this way for human beings on this planet. It wasn't until I was 41 that I was able to take the stand to make the difference to this. Up to that point, I always felt that somehow someone more capable would make that difference. At age 41 I realized that all of us simply did not know what would make that difference. If we had known, the difference would have been made. What I have recognized was here all along to be seen. I was allowed to see it when I prayed for support for all of us to see what would finally make "the" difference for us to be in life as life for life.

"The Generational Distinction" is the gift from life for life. It is our connection to life. This speaks to a difference between us that makes the difference in our coming together in a balanced way for life. When we can distinguish our fundamental difference, we fundamentally connect. Everything we have

thought of before has separated us from each other, from life. This is the first and only distinction that brings us together in life, as life for life. It bridges the gap we have created between males and females. It bridges the gap between who we are as individual and universal beings. The thinking we have used about ourselves created the mess. We cannot expect this same way of thinking about ourselves to get us out of this mess.

What our thinking has been good for is to paint the room black, absolutely black, so we can finally see the light when it shows up. This is exactly where I was at in that small interior condominium bathroom. I turned off the light and prayed for support. Soon after that, I was able to see a glimmer of light. The darkness I was in, and the request for support for all of us I became, allowed me to see what I needed to see. During the last 25 years I have put this gift to use. The results have been a world headed in the direction of decreasing scarcity and suffering. This is evident in my life and the lives of the people I touch. We are headed on a journey to a world free of scarcity and suffering, and we have a long way to go.

The United States of America was founded on the principle of equality, individual liberty and the pursuit of happiness. It also stood for a balance of power in our government and justice for all under the rule of law. If this was enough, we would not be going out of business as I am writing this. The foundation this country was built on is washing away with the ebb and flow of the tide. Certainly this was not the intention of the founding fathers, who risked their lives and property for this dream. What they have given us is the freedom to see what does not work played out in our daily lives. This country has used a basic building block in its construction that is unstable from the start. The individual is either expanding or contracting out of existence. Our families, our organizations, and our governmental institutions are all falling apart because of this. There is never enough borrowed money left to pay for the emergency care necessary to keep these patients alive. They keep coming and coming with ever

more urgent care needed. We have to borrow more, enslave our children and their children to a world of debt and destruction. The devastation and desolation of our world wars is showing up on our shores in our lives over here.

Darkness has settled over this land. This is the opportunity for us to begin to see what we never knew was there to see in the faint glow of the dawn of a new age for human beings. The generational balance of expanding, space creating and contracting, time creating energies is being recognized for the first time. We have begun to realize what it takes to achieve a four-dimensional space-time consciousness for life. We have begun to realize how we can hear what makes the difference to life and become it.

The moment of silence in our balanced conversations for life is what we are after. In that moment we see the truth about who we are being. We were not ready to see this before. We thought we knew what we needed to know. Life was "OK". However, something caught our attention that occurred unexpectedly. This allowed us to see, gain distinction for, what had been going on all along that we had not recognized before. This had been going on because we were putting up with it, not fully realizing what we were putting up with. The moment we decide no more, the space shifts in what is allowed to occur within it. Now we are unwilling to have it any other way. Out of who we have become, life becomes more of what it can be.

We have been transformed into something more appropriate for life. We can see this in the faces of the people around us, as they become who they haven't been. Who is looking through our eyes as we see who we are being in the lives of those around us? It is the spirit of life. It is our audience experiencing what life can be on the stage that space-time provides. The spirit of life looks through our eyes and sees a reflection in space-time of what that spirit can be. All that is necessary is to see space

as expanding energy and time as contracting energy, embodied in us generationally. This is the way balance is achieved so we can have the freedom to be who we can be. This is what our founding fathers truly had in mind when they risked it all for a dream. Let the freedom ring that comes from being more and more responsible for who we are being.

When I look back at my life, everything I did not expect or want to have happen changed the course of where I was headed. The net result was getting more on course to the world of my child like dream: a dream for all of us to get along the way our hearts would have it. Who was there in the background that I never got to see and talk to that was setting that course for me? Who put the roadblocks that made me stop and realize what was going on? Who put those people in my life who were there to give me what I needed to continue on my journey? Who put that fear in me that woke me up to the fact that what I feared the most was exactly what I didn't need to fear at all? Who gave me warnings before something worse happened? Who gave me that second chance, third chance? Why does it all make sense in the end? If any part of it had occurred differently, the outcome would not have been the same. The hardships were there to strengthen my resolve, realize what was important. They gave me the gate codes that allowed me to proceed on my way.

Let us play the most important game we can on life's stage. Let's give our audience a show they will never forget. How about a performance of a world free of scarcity and suffering for the future generations of this planet? Are we really up to this? Or will some other theater company be better at this than us? I guess if we saw this first and we're the ones talking about it, then it must be up to us. We wouldn't have been allowed to see this if we weren't the ones. It is up to us, up to each and every one of us, to play on life's stage a game worthy of who we really are. The gift of "life for life" is who we are. It is why we were put on this stage. "Life for life" is who we are and what we are here to play.

World Market stands for a world that works free of scarcity and suffering. In this world the inhabitants know they are dual and opposite in nature, as well as everything else. Our dual and opposite double helix DNA molecule is an example of who we are. The inhabitants are well aware that what they think is also dual and opposite in nature. One thought creates its opposite. What we see on the surface is the opposite of what is underneath. They know to give is to receive. To take is to be taken from, to lose. They know life is strictly a win-win proposition. When we play to win at the other guy's expense, we are stealing from ourselves and we lose-lose. This is not for life. In this world we see ourselves as life for life, and what is over there is over here.

In this world we are responsible for the programming we received at conception. Our parents have made our starting point clear to us. We know why we are the way we are. Our parents are opposite in energy. We know why we have a boy or a girl. We are aware of our limitations and our strengths. We live a committed life and we know in writing what we are here for. We know in our balanced relationships for life, we can see what makes the difference to all life. In our balanced conversations we can see what does not work and then what will work. Our eyes are open and can see what is going on, instead of walking blindly into a wall. The cost of living goes down when we can see where we are headed from the start and how to get there.

We know we are supported on our journey through life. We are given what we need, to be all that we can be, throughout our journey through life. The need for insurance, loans, and big government is no more. We are free to do business the best way we can. We know we get back what we put out. We do not need to learn this the hard way any longer. It is simply who we are. It is simply like breathing to us. The rule is simple. Tell the truth. This is possible because we can hear each other and speak from our hearts. We connect to everyone around

us. The capacity of our minds is fully utilized. Before we were scared of ourselves and everybody around us. We were strangers even to ourselves. Now we can see who we are and who we are not in ourselves and everybody around us. We have an appropriate distinction for human being. There are no more walls. We are together as one. We trust what goes on as what needs to happen for us to see what there is to see. We heed the warnings that are given before they get too loud. Our health is a reflection of the balance in our lives. Our immune systems are strong within our bodies, within our families, within our organizations, within our world. Our immune systems allow us to see what is not for life. Once seen it disappears.

We know we do not need to change what is going on. We know all that is required is to see what is going on and be responsible for it. Then we automatically become more appropriate to life, and what occurs around us is more of what we like to see. We know when we try to force things to change, people to change, the opposite always occurs. So we are not in the changing business, wanting things to be different than the way they are anymore. We wake up to the opportunity of the moment, which is always to see who we are being that life is. We stand in the awe and mystery of it all, seeing more and more of how it is designed to work. We are not in the way of ourselves any longer. We are freely sailing on the seas of life. We have our tiller in hand. Our journey has been decided upon. We shove off from the dock and feel the breeze on our faces. The sails fill and we begin to pick up speed on our journey to the land of our dreams. We have become a space-time projector and a space-time screen on which life can be what it can be.

World Market is a market place where we bring what we have to bring and receive what we need to receive. We bring value to it and receive value from it. We realize we are supported to do this by everyone and everything we come into contact with. The exciting thing about this is that we receive a profit in the process. This profit allows us to bring that much more value

to the market and receive that much more in return. This market place encourages us to give what we truly have to give. The profits are there to reinvest. No bank loans are needed. We realize what we receive is all that is necessary and appropriate. We grow slowly from our own profits and learn what we need to learn to sustain our efforts. It is organic growth. It is not done with artificial fertilizer and pesticides. We learn where to go, who to deal with, and what is best to produce for the market we are in. Others join us out of a love for what we do. They are encouraged to be all they can be as well. Together, an organization forms to support the future growth of what we are about. We leave it to the next generation to continue building what we have begun. We know that treating each other as we would like to be treated ensures a profit for all involved. So this is how we operate. Anything less, we avoid. Our products and services are a reflection of who we are. We take our reputation seriously. We stand behind what we do. Through the generations our products and services are developed and become well known. We can rely on each other for value in our market place for life.

In World Market we see what makes the difference in everything we do. It is all aligned with what life is and can be. There is no need to destroy what is created and start all over again. We build off a solid foundation. We pass on what we have created, our wealth, to the next generation. We support them to see what they must see, be all they can be. We do not have any mortgages, no car loans, no health insurance, no big taxes to pay. We learn to appreciate what we have. When we earn more we can have more. What is ours is ours. We are not in debt. We can be depended on to do what we say. Our word is our bond.

In our World Market, disease is constantly being eliminated. Dis-ease means not at ease. Balance is the antidote to being not at ease. When we are balanced, our immune systems become more effective and develop new ways of protecting us from those who would do us harm. This could be an awareness

of people that are not appropriate to deal with. This also could be bacteria and viruses that take advantage of us when we are weak. We do not need medicines to change what shows up. We have learned long ago that symptoms must be understood, not eliminated. They are life's messages that something is not being seen that needs to be recognized. Once it is recognized and dealt with properly, the symptoms go away. It is as simple as that. Cancer, for instance, is a symptom of something. What needs to be seen? In a world in which we are alone and having to survive off the body of life, we are not at ease; we are diseased. The cancer cells within our bodies reflect this way of being. They self-destruct by eating up the body that supports them. They are a mirror to see who we are being that life is. When we realize who we are, as life itself, instead of being separate from it, we no longer need to take from ourselves until there is nothing left to take and we die. We are no longer being cancer to the body of life. Instead, we give to the body of life we are at one with. What we give is returned to us in ways that have life work with a profit. This is how diseases of the spirit, the spirit of life within us, can be cured once and for all.

Degenerative diseases and painful deaths are other forms of diseases of the spirit. When we are underutilized and underappreciated we degenerate. When we are being a contribution to life, we don't. If we suffer in life, we will suffer in death. If we are at ease in life, then we will experience ease in death. How we live is how we die.

Reproducing successfully requires balance in our energy and responsibility for our world views. A balance of energy is required for the creation of life. There is no substitute for this. If we are not responsible for how our minds are programmed at conception, then the same programming will be passed on to our children for them to have to deal with. Angry mothers create angry boys. Angry fathers create angry daughters. In the era of World Market, we are fully aware of this. We know not to blame our children for what we have given them. We appreciate the

gift our children are for us to become aware of who we really are. Fathers look at their daughters and mothers look at their sons as the mirrors to see who they are being in. Children look at their parents as the ones who understand and fully accept them for who they are. Together they enable each other to see more clearly their own starting point. Each new generation learns from the one before more of what was going on. Each generation is born with less of a stuck mind having to be right about what it thinks. Each generation is born more aware of who they are and who they can be. Their grandparents ensure it.

Complaining and blaming is the result of being separate from life. We know when we are pointing our finger, we are pointing at what we are not yet responsible for in ourselves. We are blaming the screen for the image we are projecting. When we know what is out there is simply a reflection of who we are being, then complaining goes away. We become responsible for what is going on instead of irresponsible for what is going on.

Right and wrong, good and bad, are opposites that create one another as all opposites do. The more we think we are right, the more we find out we are wrong. The more we try doing good, the more we wind up doing bad. We waste our lives in this quest for what we can never have. In our world today, our minds have been programmed to think we can get what we want. When we appreciate that everything is dual and opposite and we can't have one without the other, we see this for what it is: a total waste of time, energy, and money. We learn to stay away from people who have not learned this yet. The ones that still have to be right or want to do good are a losing proposition from the start.

Helping is another dual and opposite deal. The more we help, the more we are not helping. Helping keeps needing help in place. Helping creates helplessness and a false sense of superiority for those that provide the help. As long as we need help, we are helpless to look after ourselves. We therefore need

someone else to take care of us. Our government has taken on the role of helping its citizens get what they need. This ensures votes, but also never having what we need. One opposite comes with the other. When we go to get what we think we need, we wind up getting what we do not need.

All our wars on everything have proven this beyond a doubt. War on poverty, more poverty. War on drugs, more drugs. War on terrorism, more terrorism. War on racism, more racism. War against a religion, more of that religion. War against a country, more of that country. War against something makes whatever we are against persist. As much as we want to get rid of it, the more it stays in place.

Our minds tell us we can have what we want. However, the more we try to make what we want happen, the more the opposite occurs. The weaker we want someone to be, the stronger they become. The more we want them to go away, the more they stay around. The more we want to punish, the more punished we become. The more we want a balanced budget, the more unbalanced it becomes. The more we try to create jobs, the less real jobs we create. The more we want more people to have affordable healthcare, the less available and more unaffordable it becomes. The more we want to be rich, the poorer we become. The more we want our government to take care of us, the more our government can't. The more we want respect, the less respected we become. The more we want to depend on someone else, the more we cannot. The more men are angry with women, the more angry daughters they create that are angry with men. The more women are angry with men, the more angry sons they create that are angry with women. If I am a man and I really want a son, I am more likely to have a daughter. If I am a woman and I really want a daughter, I am more likely to have a son.

There is no way out of this unless you still believe in “The Myth of the Individual”: like it is possible to have it our way and get away with it. We can be good and not bad. We can be happy and not sad. We can be pure and not impure. We can be right and not wrong. If this is our story, it is easy to sell. We still want what we want and get angry for not getting it. It is our turn to get what we want. Our parents sacrificed their lives so we could be more “successful” than them, get what we want. We go to college for this. We become lawyers for this. When it is all said and done, it never turns out the way we wanted. We deserved better. Life is unfair. Vote for someone to settle the score. We have a right for life to be fair. Help is on the way. Just vote for that special someone that can sell this to us.

In World Market we know the only way to have something is to not be wanting it. This is the way we eliminate suffering. Wanting something guarantees never having it. How can we have something we are still wanting? Wanting someone to marry us makes the person we want to marry resist it. This causes suffering. When we decide we don’t care if the person marries us or not, the person that is supposed to marry us can show up, which may not be the one we thought we should marry at all. When we want respect, we wind up despised. This causes suffering. When we don’t care if we are respected or not, we get the respect we deserve from those that matter. When we want to be perfect, we become a collector of mistakes; we experience failure. It isn’t the 98 we got right. It is the 2 we got wrong we beat ourselves up over. A perfectionist experiences never being good enough. This causes suffering. When I realize a so-called mistake is an opportunity to learn and no mistake at all, no longer is this something to be ashamed of.

The more we don’t care how things unfold, the more life is free to unfold the way it must. The more we think from our minds the way it should be, the more we are in the way of what life

intends. It is like swimming upstream trying to get what we want. Eventually, we get tired and give up on ourselves. We never could get what we wanted from life anyhow. Bad luck I guess. Maybe next time around? Going with the flow is not knowing where it will take us but trusting the ride. Remarkably, we flow around those dangerous rocks without crashing and dying. In our journey down the river of life, we will see what life intends.

In World Market we are responsible for our actions. There is no interference in the action taken and the feedback that action results in. Life is the mediator in all disputes. Whatever is appropriate for life occurs. This is the real world, not the make-believe world our minds attempt to construct in a self-destructive attempt to be good and right. Life gives the warnings. If we fail to heed the messages, we will be forced to pay for the damage with interest. This is always increasing scarcity and suffering. If we interfere with this process, we will go out of existence. We cannot right wrongs. We cannot make good the bad. There is no one of these without the other. In World Market we let life go the way it must go, without being the judge, jury, and executioner of what life intends. The more we wish to control, the more we lose control. Tell this to the scientists that are attempting to control the genetic make up of our food and ourselves. These programs are the ultimate separation from life. We actually think life is making mistakes. Life needs to be controlled. Our minds know better. What a bad joke on us. All we can do is learn from what we see, not try to change what shows up. What shows up in life is a reflection of who we are being. Trying to change what shows up is trying to change the mirror because we don't like what we see. What there is to see is who we are being reflected in the mirror that life provides. If we do not like what we see, then we have to realize and take responsibility for it: for we are the producers of what we are seeing. Then, the image reflects our new awareness of who we are being. We call this World Market.

To do business successfully in this world, we need to have who we are as human beings understood so we can deal with each other appropriately. This requires having “The Generational Distinction” to come from as our connection to each other, to life. Every other difference we use separates us from each other and from life. This is the only difference that makes the difference in connecting us to life. We also need a common language to speak. The common language for aviation world-wide is English. This will do fine.

We also need a common set of rules of conduct to follow to play the World Market game. They are something like this:

We live out of a stand for all life to be what it can be, and for us to make the difference to it. We tell the whole truth, as soon as we know it, to the person or people involved. We do what we say. We request support as soon as we know we need it. We don't stop ourselves until we receive it, no matter what it takes. It is the gift of life for those we ask it from and for us to receive. *Note: With the “Myth of the Individual” in mind, we saw being a request for support as a weakness. Nothing could have been further from the truth. This is our greatest show of strength.* We treat others the way we need to be treated. We give what we have to give freely with no strategies to get a certain outcome. We give up rights for responsibility. We give up wanting and expecting this or that, for having what we have been given and being grateful for it. We give up trying to get more. We stand for what works by taking responsibility for what does not work. There is no good or bad, right or wrong in that. We see what is appropriate by seeing what is inappropriate. We welcome the support that life is for putting what is inappropriate, given our stand, in our faces to deal with. We accept the fear of speaking what we have

to say as life telling us this is what we have to say.
We freely express our emotions to each other openly.
We say what is there to say with no thinking at all.
We listen to what is there and speak from our hearts,
and watch the difference it makes. We maintain
balance by respecting the dual and opposite energy
distinction we are born with. We are grateful for the
opportunity to be on this earth and live everyday like
it could be our last. Because of this we are free to
be who we really can be on our journey through life.
Our inherited world view becomes what creates
World Market, instead of what destroys it.

If you have read this book up to this point and have recognized what we are talking about in your own lives, this process has already begun. The next step is to take full responsibility for what is going on in your own life as the producer and director of what you see. Recognize that what has occurred is a reflection of a world view you inherited at conception. Only then do you have any freedom to create another way to be. Then you set up your own personal set of rules of conduct that establishes what is “OK” and “not OK” in your world. Then you need to decide what your life is for. I recommend “Our Stand” as written in the preface of this book. Within this stand, you have to see how the inherited game you are designed to play can fit in. Then you must have an opposite energy partner to become a whole human being and support what you are up to, a partnership for life. Remember, we are half individually, not whole. It takes two halves to make a whole, and the sum of the two is greater than the sum of its parts. So it is a win-win for you and your partner. You profit by being together. Make sure the inherited game you are designed to play is a match for what your partner is up to. If it is a partnership for life, you will be playing the same game for life. If it is soccer for you, it needs to be soccer for your partner, not basketball. You both have to have the desire to be great players of the same game. You do

not need to get permission from anyone for this. You have the freedom to do this.

To get started on your journey, find a pair of people who are great players in the game you and your partner are committed to playing. Request an opportunity to talk to them. Tell the truth about how you respect and admire what they are doing. Be a request for support for how you and your partner could get started. Listen to what is being said, and ask as many questions as you can. Always remember these people that gave you their time for this. There may come a time when you can do the same for someone else attempting to join the journey you are on. Always remember that we are all in this together. What we do for each other, we do for ourselves. Once you and your partner are clear what it will take to start on your journey, you do whatever it takes to get it all going. Life will provide the opportunity for this. Just be a request from life to see it, and it will be there. The start will be challenging so life can evaluate if you truly have your heart in what you are doing. Friends from your past may drop out of your life. New acquaintances will come into your life. A circle of support for what you are up to starts to form. They encourage you to continue on your journey for life.

As explained before, whatever you are afraid of, you only need to learn, is not something to be afraid of. That is why life had you be afraid of it from the start. This is the way life gets your attention when it needs to teach you more about what you are capable of. Also worth repeating is that being a request for support is not a weakness, it is a strength. Become a request for support and it is transformational to you and the people you request it from. What occurs is that the people you request it from are allowed to contribute, be who they can be for life. That is what they are here for. The opportunity to contribute is the greatest gift we can give each other. Being a request for support ongoingly allows life to contribute all it can to you. The people you ask it from are transformed into who they have to be to see what you are asking them to see. You are transformed from

what you hear in the truth of their words. Together, you all move to another place in who you are for life. It all started with being an honest request for support. This is not asking for help. This is not giving help. It is simply who we can be for each other, for life, which is what we are here for. You are building a World Market that will support you beyond what you can possibly imagine in the realization of your dream.

We are part of something much greater than our individual selves. We are the children of this universe. We are here to play the most important game possible. When we request support, the universe hears us for we are part of it. Support shows up from unlikely places and we take the appropriate fork in the road. We begin to realize who we are for life in our balanced conversations for life. In these moments of balance, we are allowed to see where we are at, and in that same moment, where we are not and where we will go. In these moments of silence, we see the opportunity of the moment realized in us. We stand in the awe and mystery of the nothing from which everything emerges.

We realize space creating energy is the source of nothing. Time creating energy is the source of everything. When space and time are balanced, nothing and everything are in the right place. Then something that makes the difference to everything will be seen, will occur. Having nothing in the right place is the responsibility of the expanding person. Then their contracting partner is accountable for something to occur that makes the difference to everything. This is what is appropriate to occur, out of everything that could occur right now, given where we are at, who we are being.

The source of nothing that brings everything into balance is the space the World Market context creates. Then everything that occurs will make the difference to who we are and who we can be. The previous generations have given their lives for this to happen. Their suffering allows the opposite, no suffering, to

show up. Being “Our Stand” allows this to happen. The future generations are depending on us to gain these understandings of who we are for life and what life is for us.

On this day we pray:

Please allow us to be all we can be for life on this day. We are at your service. We are here to be used up. Our lives are your life, which is life for all life. Our spirit is your spirit, the spirit that is in all life. Together we make the difference to ourselves, all the generations that came before us, and the ones yet to come. Thank you for supporting us to serve all life on this day.

POSTSCRIPT

To hear what is being said here we must know intuitively, beyond a shadow of a doubt, that what we know and what we know we don't know is insufficient to our life's task, which is to make "the" difference to life. We will have to be free of our mind's grip of knowing life. It will take a prayer from our hearts and souls, from the very center of our beingness, for support to see what makes the difference to all life. Our audience can and will respond to this. It did for me. I am forever grateful to the grace of what we are part of, for continuing to give us the opportunity to be who we can be for life.

Life has given us the precious gift of life to appreciate. Our love for each other is the expression of this. In it we become life for life.

Additional comments related to “THE EXPANDING WAY OF BEING”:

Operating alone ensures us never being good enough. Let me give an example of this. When I went to engineering school I used to marvel at the students who did their homework on time, studied ahead of time for exams, went to bed on a regular schedule, were ready and waiting on the professors for each class, well prepared for what was being covered that day. I was the opposite of this. I was working on projects for my father’s business when I was supposed to be studying for class. I crammed the last minute for exams studying into the early morning hours. I could not schedule my time and work like these other students did no matter how much I wanted to. In class my mind would often wander onto something other than what was going on, and I would not be able to follow the lecture. I was in my own world trying to deal with what was required of me in classes and labs. When I was graduating, one of the older students, who was best at doing his work, came up to me and said: “I always wondered how you could come up with the kinds of questions you did in class.” He was envious of me for thinking outside of the box, which is simply where I live and operate from. I knew this guy was so much better than me. It was hard to comprehend him thinking I was better than him in anyway possible. I knew I wasn’t good enough compared to him. When we do not know we are dual and opposite in nature, we are always trying to be the half we are not and never being good enough because of it. I couldn’t be his half and he couldn’t be my half no matter how hard we both tried. This made both of us feel not good enough when we compared ourselves to each other. In every situation we are in, we always feel not good enough when we are trying to compete with the natural abilities of an opposite energy person.

After engineering school, I did not take a professional engineering job. I was offered one at a large jet engine manufacturer and went for an interview before starting. The person who interviewed me essentially said: "You have a good record in school. However, we don't want you to rock the boat." I knew I was in trouble from the start. Sitting in a cubicle, doing cubicle thinking, being politically correct, were not my strong points. I would never be good enough at that. I decided not to take the job. This is another example of trying to put a round peg in a square hole. It just does not fit properly.

Additional comments related to the “The EXPANDING/CONTRACTING DANCE”:

What we are part of is bigger than we know. Our parents are the universe. We are made from stardust. We have been given the ability to create space and time in which life can fulfill its promise. We are children of the universe, tasked with making the difference to life. Our balanced conversations allow us to see where we are and where we must go from here to make that difference. Our parents are proud of who we are being for life. It is what they have created us for.

We continuously sell ourselves short until we realize we make “the” difference to life. If this wasn’t true, we wouldn’t have been put here to start with. We just have to appreciate how we are designed to make that difference.

Life is a long lesson. What am I supposed to learn today, this moment?

Growth comes from being a request for support.

Freedom comes from being self-aware.

Strength comes from knowing our individual limitations. Knowing our fundamental limitations is a fundamental strength.

Our connection to life comes from “The Generational Distinction”.

Real knowledge is knowing we are not supposed to know what is going on individually. We can only know what is going on in our balanced conversations for life.

“The Generational Distinction” moves us from being annoyed with our partner’s behavior, to being amused with our partner’s behavior.

Knowledge can be divided into three parts: what we know we know, what we know we don’t know, what we don’t know we don’t know.

In the fourth dimension of consciousness, which occurs at the moment of balance in our conversations for life, we can see and gain distinction for what we never knew we never knew was there to see. This knowledge is what makes the difference to life. It transforms us into what makes that difference.

Being in life, as life for life, allows us to see and be what makes the difference to life. This information is given to us. No one that lives at the expense of life can see or be what makes the difference to life. They are out of the loop and destined to fail in whatever they attempt to make happen for themselves at the expense of life. Life is for life. What is not for life will be eliminated.

The amount of potential energy available depends on the pair of opposites we are looking through. If it is a pair of opposites that makes the difference to life, then there is an infinite amount of potential energy available to use. This is the profit-making opportunity life is looking for. If the pair of opposites we use to define who we are is not appropriate for life, then life will not invest in it, will not support it. We will have to steal from ourselves to create the energy to continue this self-consuming, self-destructive process. It is like burning up ourselves and our home to heat it, rather than using the energy that is given to us to do the job. This is where we are at today.

The opposites we use, create the distinctions we are used by, and determine our experience of life.

Seeing the difference between a pair of opposites provides distinction for both. These distinctions determine who we are and who we can be. They determine our actions, how we see and respond to life. They determine how life will occur for us, our experience of life. The distinctions we have for ourselves either connect us to life or separate us from life. Up until now, the distinctions we have for ourselves have separated us from life at our peril. A world that creates scarcity and suffering is the result. Not something to be proud of to leave to the unborn yet to come. Not something to be proud of for the generations that came before us to see. They had hoped, out of their sacrifices and hard work, that their children could make the world a better place. This has been impossible so far, given the distinctions male-female individuals that we have for ourselves. The scarcity and suffering we experienced was caused by it. All the generations that came before and will come after are depending on us to see this. This is what our lives are for. This is the performance our audience is here to see.

When we use our minds as our source of information, we make life wrong and create scarcity and suffering. We think; therefore, we are not. By definition, we cannot be in life individually, only separate from it. We can only be in life when a balance in space-time is present.

We cannot think up what makes the difference to life. It can only show up in a balance of space-time. Our minds are the receivers of what makes the difference to life, not the source. Given our present mindset, we use individual and collective thinking to think what life is and how it should be. Every decision we make coming from this place creates more scarcity and suffering, less and less freedom to be who we really can be. This thinking separates us from each other, from life. We then die mentally, physically, and spiritually in the artificial worlds our minds create.

Presently, we are stuck in a world of mind directed male-female individuals. Every mind directed action we take creates scarcity and suffering. This is what we are masterful at.

The challenge is getting nothing in the right place, so we can see something that makes the difference to everything. This is always disruptive to the way we have things put together. This is only possible with “The Generational Distinction” in mind, and being responsible for making the difference to life, not pointing our finger.

When we point our finger, we haven’t realized what we are pointing at is us. We are one with all life. We will become responsible for this, or life will be no more with us. Dead bodies all over the stage prove we have not learned this yet. “The Generational Distinction” is the difference that makes the difference to our ability to know this. It is our connection to all life.

Given our ignorance of who we are, we try and make everyone match some standard of “normalcy” that our collective minds deem appropriate. Too much one way or the other is a problem. We attempt to make expanding people less expanding, contracting people less contracting, so we can finally be balanced individuals. Maybe if we take a hike, go for a sail, or meditate all day this can happen, we hope. Good luck trying to be something we are not. It could be a little stressful, never being good enough. Just sell us some drugs and we’ll be just fine.

Wasting space is an expanding person not being responsible for anything: being a complaint, pointing their finger at life.

Wasting time is a contracting person not interested in what they are doing: being told what to do, going through the motions, not being accountable for their actions.

Our concerns come from who we are for life, our hearts. Our complaints come from who we are as separate from life, our minds.

If our expanding partners are complaining about something or someone, it is because they are putting up with it. What we are experiencing is whatever expanding people are putting up with. They create the space for what is showing up to show up in.

Saying what is going on is different than complaining about what is going on. It is simply stating a fact, telling what is so, which we need to hear to know where we are at. Expanding people who complain about what is going on are creating a negative space that sucks the life out of us. It comes from being their mind, disconnected from life, not responsible for what they are seeing as a reflection of who they are being.

Many lawyers stay in business because of this. They argue for agreement that their clients have been victimized by life. This victim mentality is rewarded in this negative energy world of today. Life did it to us is an easy sell. We all know life is the bad guy. We have a right to get what we deserve. Life has taken so much from us.

We are not victims of life. We are victims of our mind directed thinking. It is tragic when we are being our minds without knowing it at all.

All we have is the moment. When we work together this is what we are working for, the experience of the moment. It is what life experiences now that counts. The magic of life is the magic of what occurs in the moment.

If the expanding and contracting forces in this room were not in balance, it would self-destruct. If the expanding and contracting forces within each atom of everything in this room are not in balance, we are out of business. This is why we are

self-destructive. The expanding and contracting energies we represent are not balanced. Our thinking life instead of being life ensures this. Being life requires a four-dimensional space-time consciousness for life which "The Generational Distinction" provides.

Both partners have to agree before anything is done. One can't close their eyes and leave it up to their partner to decide what should happen to avoid conflict, be politically correct. This is a sure way to create conflict in the end. Both partners have to say everything that shows up to be said to complete the conversation. If either partner feels incomplete, no decision can be made. The conversation will have to continue. Sometimes it takes several attempts to get the conversation to balance, be complete. Never give up on what we know intuitively to be true. We cannot lie to ourselves and expect a good result.

In a balanced conversation, when we are speaking and listening from our hearts, we transcend opposites, we transcend duality. We are no longer separate: my partner over there, me over here with our individual ideas about what should be done. We become one with each other, one half and the other half making us whole. In this moment of individual disappearance, we become one with all life as well. We are informed of who we are being. In this moment of knowing, we are transformed into who we have never known ourselves to be. Once we see where we are at, we are no longer there anymore. We are now capable of making the difference to life that must be made now. In this space-time four dimensional consciousness for life, we have become life for life and are in action appropriate to it.

When we are balanced, connected to who we really are, we are in an intuitive state. We have transcended duality. We now have a connection to what informs life, informs us of who we are for life. In these moments everything stops, "no time" and "all time" merge. We now can see what will occur before it occurs in linear time. We look out at the horizon and know that everything has

changed. The world as we know it will never be the same. It has occurred for all life. Time will deliver it. What will happen has happened. We have seen it. We have become one with it.

The process of growth requires going up steps. These steps are larger than us. When we are at one level and look ahead, all we see is a wall too high to get over. The riser ahead can never be climbed with what we have at our disposal. We get discouraged, start to complain. We just got to this level and we thought that was it. Why more? What did we do to deserve this? Only when we request support, to be other than who we have been before, is it possible to get to that next level. Support shows up from unexpected places, and what makes the difference to the climb emerges. Then half trusting what we never knew we never knew that makes the climb possible, we go kicking and screaming up that wall. There is no turning back if we are the stand to get there. It just takes as long as it takes for us to give up our mind's hold on us that basically tells us we will die if we do this. And yes, we will die to our old selves, for those selves were never capable of this. Understanding this does not make it any easier. If it was easy, there would be no growth going on. When we finally get to the next level we are confronted again. It never looks like we are making any progress – same story over and over again. What we are forgetting is that we are not at the same level as when we were looking at that wall before. We are higher up and can see more of what is there to see. Because of this, we are capable of achieving more than before. However, the walls will never go away. They look higher all the time. They are there for us to grow into who we have to become to get up that next stair on our journey through life, for life.

For the expanding person, when we are looking at that riser, it seems like all the work we have done has been in vain. We do not see ourselves any closer to the dream we hold as real as when we first started up the stairs. It just seems like

we will never get there. We are present to the gap that exists between what is going on and what is possible to go on. We live in this space, and empty space is a lonely place to be. There is too much resistance to a world in which people are free to be who they really are. We are programmed from conception to create the opposite.

In this world in which we are not free to be who we really are, people are run by fear and greed, always chasing after what they think they need. They will not say or do what they feel will get them into trouble, jeopardize what they have or are trying to get. Of course, what they fear will get them in trouble is actually what will keep them out of trouble. This is why when we, as expanding people, are opening up space, we cannot pay any attention to what we think because what we think is always the opposite of what is really going on. We have to be our stand no matter how lost and alone we think we are, no matter how futile the effort seems to be, no matter what the circumstances, no matter what anybody else says, and no matter that no one ever really hears what we have to say. We simply cannot care what happens. All we have is to trust nothing again. This is the place we come from and return to. This is the space for life to grow in that we represent. When we look for evidence of anyone interested in moving into this new space of possibility, we will be disempowered. We can only be our stand, no matter what. An unconditional space for life to grow into is the result.

It is pretty lonely in the empty space of possibility that expanding people create. There is no agreement for what we have to say. People hide from it, will not hear it, and attempt to stop us from saying what we have to say. For what we have to say is a disruption in the way our minds have it all put together. We are simply an intrusion in people's comfort zone they so desperately guard. Their minds do everything to shut out what we say. However, that does not stop us from saying it or being it. We represent the knowledge that comes from what we never knew

we never knew. Only later will the truth in what we are seeing be understood. We cannot hide from the truth forever, no matter how hard we try. It is what sets us free. It is life's gift to life. In a world in which we are programmed from conception to create scarcity and suffering, we are unwelcomed guests – and we don't care. Uncommon knowledge is unwelcomed knowledge.

The only comfort we have as an expanding person is the face of our contracting partner, after we say what we have to say. They feel the new opening of fresh air that has just been provided. Now they can breathe a little easier. The truth has been seen and spoken despite what we thought. The expanding person trusted nothing as the place to come from. Somehow, it worked. We are not the same. We have experienced dying and being reborn into a new world of possibility and opportunity that we now have to play in. This cycle of life repeats itself all over again: dying to our old selves, and being born to our new selves. Our old selves were unable to be who we are now. The results will be different. They will be a reflection of who we have become. We are a little closer to our dream for life. It will be short lived. For around the corner there will be the next thing to see and deal with that we didn't know we would have to deal with. We will be disappointed and discouraged and feel we have lost our dream again. In this moment of self-doubt, we make ourselves wrong. We are in the presence of our dream dying again. When we know for sure it is impossible to achieve, the opposite shows up, and we are reborn once again.

As we have said before, our minds are the receivers of what makes the difference not the source. Our individual minds see similarities or differences. They are not able to think what makes the difference to life. When our minds put something out there, life will balance what our minds put out. This returns us to nothing as a place to come from. Mind generated solutions will always have to be balanced. These solutions come from being separate from life to begin with. This makes it impossible

to make the difference for life. These solutions are based on controlling what is going on to reduce the fear of it. These solutions are based on a negative world view and disconnected relationship with life. These solutions only create more fear and disconnection until we are balanced once and for all. Our mind driven destruction of life will come to an end.

We either balance ourselves the way we are designed to be balanced, or we will be balanced in some other less appealing way. The choice is as always up to us. We make the difference. Life can coach us and tell us we are going broke and getting sicker doing it our way. We can see the destruction of everything we hold dear. Increasing scarcity and suffering is the name of our game. Whether we say, enough is enough, is up to us. Do we become a request for support to see what we never knew we never knew that makes the difference to life? Or do we keep on believing that somehow we can make life do what we want? "If only we spend more money we do not have on this or that, things will get better. If only our government was bigger it could take care of it all." "Something for nothing" always sells. "It is really their fault." This sells well, too. "We need new laws and regulatory agencies to straighten things out. We can mold life to our way of thinking. We can make it do what we want. We are in control. We know better how it should be." What I am left with is me and my computer being right about what we think. Life is in there somewhere, I hope. It is a comfortable place to hide. I know everything that is going on. I feel safe in that knowledge. "Get plugged in 24-7. It is the only way." Our individual minds totally in charge is what we are after. Doing our own thing with no interference is what it is all about. Unfortunately, the more we think we are connected the less connected we become.

The individual pursuit of happiness also sells well. We started a country to make it happen. The dream is still alive. Maybe a little life support is required for it, but that is what our government is for. "We need to be more understanding, tolerant, and

compassionate. Live and let live. Don't worry. Be happy. Life is short. We need to do the best we can with what we have left. Don't bother me about something I can do nothing about. Turn on the game. Tune everything else out."

Despite it all we are living in the best possible world, given who we are being as male-female individuals. When we suffer we are supposed to learn not to do it again. We seem to not pay attention because suffering is our game. The more we suffer, the more we are right about what we think. We haven't figured out that the thinking we are being right about is causing our suffering. We never claimed to be the brightest students in our Universe. Life can lead us to the water, but we still haven't figured out what it is for. We just feel faint, hot, and dizzy and can't go on anymore. Life has been tough. We know this full well. We did what we could to survive it. Who could ask for anything more?

Mind generated solutions come from there is something wrong with what is going on. There is nothing wrong with what is going on. It is a perfect reflection of who we are being that life is. It is dancing the dance we care to dance. To maintain their power, "the powerful" make us feel we are to be afraid of life. This fear of life they sell reinforces itself and keeps them in power. If we think this is happening, then what we see matches what we think. Helping and protecting people from life is the biggest racket of all. Selling insurance to protect us from ourselves is a remarkable accomplishment. Is life really that dangerous to life? I guess so, when we are being our minds. Job security in the existing system relies on this being true. Maybe some of us are not so stupid after all and know a good thing when we see it. Creating something to be afraid of is the biggest opportunity in town. This is what sells. Just look at our movies. Look at the "news" or should I say the "olds", the same old story. They know how this game is played.

The more we think we know, the less we know. The “highly educated”, who think they are smarter than the rest, are the most dangerous and destructive of us all. Their minds make them feel they know better than life itself. Anyone, who thinks individually or collectively that they are superior to life, has some medicine that will be hard to swallow, with some pretty awful side effects, coming from “the big pharmacy in the sky”.

Coming off of a mind directed relationship with life is like getting off heroin. It ain't pretty, and no one is lining up to do it. As long as we can beg, borrow, or steal enough to get our next fix, we will continue in our self-destructive addiction to our drug of choice: the human mind, being right about what it thinks.

Balancing a conversation is like focusing a camera lens. When the image comes into focus at that “Aahhaa!” moment, we are transformed into people capable of seeing what we just saw. This is not who we were being before the “Aahhaa!”

Individually we are lost and do not even know we are lost. This is tragic.

Being who we can be is the result of granting being to opposites. This occurs as not caring what will happen. This is a trusted non-caring. It comes from a realization of what will occur when we get our minds out of the way. Letting go of our thinking about how life should occur is how our trust is given. We will be shown what is best. It will occur the way it must occur to make the difference to all involved. Only what informs life in a balance of space-time knows how to accomplish this.

Insanity is wanting to be certain when uncertainty is the name of the game. Only in uncertainty can we see for certain what there is to see. Better kick the ball before we think about it. No risk no gain.

Fear is an emotional response to what we do not know. It is not real.

When fear shows up it is an opportunity to be free.

Saying what we see, rather than thinking what to say, is the way the game of life must be played. If we think how to say something we see, we are on a mind slide that will remove us from the game. Our coaches will not put up with players letting their minds censor what their hearts have to say. We think we are safer by doing it this way. The opposite, of course, is true. The longer we don't say what we see, the more at risk we become, until our lives are taken away.

We are confronted by one thing, until we realize the opposite of it is true as well.

We suffer for as long as it takes to realize that what we are thinking, feeling, and confronted by is dual and opposite in nature.

To the degree we see our thoughts as real, fortunately or unfortunately, they are not. To the degree we see our thoughts as not real, fortunately or unfortunately, they are.

Either you have thoughts or your thoughts will have you.

Better realize what you are thinking or your thinking will realize you.

Life is a sacred playing field for what transcends space-time. What we can't see and know directly is watching the game we are playing and coaching us to play better. Balancing space-time allows us to hear what our coaches have to say. We must transcend our normal three-dimensional space and linear time consciousness for a four-dimensional space-time consciousness to hear what they have to say. This occurs in

those “Aahhaal!” moments our balanced conversations for life allow. In this moment of balance in space-time, with nothing in the right place, we see who we have been being. We are transformed in this moment of realization and ownership of what has been going on into someone capable of seeing it. Now we are able to project something more of what life can be. Everyone and everything around us reflects this new way of being.

In our three dimensional consciousness for life, we see our disconnected, mind created, self-serving expression of who we think we are and what we think life is or should be, as who we are, what life is, what is real. Our audience and coach, what we cannot see and know directly, that supports us every moment of our lives to see and be what makes the difference to life, we see as separate from us, separate from life, something to believe in at best. In a four-dimensional space-time consciousness for life, we know the opposite of all of this to be true.

In a three-dimensional consciousness for life, we are on the surface of life, attempting to change what we are seeing to suit what we think should be going on. We need help for this. We put our faith and trust in someone “smarter” than us, something “more powerful” than ourselves to make this happen. We steal from everything and everybody, including the future generations, to try and make what we want to make happen. In a four-dimensional consciousness for life, we are under the surface of life, being responsible for causing what we see on the surface. We only need our other half for this.

We can't understand the whole from the pieces. We need the whole to come from to understand the pieces. This takes a four-dimensional space-time consciousness for life, which we never knew we never knew was even missing. This is the problem with everything we have thought and believed until now.

Moving from doing business in a three-dimensional space and linear time consciousness for life, to a four-dimensional space-time consciousness for life, is a necessity at this time. Our technology, sourced from our present disconnected, imbalanced, dis-eased consciousness for life, is not for life. It is too dangerous to life for it to continue on this planet. When we are not for life, we are warned with increasing scarcity and suffering to wake us up. The warnings get louder and louder until there are none left. We will have to realize what we are doing to ourselves, to life – or we will be eliminated.

Life is only concerned about what works and what doesn't work, not who is right or wrong.

Life is about having us be balanced, no matter what.

No amount of health insurance and medical technology can protect us from the imbalance, dis-ease we create.

The difference that makes the difference creates a fundamental connection to life. With any other difference in mind, we are disconnected from life, dis-eased.

When we have a question in mind, then what we need to see can be spoken. A question for life is the opening for life to speak to us through.

Language is the house of being. We can only be what we are able to say.

The language we use with each other is real. Our words craft what we see and who we limit ourselves to be. Be careful what we say.

Seeing is a function of saying something. What we can say is a function of the listening we have for ourselves. Individually, I see what my mind says to me. I see what other minds say that agree

with my mind. Be careful what we say to ourselves. Better say something from our hearts that makes the difference to life, to all life. This is the only way we can be in life as life for life, and see what makes the difference to it.

Taking a stand for our lives making the difference to life is saying something worth saying, from our hearts not our minds. This is more powerful than a mind directed conversation. This is the only way we can stay out of our heads and be who we can be for life. This provides positive energy and a profit for all.

We trust our public, balanced conversation, as the primary conversation to see what there is to see. Our mind's private conversation is a secondary conversation to amuse us, entertain us, with its message of fear and distrust of what has just been seen.

In the moment, the contracting person creates what is appropriate, by perfectly reflecting who the expanding person is being. The contracting person is the screen for the expanding person to see what they are projecting on, who they are being on. What is also true in this moment is that the expanding person is seeing what is inappropriate to their dream for life on the screen the contracting person provides. In this space of responsibility the expanding person has become, something inappropriate shows up about who the expanding person has been being. Once seen as inappropriate, something more appropriate to their dream for life occurs out of a shift in who they are being about it. This shows up as being unreasonable all of a sudden. In this new space of possibility the expanding person projects, there is no more room for what was going on before to exist that was inappropriate to their dream for life. In this new space, life can be more of what it can be. We are closer to the dream the eternal spirit of life yearns for as it looks through the expanding person's eyes.

We, as space and time creating energies, warp space-time either unconsciously or consciously, destructively or constructively, not for life or for life. What we see around us is matter and energy reflecting who we are being, how we are warping space-time. If we are responsible for what we see as a reflection of who we are being, then our space and time creating energies are in balance. We have become space-time for life.

Our lives are created to make the difference to this dream: a dream for us to be all we can be for life and for life to be all it can be for us. This dream is the dream worthy of life, the life that is in us, of us, and for us every moment of our lives. We are life for life, in the balance of space-time. Individually, we are expanding or contracting out of existence.

In our expanding/contracting dance, we become one dancer. No more expanding or contracting. We disappear as who we have known ourselves to be, and transcend duality. We simply become what makes the difference to life. We have become one with our audience. We have become one with it all. Life for life. Our spirit is free – at last.

Additional comments related to “OUR STARTING POINT”:

The operating system for human being is expanding space creating energy and contracting time creating energy. Our world view is the software running on top of this operating system. The software can be customized and rewritten once we have the source code to the programs running already. The source code is the realization of what we were given at conception.

Our expanding space creating and contracting time creating energy operating system is our universal expression of life.

Our world view software is our personal expression of life.

Our world view is like background music when we know what it is. Our world view is our world when we don't.

We pick our friends and a mate with a compatible world view: one that makes us right about the way we see life, think about life, feel about life.

Women who do not think much of themselves pick men that reinforce this world view. Men who do not think much of themselves pick women that reinforce this world view.

We only let in what supports our world view. We filter everything else out. We interpret what is said through our world view. It is how our minds are set up to make sense of what is occurring. Our lives are simply about making our world view right, until we realize this is what we are up to. Once seen, we have an opportunity to choose what our lives are for. It is possible for us to have an intended life, rather than an unintended one.

We are programmed at conception. We use this programming to program our machines. Then these machines program us. This is reassuring. We love our machines.

Whose life am I living now? The only way it could be your life is if you own it not being your life. Once we know what is going on, it is not going on anymore. Becoming self-aware allows us to get out of our own way.

Our basic world view has us not ready to hear what makes the difference to life. We do not have the time for it.

Blaming life for what we are doing to ourselves is costing us more and more. All along life has been trying to get our attention that something major is amiss. How loud do the messages need to get until we can hear that who we have been being that life is, simply does not work? How much more of the scarcity and suffering we are programmed to create can we stand?

Our minds are set up from conception to keep us separate from each other and life. When we can see the truth in this, then something else will occur. Maybe now we can understand life, make peace with it, instead of going to war with it. It is simply the projection and reflection of who we are being that life is, where we are at in our consciousness for life.

Additional comments related to “THE PARENT/CHILD RELATIONSHIP”:

If you see an angry boy, he comes from an angry mother at conception. This is created by using the male-female distinction for who we are as the primary difference between us. The males have dominated the females since the beginning of time for us: males on one side of the wall, females on the other side, making each other wrong. The cultures which promote this domination and marginalization of females the most create the angriest women: women with no right to choose who they wish to marry, women with no right to participate as equals in making decisions within the family and society, women deprived of the same opportunities as men. These women are more likely to have boys than girls, which are most prized in these cultures anyway. These angry women have angry boys, who when they reproduce, have angry daughters; and again when they reproduce, have angry boys. The net result is a culture with angry, charged up individuals that are right about what they think. This charge continues to build up until life says no more. We will be returned to balance. This charge will be reduced. Energy will flow to create that balance. War is inevitable. We will be balanced. There will be less angry men around for a while until the next generation is born. Then this self-destructive cycle repeats itself.

Our choice is to make it clear our nature, the being of human being, is dual and opposite energy which occurs generationally. Fathers and sons are opposite energy. Mothers and daughters are opposite energy. It is not gender based, it is energy based. This is the difference that makes the difference. Energy is our lowest common denominator. All other differences separate us and make us imbalanced. The net result has been constant scarcity and suffering in the civilizations we attempt to create and ultimately destroy. There is no possibility of growth for human

being this way. We only become more isolated and dysfunctional over time. The differences we use to define ourselves continue to multiply. We are separating ourselves from ourselves because there is no common ground for all of us to stand on, to base our relationships on. We are breaking down into smaller and smaller groups until we are totally alone. Our technologies separate and enslave us in an attempt to protect us from each other. These technologies become more frightening for they are a reflection of the fear we have of the world. As individuals we are separate from life. Until we know we are dual and opposite energy in nature instead of being male and female individuals in nature, there will be no future free of scarcity and suffering for our children.

Same energy mating is not appropriate. Opposite energy in balance is what has life work free of scarcity and suffering. However, same energy mating is common, especially in this country. So, we need to have a better understanding of what occurs. Some of the reproductive issues in same energy mating include infertility, multiple miscarriages, childhood cancer, severe birth defects, down syndrome, autism, physical and mental disabilities requiring constant treatment for the child to stay alive, and rapid onset fatal diseases later in a person's development. Homosexuality and transgender behavior is another common outcome we have seen. There is also the possibility of relatively normal development of the child. However, the more this same energy mating pattern exists through multiple generations, the more the likelihood of having a child with devastating physical and mental issues, or not having a child at all. Bottom line, this generation is less likely to reproduce. This is a self-correcting mechanism of life for life to ensure balance in the reproductive process. It is life telling us this is not the way to go. The tragedy is that we have unknowingly been doing this to ourselves. We have been blaming ourselves and life for what we never knew we never knew was the issue at all. Life is not designed for suffering. If we suffer, we have to ask why. Then we can hear what life

has to tell us. Life is always on our side.

The son is always opposite his father, and the daughter is always opposite her mother, no matter whether the mating is opposite or same energy. In the case of same energy mating, the child is opposite both parents. The child is pulled by opposite energy in the direction of the father and the mother, instead of one or the other as in a balanced mating situation. Gender confusion is the result in some cases: feeling more like a woman in a man's body, or more like a man in a woman's body. The parent most open to being related at the time gets the same sex child. The world view of the child is determined by their opposite sex parent. That parent was less open to being related at the time of conception than the same sex parent was. This is true for balanced mating as well. The opposite sex parent always determines the world view of the child. This can be seen in another way. The opposite sex parent is more mind dominant, and the same sex parent is more heart dominant at the time of conception. Therefore, the mindset is given by the opposite sex parent; the heartset is given by the same sex parent. The brothers and sisters born out of imbalanced mating are the same energy. In balanced mating brothers and sisters are opposite energy.

The child of two same energy parents is highly charged. It is an attempt to balance the two same energy parents: an expanding child attempting to balance two contracting parents or a contracting child attempting to balance two expanding parents. When we say "highly charged", we mean extreme in either the expanding or contracting ways of being. For example, some very creative musicians, artists, designers, business men and women, have had same energy parents. These children generally do not fit into the mainstream of society. Obviously, it is no fault of their own or their parents. When parents and their children realize this is a result of same energy mating, then we can all understand, accept, and embrace our differences for the benefit of all.

The son of a same energy mating situation is opposite energy to his mother, as well as his father. The relationship between the son and his mother is very attractive to both. This opposite energy attraction is not available between same energy parents. She is pulled to be with her son not her same energy husband. The mother is getting an opposite energy relationship with her son that is missing with her husband. The same is true for a daughter and her father in a same energy mating situation. The daughter and her father are pulled to be with each other because of the opposite energy attraction that exists between them, which is missing between him and his wife. In opposite energy mating, the mother and her sons are the same energy; the father and his daughters are the same energy. There is an opportunity for mothers and sons that are same energy and fathers and daughters that are the same energy to support each other in understanding each other. This support does not exist when both parents are the same energy and opposite energy to all of their children. There also is less opportunity for incest when fathers and daughters are the same energy, and mothers and sons are the same energy.

Same energy mates tend to do their own thing. It is simply not possible for them to satisfy what each other needs. They tend to go outside their relationship for what is missing in their own relationship. Their sexual interest in each other is not as strong as opposite energy partners over time. Contracting energy pairs have a hard time coming up with something outside of what they already know how to do. Expanding energy pairs can't make up their minds what to do. Again, the reason they got into this situation from the start is because the man was looking for the nurturing experience of a mother he never had, and the woman was looking for the nurturing experience of a father she never had. However, neither one of the partners can fulfill this need. So they are stuck in a no win situation, making the best of something that isn't designed to work from the start.

Expectations cause us to see things as good or bad, right or wrong. When we have no expectations, these opposites disappear. To eliminate expectations, we have to see and know why things are the way they are.

In balanced mating the father is the same energy as his daughter. They see the same side of the room. In balanced mating the mother is the same energy as her son. They see the other side of the room. When the finger pointing starts, guess who sides with whom? These are called the father-daughter, mother-son conspiracies.

Life always puts in our face what we are not responsible for yet. Children serve this function for their opposite sex parents. Each generation is an opportunity to see more of where we are at. Knowing this allows us to become more of who we can be on this leg of our journey through life.

Our children express the negative world view of the opposite sex parent. In balanced mating, it is also the same energy parent. This issue with life must be recognized as the limiting factor in the growth and development of the parent and their child. Once seen by the parent and explained to their opposite sex child, both parent and child are not limited by it any longer. If it is not seen, this disconnection from life passes on to the generations to come, creating more imbalances and the resulting scarcity and suffering for all.

A parent, after having an opposite sex child, must take responsibility for what is going on with themselves for this to happen. If he or she does not, then the same thing is likely to happen again, creating more imbalance. We must see the negative charge we have in how we see the world for balance to be achievable.

Every child born has issues to be resolved. They are resolved when the parents and their child own what they are.

Why do we have children? This is to create the possibility of life for the future generations of this planet. What is not so obvious is that in each child there is something to learn about who we are being. This must be seen if there is to be any future possibility for human life on this planet.

A young father I know had a baby girl that cried a lot. He was worried and scared about what was going on with his daughter. I asked what was going on with him when he conceived his daughter. He said he felt insecure and was not ready to take on the responsibility of having children at that time. He was an immigrant into this country and he was on his own. He also had to send money home to support his family in his native country. I told him his daughter was expressing the insecurity and fear that he had in him when she was conceived. After understanding why his daughter was scared, he was not scared about it any longer. When he stopped being scared and let his daughter be, his daughter stopped crying. He was scaring his daughter by not understanding why she was scared. Realizing why things are the way they are, allows the opposite to show up every time.

Once we recognize who we are being, our lives change. It took a different person than the person we were being before to see this. Our lives reflect the new person. What is allowed to happen now is more of what life can be. It is a reflection of who the new person is being.

The more we want to change ourselves or our children, the worse it gets. We just get older, tired, and more disgusted and disappointed with how our lives turned out. The reason why things are the way they are is because we have not taken responsibility for what is going on with ourselves, to have what we see occurring in our lives. Life will not move on until we realize what is going on. Life is just a reflection of who we are being. To change something out there, we have to change something over here first. For this to occur, we have

to know where we are at, what is going on with ourselves that we were not responsible for before. Once seen and owned, everyone and everything changes around us, without trying to change anyone or anything at all.

Families that have mostly girls or mostly boys are stressful for all involved. The combined energy of the family is not balanceable. A daughter, from a balanced mating situation with all girls, is looking for the love and understanding of her same energy father. The father was not as open to being related as their mother for this to happen. He will not express his love for his daughters as freely as their mother. A boy, from a balanced mating situation with all boys, is looking for the love and understanding of his same energy mother. The mother was not as open to being related as their father for this to happen. She will not express her love for her boys as freely as their father will. In this situation, the girl is looking for the love of her father and the boy is looking for the love of his mother. They need this nurturing to feel good about themselves. They are attracted to a same energy person to fulfill this need. This makes the imbalance worse.

If there is a boy in a family with no father and just a mother, there is no one around to express the love that child needs from his father. In this case, there is no opposite energy, generationally balanced connection to life provided. This is a total disconnection from life. These children have never been given what they have needed. They are angry and without connection to anything at all. Their mothers are angry young women who create an angry world view in their sons. Their sons have nothing to lose. They drop out of society, join gangs, and go to war with everything in sight. Drugs fuel this war. This is going on all over the world. It is especially prevalent in the USA where single moms are provided governmental support for raising kids without fathers. This is good for the jail business. An angry single mom is a disaster waiting to happen. Their minds have to be right about how they are victims of life. So they create more

and more victims and point to them and say we are right. Then those angry boys have angry daughters. Then those angry daughters have even angrier boys. This is why we see increasingly violent, heartless, random, vicious criminal behavior in today's young adults from single parent households. They have no connection to life. Their frequent premature deaths prove it.

The most recent immigrants are following in these footsteps. Often they refuse to get married. They live with each other out of convenience to keep the handouts coming. Food stamps, medical benefits, rent benefits. Why should they marry or work? We call this welfare, and of course it creates the opposite.

We have institutionalized the breakdown of the family. We need more police, more correction officers, more jails, more judges, more lawyers, more emergency rooms, more assistant DA's and sheriffs, more war on drug programs, more special ed teachers, more guards at schools, more government programs and regulators for education and interventions, and more reporters to keep up with our latest war on life. It seems to be good for business. Whatever the stated goal of any government program, the exact opposite is what it creates. Every war on this or that creates equal and opposite forces to mitigate every effort to change what is going on. "The Affordable Healthcare Act" is doing its thing. It creates healthcare to be less available and less affordable, guaranteed. More scarcity and suffering is our specialty. Tune in next week and see what we have come up with next.

The more imbalanced families become, the more damage is done to society as a whole. More imbalance breeds more imbalance. Opposite energy mating producing a boy and a girl or equal numbers of alternating boys and girls are harder to come by in this world. Families that have one parent without the other one involved are increasing all the time. The number of children being born in "highly developed" countries does not

sustain the existing population in these countries. There is also less and less economic opportunity for them in these countries. We are spending more money than we have, going further and further into debt in these countries, in a futile attempt to save what we have, which has never worked before. We are going out of business faster and faster as far as life is concerned. This isn't the performance our audience expects. I am not sure how much longer they will be willing to watch.

In arranged marriages, there is less opportunity for imbalance. Let's start with opposite energy parents looking for a mate for their son. They would be looking for a girl of similar energy to their own daughter, or the daughters of their own brothers and sisters, their nieces. In balanced mating, this generation of girls would have been opposite energy to their son. These girls would represent what they already knew and related to as their own daughter. A girl of opposite energy to their own daughter and nieces would not be attractive to the parents of the boy. The mother of the boy would be same energy as the girl, and this would not be attractive to her. The same would be true if they were looking for a mate for their daughter. All the boys in the family and their nephews would be opposite energy to their daughter. They would be looking for a boy of the same energy as their own son and nephews. The father of the girl would not be attracted to a boy that was his same energy, which would be the same energy as his daughter. There also is the expectation of the boys and girls in these families to have a mate like their opposite sex siblings and cousins. They grew up together and played together and are used to these opposite energy, opposite sex relationships. With some culturally derived exceptions, same energy mating is rare in traditional societies, in comparison to societies that do not involve the parents in the selection of mates for their children. We have seen this to be true in thousands of immigrants and their families from traditional cultures around the world during the last 25 years.

In modern two generational balanced mating families, there is increasingly less balance. China institutionalized this with allowing most parents to have only one offspring. In this case, the parents and their child have no contact with an opposite energy sibling. Neither the child, nor their parents have the experience to know who their children are best suited for. When these children grow up there is an increased probability of same energy mating among them compared to children with opposite energy siblings.

Balanced mating prevents infertility and multiple miscarriages. Balanced mating prevents congenital birth defects, devastating mental and physical disease, and other disabilities. Balanced mating strengthens our immune systems. It also ensures normal heterosexual attraction and reproduction. My life has been spent looking at the question of why people suffer in their relationships with each other and in their life experiences. It is my heartfelt desire that we are willing to look at this as a simple fact of balance and imbalance in the mating process. No one is at fault in this. This is simply what works for life and what doesn't. We can't make ourselves wrong for never knowing we never knew this. We can only see what there is to see and move on. The future generations of this planet will receive the gift of knowing this from us. This we can be proud of.

In today's world only the children freely say what they see without thinking about it first. Hearing what they have to say is the greatest gift we can give to them and ourselves.

Additional comments related to “THREE GENERATIONS”:

It is amazing to me that after thousands of human generations on this planet, we still basically start from scratch every generation to fulfill the necessities of life. The vast majority of families still have trouble paying for or acquiring the necessities of life. Our so-called “developed” countries exist at the expense of the future generations, creating a crushing debt burden for them to face. Human beings have never figured out how to profit from their relationship with life because they are disconnected from it. Because of this, we have always struggled to survive on a day-to-day basis at the expense of life, our lives. The system we are living in is broken and has always been broken. We have only been able to produce a world of fearful people at odds with themselves and everything around them. We are becoming more and more separate from life every moment. Our individual, imbalanced thinking about life guarantees it.

When the future generations look back at this era of disconnection from who we are, they will always wonder why it took so long to see such a basic truth as “The Generational Distinction”. It is really quite simple. No one had ever taken responsibility for making the difference to life before it was seen. We truly have been in the dark ages of human history. Only when we realize this is there anything else possible. We had always thought that if only we did this or that, believed this or that, we would eventually find our way to the “Promised Land”. It has taken us until now to realize that all our cherished institutions have not made the difference. We are moving further and further away from any consensus on how we can work together at all. Making “**a**” difference to life is good. But making “**the**” difference to life is what is needed. Each and every one of us does make the difference to life. We wouldn’t be

here if that was not the case. It is time for us to appreciate this and take responsibility for who we really are for life.

As soon as two opposite energy parents have a child, the balance of the family is broken. Even if the next child is opposite energy to the first, the family will be balanced only when they are together, which is less and less probable in this day and age. The result is everybody growing up in their heads, separate from each other, doing the best they can to survive in a two generational world. When there is three generations involved, the opportunity for balance goes up exponentially. The grandparents have the time to spend with the family and naturally balance what is there to be balanced. Everybody's well-being improves this way. The larger the group, the more possible it is for balance to be maintained. Smaller groups are much more likely to be imbalanced.

With grandparents involved in raising their grandchildren, those children show a marked difference in self-confidence. They feel better about themselves and have a much more positive outlook on life. They have felt the acceptance and appreciation only a grandparent can give. They received what they needed; now they have that to give.

A single parent household is the opposite situation. The children have been deprived of what makes the difference to their lives. Now they are trying to find what they need in places where it cannot be found. Another lost generation, separated from life, out to get what it can get in order to survive. We all lose in this one.

Raising children in a two generational environment creates imbalance. It eventually destroys the chain of life. The spirit that is within us cannot be passed on. More and more imbalance shows up in our families. Daughters that never receive the love of their fathers, and sons that never receive the love of their mothers, become the norm. We have more and more angry

women having sons. And we have their sons having more and more angry daughters. It is a downward spiral that cannot be stopped. People become less and less interested in dealing with each other. We avoid our neighbors. We rather pump our own gas and checkout our own groceries. A dog or a cat substitutes for our failed human relationships.

Increasingly, we have no experience with our real fathers and mothers. Our mental and physical well-being reflects this. We become more and more dependent on government. We vote for whatever we can get. We become increasingly angry, mind directed individuals with no concern about anything but what we want and what we think. We take insufficient responsibility for what our lives turn out to be. We blame everything else but ourselves for what we experience.

We trade communal experience for the isolation of a mind box the more “educated” we become. Our children reflect a world view that is less and less open to being related. More imbalanced mating takes place. Successful reproduction is diminished further. We start using artificial means to reproduce ourselves and further separate ourselves from life. Abortions increase. Abandoning our children at birth because we cannot be responsible for our actions becomes more common. We eventually do not reproduce ourselves because we feel it will interfere with our personal lives too much. The male line of the family chain breaks. The female line of the chain breaks. We lose our spiritual connection to life. Our link has become too weak. The chain of life is broken.

Life will not continue for human beings on this planet this way. We are self-destructing. We have to learn how we are designed to support each other as life for life. It takes three generations working together for this to occur, with proper distinction for who we are in mind. This is the only way we will be a strong enough link in the spiritual chain of life.

Additional comments related to “PARTNERSHIPS FOR LIFE”:

Who we are is life. Life occurs as dual and opposite energy. Expanding space creating and contracting time creating energies is who we are. We warp space-time appropriate to who we are being that life is. We tell matter and energy where to go. Matter and energy reflects who we are being for us to be responsible for and accountable to in the moment. We are doing this unconsciously now. We are operating in a four-dimensional space-time world using a three-dimensional consciousness, where space and time are separate, finite, and linear. There is no connection to the whole this way. There is no connection between human being and life this way. This is what causes the scarcity and suffering we experience in our lives. Individually, we are expanding or contracting out of existence. This happens and our lives reflect it. There is no balance in space-time this way and we cannot be in life. We find more and more ingenious ways to disconnect from it. We think we are able to control it, change it to suit ourselves. This speeds up the disconnection process.

A fundamental separation creates a fundamental connection. When we see ourselves as distinctly space creating energy or time creating energy, we create a universal separation. This provides a universal connection, which we call space-time. In space-time we become one with it all. We begin to realize what life intends for us to become responsible for in what we are able to see and hear. In a moment, we become the projector and the screen on which we see who we are being. who we are not being, and then who we will be. This is what we are here for, realizing who we are and who we can be for life.

Our minds are the receivers of what makes the difference to life, not the source. When we are disconnected from life, we do not know this. We are the walking dead who do not admit we are dead. We are a living lie. This truth can be seen all over our faces. This is normal. We have never known anything else. We are used to having our dreams for life be causes for despair. We are used to living and dying with regrets about this or that. We are used to selling our souls for a paycheck. We are used to telling people what they want to hear. There is no life in us. We are empty shells walking our unconscious, inherited walk through the frightening and lonely back alleys of our minds.

We have to know who we are and see where we are at to connect to life once and for all. All we have been so far is who we are not. We never knew we never knew this. It took knowing who we are as energy, before we could see who we were not as male-female individuals. The issue of not being who we are never came up. It takes opposites to see either one. We have been blind to the fact that we were being who we were not. We are necessarily expanding and contracting out of existence being separate individuals. There is no balance possible this way. Maybe now we can see the light on the canvas we have been so busy painting black. Just when we know there is no hope, a world free of scarcity and suffering starts a faint glow. Hoping for things to change creates no hope and no change. No hope is the gateway to the world of our dreams. When we know we are hopelessly lost, there is a chance to be found.

When we are powerless all we want is power. Our imbalanced individual and collective minds are powerless. So our minds seek power, which again leads to powerlessness. The law of unintended consequences is alive and well.

We could say something is wrong. At the same time it is right, given who we are being.

Everything we say is dual and opposite. Both are true. The purpose of conversation is to realize this. When my partner and I realize that both A and not A are true, we are returned to everything and nothing, the crucible of creation. A balance in space-time is present. In this moment, what we cannot see and know directly, what transcends space-time, what is eternal, our audience, informs us of what makes the difference to life. Upon hearing this, we are transformed because we had to become other than who we were being to hear it. We have been warped and now warp what occurs in space-time, in a more appropriate way. Our dream for life, which is life's dream for us, is present. Life has just become more of what it can be. Our audience applauds.

Every thought creates its opposite to be equally true. We are returned to nothing, a place of quiet, where we know we don't know what we need to know. In this quiet, we begin to open up to the possibility of what we never knew we never knew. We stay the course, never giving up, praying for support to be who we can be. Support shows up from unexpected places and makes what we knew as impossible, possible. This is what makes the difference to life. This is what our lives are for.

Can we see and hear what is presented to us? Not very well, unless the suffering level we endure becomes totally unbearable. Then we will listen to anything, for our minds have nothing left to lose. They have taken us down the path of self-destruction. When we put them in charge, this is what happens. They want another shot at doing it again. So they will go along with mostly anything, make us say anything, promise anything to get back in charge once again. We are mind directed fools, whose minds will be right even it kills us. Dying for what our minds tell us to die for is what we have been living for.

Our ability to hear and see, what is intended for us to hear and see in this moment, depends on how much suffering we can endure. We are pushed to the limits of what we can stand over

and over again. We create scarcity and suffering because our minds refuse to hear what they do not want to hear: like being responsible for what is going on in our lives. It is much easier for our minds to blame someone or something else, than for our minds to admit they may have it all wrong. Our minds have to be right, we depend on them for that. It is too scary to think they might be wrong.

Listening is a third person relationship with what is being said.
Hearing is a first person relationship with what is being said.

We see what makes the difference by seeing what does not.

Once we see what is inappropriate to life, what is appropriate shows up without doing anything to make it happen.

Once we know where we are at, we are not there anymore.

Having what you want and wanting what you have is not possible. How could you have something you are wanting for?
How could you want for something you have?

Wanting creates not having.

Having creates not wanting.

Wanting to be loved, appreciated, be taken care of, understood, be treated fairly, feel good, be happy, be healthy...sounds good, but is impossible to have.

The more we want something, the less we can have it.

When we get what we think we wanted, we realize we didn't want it. We can't have what we want.

The more we want to be rich, the more we are in the presence of its opposite. Filling ourselves up with riches and filling ourselves up with emptiness go hand and hand. It results in unhappy campers underneath the facade who are never

satisfied no matter how much stuff they have. Something we think will make us happy is always a return to nothing.

So for all of the individuals striving for this or that, better beware we are selling our souls, losing our lives playing this self-destructive game that life will not support. Whatever toys we get out of this will never be enough. How could we be wanting something if this was not the case.

The more we try to change something, the more it stays the same. We just waste time and money, creating more scarcity and suffering, banging our heads against this wall.

Our legislated environmental fixes cause more environmental harm and a higher cost of living for everyone. Take corn ethanol production for example. How about “clean” atomic energy. A mind directed solution to anything always creates the opposite of what it intends. Only a heart directed solution works. This solution is completely up to each and every one of us because what we are seeing is what we are putting up with. The moment we decide enough is enough, everything shifts. No legislated set of rules and a police force can provide this. It never has and never will. What makes the difference to life is up to us, up to the life that we are for life.

All we have is this moment. We have to decide who we are being right now to have any say in our lives. If we come to this moment trying to accomplish something, we are losers from the start. Only when we come to this moment being what makes the difference to life, can this moment make the difference to life. This is not trying to be it. This is being it. It is as simple as that.

When we try to accomplish something, we guarantee not being able to accomplish it. We wouldn't be trying to accomplish it if we accomplished it. Our governmental programs are based on trying to do this and trying to do that “to make things better”. This creates paid, tenured positions that cannot go away as long

as we keep on trying to accomplish something.

“War” is a code word for trying to do something about something, trying to change what shows up. War is also good for job security.

When we go to war with something or someone, that something or someone goes to war with us. No matter how right we think we are, we lose. No one ever wins a war they start. It is a lose-lose situation, period. Every empire that was built on their righteous ability to subject people to their will is no more. The more powerful we become, the more vulnerable we become. We experience that in this country more and more, even though we have the most powerful military on the planet. Each of us is seen as a potential enemy now. Fear and paranoia is increasing all the time. There is no winning a war. What is out there is over here. We are at war with ourselves.

There is no win-lose in the real world, only in the make-believe world of our minds. In the real world there is only win-win and lose-lose. What is over there is over here; what is over here is over there. How could there be win-lose in this situation. Only when we are in our minds, disconnected from life, does this sound like a possibility and an opportunity. From our mind's eye, there is me over here and everyone and everything else over there. Now I can be a winner and they can be the loser if I play my cards right, I hope, I'll try.

To the degree we think we are getting something for nothing, we are getting nothing for something. It is expensive getting something for nothing. We pay with our lives.

When we know whatever we think and say is dual and opposite in nature, we are in that quiet place where we are able to be balanced.

We suffer for as long as it takes for us to realize what we are thinking, feeling, confronted by, is dual and opposite in nature. Conversations for life are designed for this to be realized.

To make something disappear, we must see it. Then its opposite shows up and it is not there anymore. To the degree I see the way I am is the degree to which I am not that way anymore.

The more we need help the more helpless we become. It creates increasing dependency on someone or something else. The more we need help the more we are controlled by the ones that provide it.

The more complicated things become, the more we need help. This is good for “the professional people” who help us navigate the treacherous waters these complications create.

Helping people is the biggest racket on the planet. It is not a win-win situation. It is a lose-lose situation. It avoids the issues. It is a smoke and mirrors substitute for what life can be. It makes something that is not working seem like it can work, if we just get the help we need.

"Powerful people" depend on our disconnection from life – the helplessness we create attempting to be successful individuals. Being in a balanced partnership for life is the only way out of this trap.

The life within us is being strangled, the spirit within us is being crushed, by the increasing complexity “helping” creates. Life is a simple balance of energies, not a complex set of rules that creates scarcity and suffering in a futile attempt to stop the destruction our imbalanced way of being ensures.

The difference between helping and support must be understood. Helping creates helplessness. We need bigger and

bigger institutions for this. Support creates people who can support us. We need only ourselves for this. We don't need help. All we need is to finally understand what we all have in common, our lowest common denominator, which is energy. This makes the difference to how we can contribute to each other, to life. This is distinctly different than a mindset that creates more and more scarcity and suffering in the guise of helping us take care of ourselves. We lose the possibility and opportunity of our lives, chasing after only what we must lose. Supporting people to do for themselves, creates someone who can support us in doing for ourselves. This is win-win for both.

Our partnership with technology is supposed to liberate us. Because everything is dual and opposite, it enslaves us as well. We are so dependent on electronics and the power grid, that any extreme radiation event could create chaos and starvation.

To the degree we think the internet is private, we are on public display.

No matter what weapon system we have created to make us safe, they have proportionately made us unsafe.

We think therefore we are and we think therefore we aren't. We don't get one without the other. Such a deal. Why waste time thinking, when what makes the difference can only show up in a balanced conversation for life? The antithesis to a balanced conversation is a mind or minds thinking what is going on and what to do about it. They haven't a clue what makes the difference to life. Whatever is decided to be done out of this will create scarcity and suffering for all involved.

What we see on the surface and what is under the surface is dual and opposite. The surface of the ocean is not the ocean. It is what is underneath the ocean that is really the ocean. Our individual and collective minds can only see the surface of life. They are limited to a three-dimensional consciousness for life.

They mistake what they see on the surface for life. This is not life. What we cannot see and know directly can only show up informing us of who we are and who we can be for life in a four-dimensional consciousness for life. In this balance of space-time, we realize the cause of what we see. We are no longer dealing with the symptoms of the dis-ease we create, trying to make them go away. The more we want them to go away, the more they persist. They will never go away until we realize the cause of why this occurs: which is always who we are being that life is right now. We have to be in the ocean of life to see this, not on its surface.

The tyranny of right-wrong, good-bad. Should I do this or do that? Should I have done this or done that?

Just tell the truth and forget it. It will get the job done. The truth for us is what shows up to say, not what we think up to say.

As soon as we finish learning something, we realize we have something new to learn.

As soon as we know something, we realize we don't know something.

The smarter we think we are, the dumber we really are.

Focus on something other than ourselves. People with pets have lower blood pressure and live longer. We have to focus on allowing others to contribute to us so we will be allowed to contribute to them. This is the way we can remain healthy and positive in life.

If we are over our heads all the time, trying to catch up, it is because we are no good at requesting support.

The question we need to be in everyday is: What am I supposed to learn from this? What am I supposed to learn from what is going on right now? Life is one long lesson.

Debt is a symptom of our disconnection from life. We actually think that life is not giving us what we need. We have to go out and borrow money to take care of things. Life is tough and we do the best we can. A new car is what I deserve. There are plenty of banks and insurance companies waiting to take advantage of us here. Manufacturers of everything want us to believe this is true. If we only get this or that, our troubles will be over.

Creating wants and easy credit is the mainstay of our world economy, so they say. Everything is dual and opposite. Therefore, it is the destruction of our world economy as well. It takes the freedom to be who we can be away from us. It enslaves us to a world where we live to pay for what we want instead of owning what we have. In one world we have no say, we are not satisfied with what we have, we are owned by everybody else. In the other world, the opposite is true.

The more we try to stimulate our economy by expanding the credit supply, making it easier to go into debt, the more our economy will deteriorate, our credit will be gone, along with what we bought with it and what we hoped to buy with it. The debt solution is yet another self-destructive game we play in our mind directed, negative energy creating, self-deluding, scarcity and suffering creating relationship with life.

Own what we have as we go, instead of spending our whole lives trying to own what we have. Then we will have something to pass on to our future generations besides unpaid debts.

What I thought I couldn't live without, it turned out I could. What we think we need and what we really need are dual and opposite as well. Life can see what we need given what we are up to. We are always provided with sufficient resources to continue on our

journey through life. However, it must be a journey that makes the difference to all life. If it is all about ourselves, better go get a loan. Life is not interested in financing this.

Debt helps destroy family. If there was no credit and we had to pay for what we had, the family would stick together. A young mother and father could not afford to buy their own place. Our sons and daughters could not move away from home and go to college on borrowed funds. Debt creates a survival mode that ensures taking jobs we do not have our hearts in.

For a family to stay together and prosper, they must have "The Generational Distinction" in mind, which allows them to appreciate and be who they can be for each other. Because we do not have this understanding, our families break apart and debt takes our freedom away.

We are easily taken advantage of when we owe money, when we are weak. We need help, which when given, makes us even weaker. This reinforces the need for bigger and bigger government to take care of us, after being weakened by everything they do to help us. The debt this creates is a burden we are placing on the unborn generations of this country. We are stealing the freedom that our country once stood for, from the unborn generations that are not here to represent themselves. It is an act of treason we are all participating in.

Some people confuse passion for anger. Those are the people whose minds have never allowed them to be passionate about anything.

When a charge builds up in the atmosphere, it can take a thunderstorm to balance it. If we withhold what we have to say to each other, we are building up a charge. When it gets great enough, watch out for the wind, hail, lightning, downpours, and a tornado if it is a super cell thunderstorm. Cleaning up after the mess is worse than releasing the charge a little at a time.

Life is paying us to work together. If we work alone we will get fired.

The greatest gift we can give someone is allowing them to contribute to us. The greatest gift someone can give us is allowing us to contribute to them.

It is harder to receive support than to give it. What is missing is the opening to give. We are designed to contribute what makes the difference to life in what we see and say. The question is will we be allowed to? It normally takes tragedies for our minds to open a crack, so some support can get in. Then it closes up as the need goes away. Normally, our individual minds are in charge. The last thing they want anybody to know is that they may be insufficient to the task.

Today “The Myth of the Individual” is the story that sells. Our jobs depend on it.

Believing what we hear is hearing what we believe.
Better stop believing so we can hear.

Self-doubt kills all seeing. Uncertainty is the essence of life.

Impossibility is where possibility lives. When we are up to the impossible, doubting ourselves because we don't know enough is absurd.

What our minds say is impossible our hearts say is possible.

Instead of having a conversation, let the conversation have you.
This is being the conversation.

Life wakes us up to what is in our way by an emotional alarm called fear. When we look back, what we were most afraid of made the most difference to our lives.

Contributing what makes the difference to individuals is impossible. This is always what our individual minds tell us does not make the difference. What does make the difference to our minds is only something that makes them right about what they think. How could anything else be expected when being right about what they think is their reason to be, the job we hired them to do. How could we fire our minds for doing their job?

“The Myth of the Individual” guarantees us being weak and controllable. There is no growth possible for us this way. We are robots taking direction from negative energy creating minds. The truth is the devil in this one. This is our sad history. Our future depends on seeing this truth. We have to know we are lost in our heads, before we can find our way out.

Unfortunately for us, our minds see no limits for themselves.

Me, myself, and I, imprisoned in a world of male-female individuals, in a solitary confinement mind box, being right about what I think, and making life wrong. Sound familiar? Not exactly a partnership for life.

The worst punishment is solitary confinement, being stuck in our minds. This is what we have today: our collective solitary confinement mind trip separating us from life. Life is outside the dark hole we live our lives in. The natural world, with its balanced, increasing diversity and beauty, is proof it exists.

Mind trip vs. heart trip. Do we even know the difference?

Alone we do not say what we have to say. We turn the switch off, disconnect from life, when we really have something to say.

It takes a partnership for life to tell the truth and hear the truth.

Say what we have to say and let our minds catch up. This breakout from the prison of our minds is a scary affair. When fear shows up, it is the opportunity to be free.

Nothing to lose, nothing to gain. Try convincing our minds of this.

Negative energy costs, positive energy pays.

Life is always ahead of us. Only when we are out of our minds can we keep up, rather than falling further and further behind.

The experience we get from balanced and imbalanced situations is compassion.

The spirit of life is within us and yearns to be free. Our mind's way of seeing ourselves imprisons it.

Life is not the fallen state with our gods above us.

What we get to own is who we are being in the moment. That's it. Everything else can be taken from us.

Trusting life 100% is spiritual freedom. Our spirit is free to be what it can be and do what it can do. It is putting what we can't see and know directly in the driver's seat of our lives. This requires a universal context for our lives, rather than a personal one.

Pointing our finger at someone or something else is giving our power away.

What do we get excited about? This is a clue to who we are for life.

Being who we can be is the result of granting being to opposites. This occurs as not caring what will happen. This is a trusted, non-caring. It comes from a realization of what will occur when we get our minds out of the way. Letting go of our thinking about how life should occur is how our trust is given. We will be shown what is best. It will occur the way it must occur, to make the difference to all involved. Only what informs life in a balance of space-time knows how to accomplish this.

The best way to care is not to care. Life is always ahead of us and we are not in charge of what turn it takes. When we care which way it goes, we are judging it to be right or wrong. We suffer in this. Why should I waste my time caring? It always goes the way that makes the difference to our understanding of who we are being that life is – which is why we are here.

Trusting life is trusting the river to flow around the rocks.

The more we realize our fundamental difference, the more we individually disappear. The difference that makes the difference to this is “The Generational Distinction”. This is our connection to life.

Life is a product of a dual and opposite balance of expanding and contracting energy. Within this balance we become one, fuse together and make the difference to life. This is exactly what our sun is doing. In a balance of expanding, radiating energy, and contracting, gravitational energies, our sun fuses hydrogen atoms and provides us with what makes the difference to our lives. It is time we learn how to participate in this. It is what our lives are for.

The purpose of a partnership for life is to free our spirit to dance on life's stage the inspired, creative dance it is capable of dancing. Amazing diversity, beauty, and grace is the result. Our audience, who is supporting us, is proud of who we have become as a space-time projection and reflection of what life can be. It is worth the price of admission to see this dance. We have job security for the moment.

Additional comments related to “ORGANIC ORGANIZATIONAL DEVELOPMENT”:

If we expect things not to work, they will work.
If we expect things to work, they will not work.

Setting up rules and enforcing them is different than telling people what to do.

When I let someone get ahead, I get ahead.

Fallacy: Two people working together in the same job is a waste of time and money.

Fact: The sum is greater than the parts, when the partnership is balanced. They don't get tired as much, less mistakes, less waste, sustainable pace, higher productivity together than working separately, staying on schedule, planning ahead, balanced communication with customers and coworkers, higher quality work, creative solutions, more likely to tell the truth, less afraid, more alert, healthier, less stress, more job satisfaction, less turnover, more profitable for everyone; to name some of the benefits.

With two people working the same job, if one quits there is one left to develop the next person to do the job. This creates less organizational scarcity and suffering.

One person per job is a prescription for dishonesty and racketeering. Supervisors try to play nice. Their fear of losing “the one they need” stops them from telling them the truth. Needing someone is a sure way of learning later that we didn't. It is a costly way to learn.

Our support structure allows for intuitive responses.

Ownership disallows the shifting of responsibility.

Insurance replaced by real insurance, which is hearing what shows up.

The source pair creates a gap that allows the organization to grow. They can't stay at the same level and expect the other people in the organization to grow. They have to put themselves at risk for the other members of the organization to put themselves at risk.

We, the expanding people, have a best friend called responsibility. This allows us to see what is in the way of having what we dream come true. We see the black on the white screen of our shared dream for life. We see what isn't the dream. We see what is inappropriate to our dream. Then we see what has not been seen that makes the difference to the dream. We have final say in what is inappropriate.

We, the contracting people, have a best friend called accountability. This allows us to get things done appropriately, at the time we say we will get them done. We have final say in what is appropriate.

A test of responsibility and accountability is how many questions we have. If we are not asking a lot of questions, we are not committed to what we are doing.

At first, when expanding people dream their dream for life and compare it to what is going on around them, it is like seeing a black screen with a few white dots on it. Over time, the dream becomes a white screen with a few black dots on it. Keep that in mind.

There is a difference between ownership and knowledge of our job. Ownership makes the difference. Once owned, knowledge of the job comes easily by being a request for support from those around us. We learn what we need to know to make the difference to the job. The same cannot be said about knowledge of our job leading to ownership of the job. Ownership is a matter of heart, not mind.

To see what must be done, we must own what must be done. If we do not own our job, we can't see what makes the difference to it.

When we support people to learn a job, we need to ask them how to do it instead of telling them what to do. We do the questioning. They do the answering. We are the students. They are the teachers. They have to take responsibility for the job from the first moment they start. We are there to make sure they have the right questions in mind. This is the way they can learn what they need to know. We partner up a new employee with an opposite energy lead person to make this happen. This is developing responsibility and accountability for the job. Who I am makes the difference to the job from day one. I am in charge from day one. This is distinct from training someone to do the job.

Training is to teach someone how to do a job, following procedures correctly. Developing people is allowing them to realize what is going on with themselves and the world around them, appreciating what they have to contribute to life and how life is designed to contribute to them.

Teaching and learning. Learning and teaching. Each one of us is both teacher and student. We have to be both to be either.

The only way a student can learn is when the student is being the teacher and the teacher is being the student. The question

to be in for the teacher is: “How am I going to turn this student into a good teacher?” Everything else takes care of itself.

To be a teacher now, the teacher has to be a student now. Only when the teacher is learning from the student is the student learning from the teacher.

Who are we being when we come to work? If it is not a teacher-student or a student-teacher, we should just go home.

What allows for growth is the power of not knowing. We must develop our ability to handle what we know nothing about.

Saying what is going on and complaining about what is going on is fundamentally different. One is simply saying what is so. Being responsible and accountable for what is going on requires knowing where we are at, what is going on. Complaining is saying what is not so. By complaining about what is going on we are saying what is going on has nothing to do with us, which is fundamentally untrue.

Organizational strength comes from recognizing organizational weakness. The weakest link in the chain is what we are looking for. Get good at smelling smoke. It is always where we know it isn't.

Our nervous system is designed to warn us immediately when we get into trouble. If our finger is being burnt, that information is transmitted immediately to our brains for an instantaneous response. The faster we respond, the less damage is done. The same is true for an organization. Our organizational nervous system must be a very early warning system that works.

We are being paid to support our partner.

Being a request for support is heroic. It allows everybody involved to become more of who they can be.

Being a request for support is the limiting factor in our growth.

There are no accidents, mistakes, or coincidences; just opportunities to learn what we need to learn right now. An accident, mistake, or coincidence exists for as long as it takes to learn it was no accident, no mistake, or no coincidence.

I am not concerned with what you think. I am concerned with what you never thought to think.

My job and their job does not work. When my job becomes their job and their job becomes my job, we are in business.

Each one of us represents the entire business to our customers. If I fail to serve a customer properly, the business fails to serve that customer properly. Then we all pay the price. We are all in this together whether we like it or not. Every action or inaction affects us all.

The key to success is in not giving up on ourselves. Stay in the game if it is a game worth playing.

Breakdowns and breakthroughs are a pair of opposites. The old system must breakdown for the new one to emerge. We suffer in this process when we expect to experience one without the other.

Breakdowns become breakthroughs when the truth is spoken one way or the other. The easiest way to have this happen is to say what we have to say to each other, when it shows up to say it, with no thinking at all. Otherwise we will be told the truth in less appealing ways, which is appropriate given our unowned scarcity and suffering creating world views.

No bosses, just coaches.

Coaching is like doing brain surgery. We have to open up our players' heads to see what is inside. It is the job of the coach to get the players to realize what is going on in their heads that is running their show.

Asking questions with no answers (impossible to answer), provides answers with no questions (answers we can see make the difference to life). What makes the difference to life is simply what makes the difference to life. It is a showing up phenomena. It shows up when we request from our hearts to see it for the benefit of all life.

When we get scared to say something, it is the opportunity of the day to say it.

What we are scared to say is real until we say it.

What we are scared of is what will break us out of our box.

We have an issue, not a problem. The only problem is not addressing the issue.

When a job is just a job we are in survival, creating scarcity and suffering for all involved. When a job is our life, then we are making the difference to the lives of all involved.

Our jobs are our lives when we are doing them. Each moment we spend doing them is a moment of life we have given away. We need to appreciate we are giving away the most precious gift we have been given to be able to give and receive what makes the difference to life.

When we are doing a job we know where our bodies are. The question is where are our hearts and minds?

When I was at the University of Rhode Island, I worked in the dishroom of a major dining hall for two years. Just before

graduation, the manager of food services for the school told me that whatever I decided to do, I would be successful. She said it had been a pleasure having me work for her. I cared about that job and every job I ever had. I have always put my heart into what I was doing. I have never gone to work thinking what I was going to get out of it, how much money I would make. I worked from my heart and have been repaid beyond anything I could have known was possible.

Giving people value or giving them a deal? When we give value there is no need for specials, no need to advertise. We give value and receive a profit, which allows us to continue giving more value. We give a deal to get sales. We lose the integrity of our product, our organization, and ourselves when we do this. Giving and receiving. Getting and losing. It is your choice how to play it.

There are cycles in life. They are based on 12-year periods of time. When we look at our lives we can see our development through these intervals as distinct. Our businesses also fit this pattern. Realizing this, we can see a shift in who we are being when the new 12-year interval starts. What we were dreaming about in the previous period is becoming a reality in the new period.

In our business, the first 12 years was about seeing what didn't work. The next 12-year period was about seeing what did work and the undoing of what didn't work. The third 12-year period was about applying what works and seeing the benefits of it accrue. This completed our three 12-year cycles. This is the end of an era. In the fourth 12-year cycle momentum is created. Our job is to refine, prioritize, and complete our projects as the 37-48 year period starts. This is what we are experiencing now.

In a balanced conversation, it is possible to see what doesn't work, what can work, and what to do about it in a few minutes. Once what works is seen, life delivers it. Are we ready for it?

If we weren't, we wouldn't have been able to see it. This is faster by a few years, cheaper by who knows how much, and infinitely less stressful than trial and error. By the time we learn by trial and error, we are too worn out and too broke to celebrate. I'd rather see what doesn't work in a conversation than in actions taken. However, we seem to enjoy banging our heads against the wall. It makes our mind right about its world view. Gotta keep our minds happy even if it makes us miserable.

When it comes to our lives, the age of 41 is very important. Before 41, we are coached to see who we are as a contribution to life and how life is contributing to us. It is a time for questioning and coming to terms with our purpose in life. After 41 it is the playing out of this.

The number 3 is key. Three makes the difference. Three levels working together. Three generations working together. Three meetings to handle what we know from the start is impossible to deal with successfully. Three cycles of 12 mark the end of an era and the beginning of the next.

As long as the partnerships and their communication is balanced, it takes three attempts to hear new information. The first time, we can't hear anything except our mind's commentary on what is being said. The second time we hear it differently from what it is. We either hear it as something opposite to what it is, or something from the past we think it is. The third time it is possible to hear what is being said. If individuals are trying to do this, they will never be able to hear what is being said. Just ask life if this isn't true. No one has ever heard what life has been saying since human beings stepped onto life's stage. It took "The Generational Distinction" for this to begin. We were missing our hearing aid. Of course we never knew we never knew it was missing at all. Such is with everything that makes the difference to life.

An organization designed to take from life gets away with it as long as people are willing to lose. Individually we are losers. So we play their game hoping to win. When we realize we are dual and opposite energy in nature, we are losers no longer. Then these organizations are replaced with ones that give to life and gain what life has to give in return.

Entropy is a function of energy available but not used in a closed system. It is a measure of the system's disorder. Entropy has a field day in a mind driven organization.

When we realize we are an open system designed to be in a space-time balance with life, entropy can take a much-needed vacation from dealing with us

Additional comments related to “WORLD MARKET”:

The way we play the World Market game is to say what shows up, when it shows up, to whom it needs to be said. Once this is done, we trust life to make the difference.

Barriers to ownership are key to maintaining the power of the ruling elite. These organizations attempt to control who we are and who we can be by laws and privileged access to information. This system fails eventually. It collapses under its own weight, trying to control what shows up.

When ownership is present, creativity is present. Large organizations with professional management eat smaller ones with ownership present. They cannot generate the creativity the smaller organizations can. At best, the large organizations innovate based on what is known or can be bought.

The farther away we put ownership, like ownership of our own health care, the more dependent and weaker we become. Government programs require weak people to exist. Their sole purpose is to create weak people under the guise of helping them. This is job security for them. Government “assistance” is not needed when people know what they put into this world will be reflected back at them amplified. Life takes care of this. If we put bad out, we receive worse, to stop us from doing it. If we put good out, we receive a profit, so we can continue doing even more good. The more we interfere in this natural process, the more we separate ourselves from ourselves and decay spiritually, mentally, and physically. A bunch of machine directed zombies, trying not to bump into each other so they do not have to wake up, is the result.

As I am writing this, almost all voters in the USA (88%) say: "Our government is in charge of us." Only 8% are still willing to say: "The people are in charge of the government." I guess they have us where they want us. Until we know who we are as dual and opposite energy, we will have no life of our own. There is no future in male-female individuals as "the" place to come from. We have proven this beyond a doubt.

What does it take to trust 100% what we cannot see and know directly to inform us of what to watch out for on our journey through life? What it takes is a balance in space-time to quiet our minds, so we can receive the messages that are being sent to us nonstop.

We are inexorably headed toward a total disconnection from life. Our minds are set on controlling it all. However, the more we try to control, the more we lose control. Once the limitations of our minds are seen, we will appreciate what they are designed for. Our minds are the receivers of what makes the difference to life, not the source of what makes the difference to life. A balance in space-time is required for our minds to receive what makes the difference to life. A balance in space-time is possible when we have "The Generational Distinction" in mind.

If we can't speak it from our hearts, we can't be it. Listen to where people are coming from when they speak. Are they coming from their hearts or their minds? When they are coming from their hearts, the words send chills through our bodies because the truth is being spoken and it is reaching our hearts. It is our connection to life. If the person stops and thinks about what to say or how to phrase something to get the result they are looking for, they are speaking from their minds.

People that speak from their minds are attempting to take advantage of life for their self-serving interests. They do this by telling someone something their minds think, or can be convinced to think, is true. Buying into their self-serving story guarantees all parties will lose. Strategically taking advantage of someone or something is taking advantage of ourselves. It is just a matter of time before the bill becomes due. What we have taken from life is taken from us with a very high rate of interest, for we are life itself. The Federal Reserve does its best to delay this from happening. We just keep on stealing from ourselves for as long as we think we can get away with it. The characters that cause this and sponsor the laws that allow it are free to get away with more now. But as soon as we are no longer blind to the difference between people of heart and people of mind directed self-interest, their game will be over. We simply will not be interested in buying their stories anymore. We know the truth about who we are and who they are. Inappropriate and then appropriate has been seen. Now life can move on and leave them behind to steal from each other. We simply will not deal with them anymore. Isolated, they will take from each other until there is nothing more to take.

We will take back our government from serving the interests of those that take from life and think they can get away with it. We will give it to those who give to life and know this is the only way we can receive what makes the difference from life for the future generations of this planet. This will require a majority of us to realize the racketeering for power that has been going on in the guise of helping and protecting us from ourselves. When we are not helpless anymore, no matter how hard they have tried to make us feel and be that way, our government will become of the people, by the people, and for the people at last. We will no longer be looking to get something from our government. Getting and losing is the name of that game. Rather find something worthy of giving. How about how we listen to each other? This way we can receive the blessings of life rather than lose them. We will save our money and allow

our money to pass on to the future generations of this planet. This gives us say in our own lives. This is opposite to our government confiscating it, and making us slaves to a system that was broken from the start. Each generation will not have to start from scratch anymore to survive. Scarcity and suffering will disappear.

The concentration of power in government and large business organizations, in this imbalanced world we live in, is a costly and futile attempt to hold things together long enough to profit from it. Going into debt, stealing from each other and the planet to make this happen, proves this is impossible to do. Telling us what we want to hear is not as easy a cover for this as it once was. When we take from life we lose. They will go out of business when we realize our connection to life. In the end, more opportunities and choices for all of us to give to life will be the result. This is the only way a sustainable profit can be made. Our power will be universally sourced expressed in uniquely personal ways. Balanced diversity and beauty will be the result. We call this "World Market".

The more responsibility we take for our lives, the more balanced we become, the smaller our government will get. Taxes will go down instead of going up. We will not need the government to take on the role of guardian, protecting us from ourselves, from life. Our immune systems will be strong. Those who take advantage of others will be well known and isolated from the rest of us. No one will deal with them. They simply will go out of business. Publicly funded agencies and institutions will be replaced by smaller, more dynamic and responsive privately funded organizations within our communities. People will support the ones that work the best.

We get the respect we deserve when we lead by example, not by might. Our best defense is success. People from all over the world will support us when we are setting an example of how life is designed to work, not the opposite. We will not be playing the

fear and greed game to get what we want anymore. Buy them off, control them, or kill them. Make them afraid. We are right. They are wrong. Sounds like what is going on in Washington right now. This is our claim to fame. Don't get upset when the rest of the world plays this game with us.

All men are not created equal. We are created dual and opposite and that includes women. The individual pursuit of happiness sounds good, but it is an oxymoronic statement. Individual pursuit of anything creates the opposite of what is pursued. Balance will be maintained. We will be returned to nothing as the place we must come from to have anything. When it is all about getting, we are only getting what we must lose.

Win-lose mythology only exists in a world separate from itself.

It is annoying that we still think there is such a thing as a free lunch.

Replace our right to get what we think we deserve from life with personal responsibility and accountability for what shows up in our lives.

As money and time become more and more scarce, and human relationships become too costly to maintain, we substitute a virtual electronic world for the real world. We can more quickly and cheaply justify our mind's eye view of the world this way. In this mind directed scenario, we lose our souls, our humanity to the domination and control of machines that we willfully give our lives to. Because we have never had a way to connect to the real world satisfactorily, we have gone the other way. We are plugged in and tuned out. What a way to go.

What is this world coming to when it is a blessing for a family to send their sons and daughters out to kill themselves and as many strangers as possible in the name of God? How disconnected from life can we become?

Our current power structure is set up to profit from scarcity and suffering. It comes from and supports a mind driven negative energy space that sucks the life out of each and every one of us. The more we suffer, the scarcer we make what we must have to survive, the more power in the hands of a few is maintained, the more profits are made at our expense. When we recognize how we create scarcity and suffering by living our lives as individual males and females instead of dual and opposite expanding and contracting energies, we will have the power to make the difference to our lives. Fear of life will be no more.

In World Market:

Decentralized power will replace centralized power. Power of the people will replace power of their governments.

Borrowing money will be seen as inappropriate, dangerous to life.

Insurance will be our ability to speak and hear the truth.

The quality of our food supply will improve by natural means, without genetic manipulations.

Technologies for life will replace technologies not for life.

The need for large military organizations and weapons of mass destruction will disappear. This will be replaced by the social and economic success World Market brings for all who participate wholeheartedly.

Giving money to other governments to get political and economic support will be seen as the losing game that it is. Giving to get is always a losing proposition.

Cooperation will replace political and economic warfare.

Our customers become our world family.

Ethnic and religious differences will be causes for understanding, respect, and celebration – given our new awareness of what we all have in common. The fear and misunderstanding of these differences will disappear. We will become one with it all.

Male-female differences will no longer separate us and diminish who we can be for each other.

People will support each other rather than compete with each other. Advertising to get will disappear. Information necessary for our well-being will replace it. We will support those who whole-heartedly provide it.

Drug abuse will end. Dependence on drugs will disappear. The cost of medical care will be dramatically reduced. We realize our health insurance is being responsible for who we are being. Weak immune systems foster disease. Strong immune systems eliminate disease. Balance makes the difference.

Balanced mating will ensure a new generation that can successfully reproduce itself naturally.

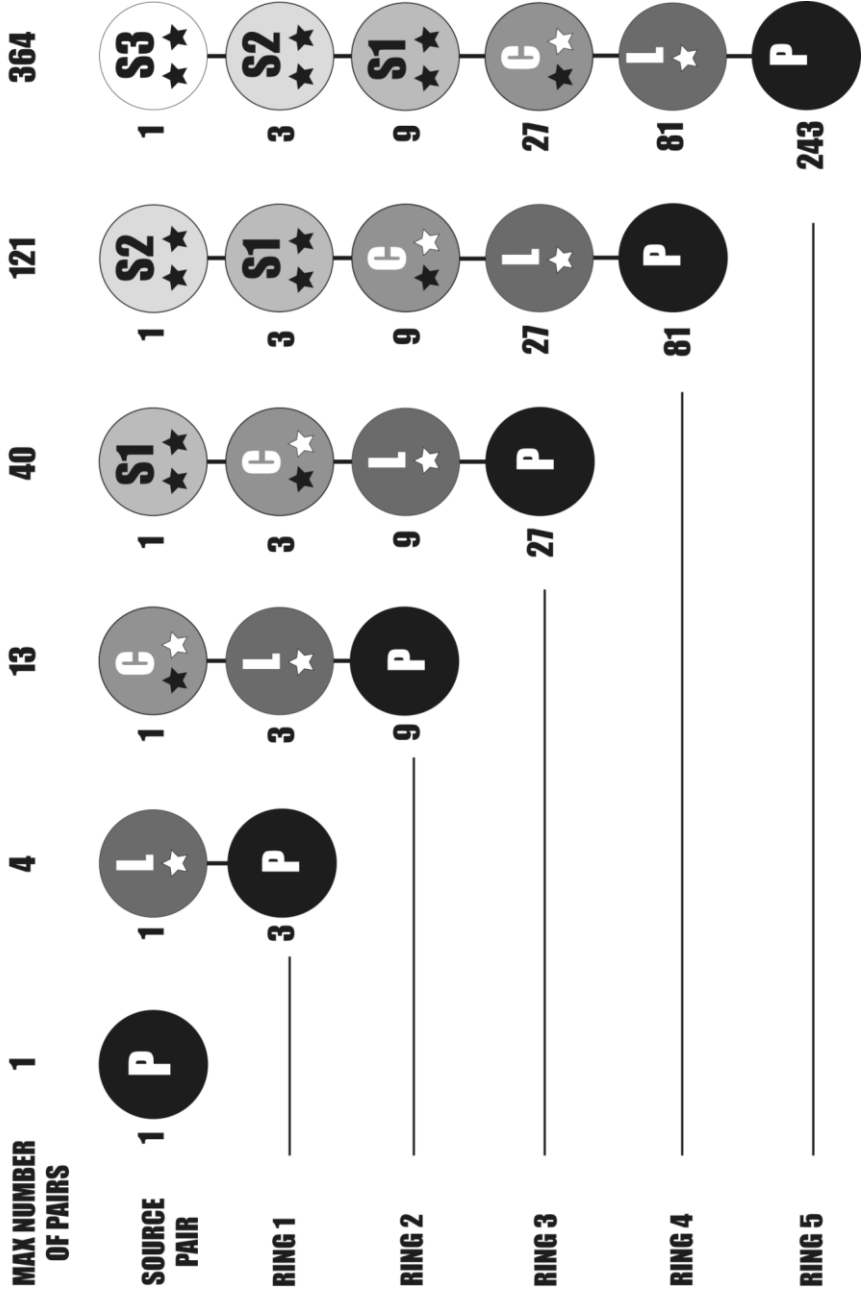
People that break laws will do supervised community service work to improve the communities where the laws were broken.

Reputation will mean more than anything else.

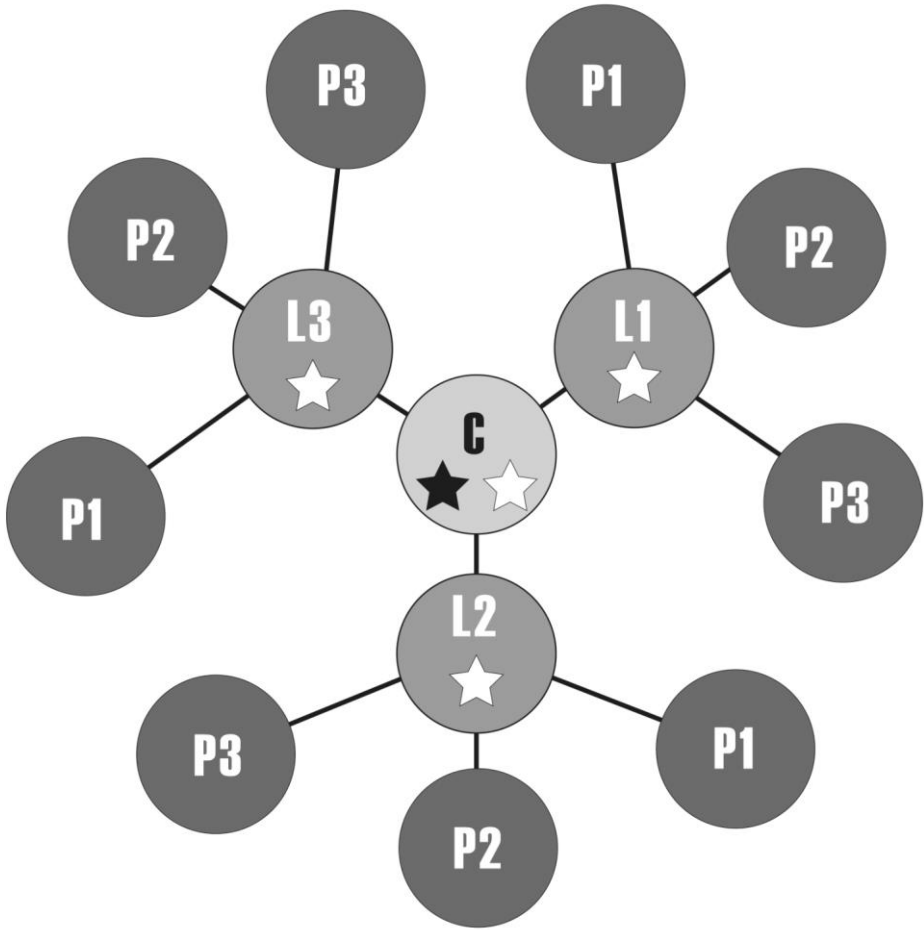
The grandparents will be included in the raising of their grandchildren. They will be considered the respected heads of the family. They will have final say in any disputes between their sons and daughters and their grandchildren. This is the way it has always been done in traditional cultures and it works. It takes three generations to support a family not two. Balanced three generational family groups will be the norm and allow our spirit to be passed from grandfather, through his son to his son's son or sons; from grandmother, through her daughter to her daughter's daughter or daughters.

In World Market we come from having life work for all involved. We achieve this by seeing and acknowledging what does not work. There is no right and wrong, good or bad in this. Just what works and what doesn't. Life is the ultimate arbiter in this. It has the power.

ORGANIC ORGANIZATIONAL GROWTH PROGRESSION



FULL COACHING CANDIDATE CHART



**GOLD STAR & SILVER STAR
COACHING PAIR
CANDIDATE**

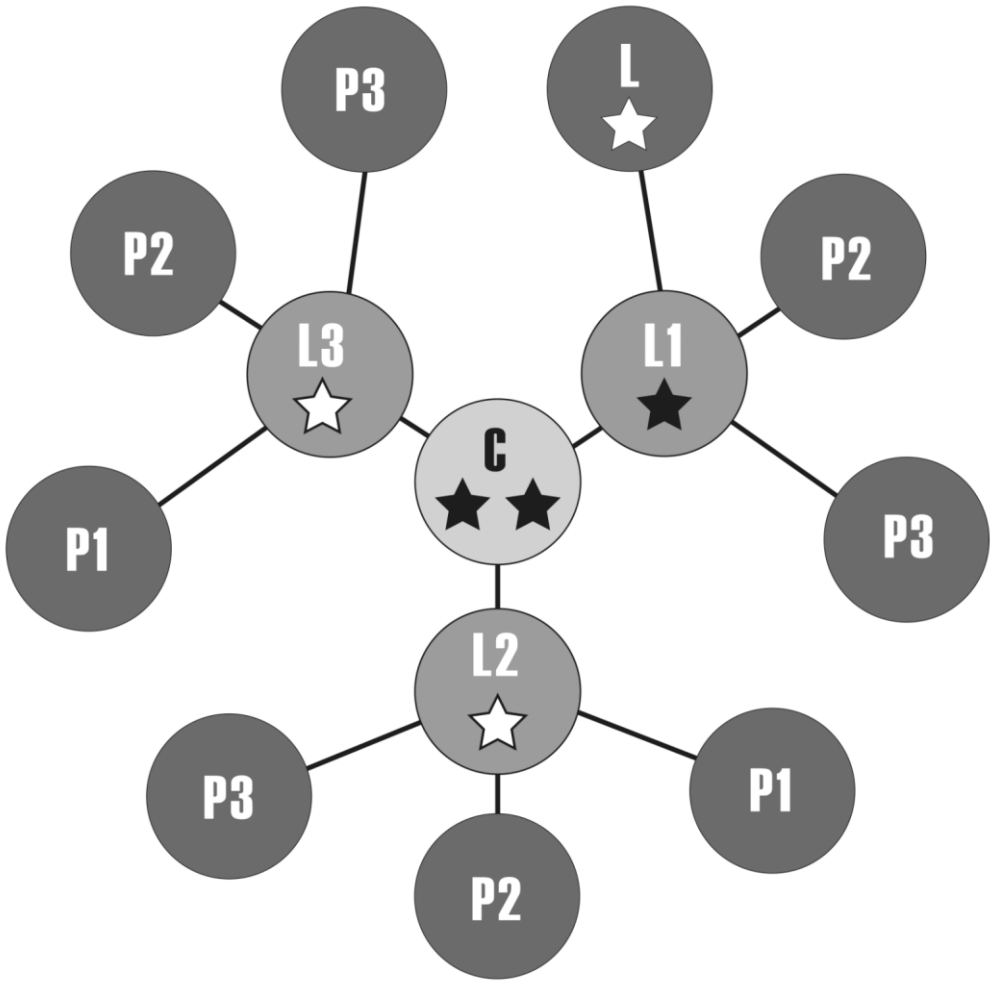


**SILVER STAR
LEAD PAIR
CANDIDATE**



PLAYER PAIR

BEGINNING COACHING PAIR CHART



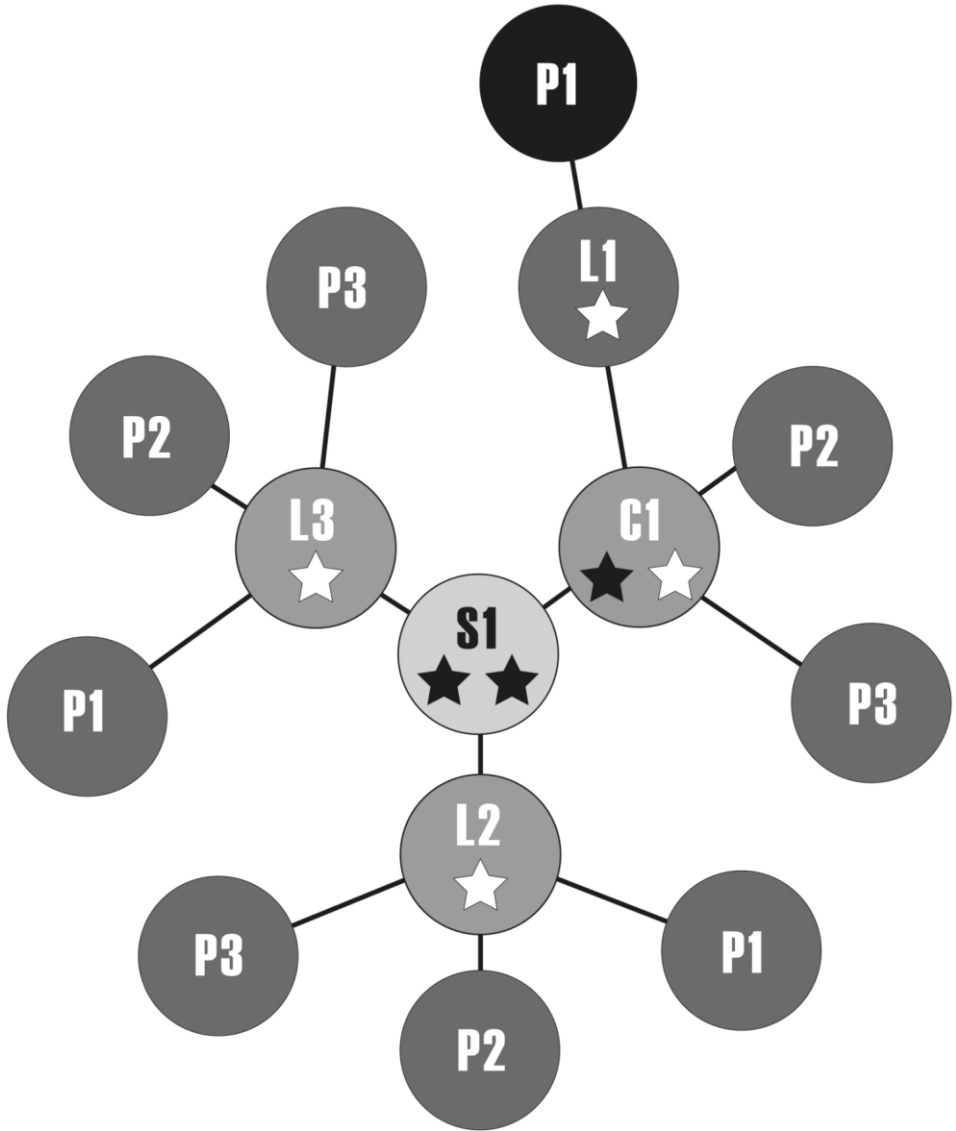

 DOUBLE
 GOLD STAR
 COACHING PAIR


 GOLD STAR
 LEAD PAIR


 SILVER STAR
 LEAD PAIR
 CANDIDATE


 PLAYER PAIR

BEGINNING SUPPORT-1 CHART



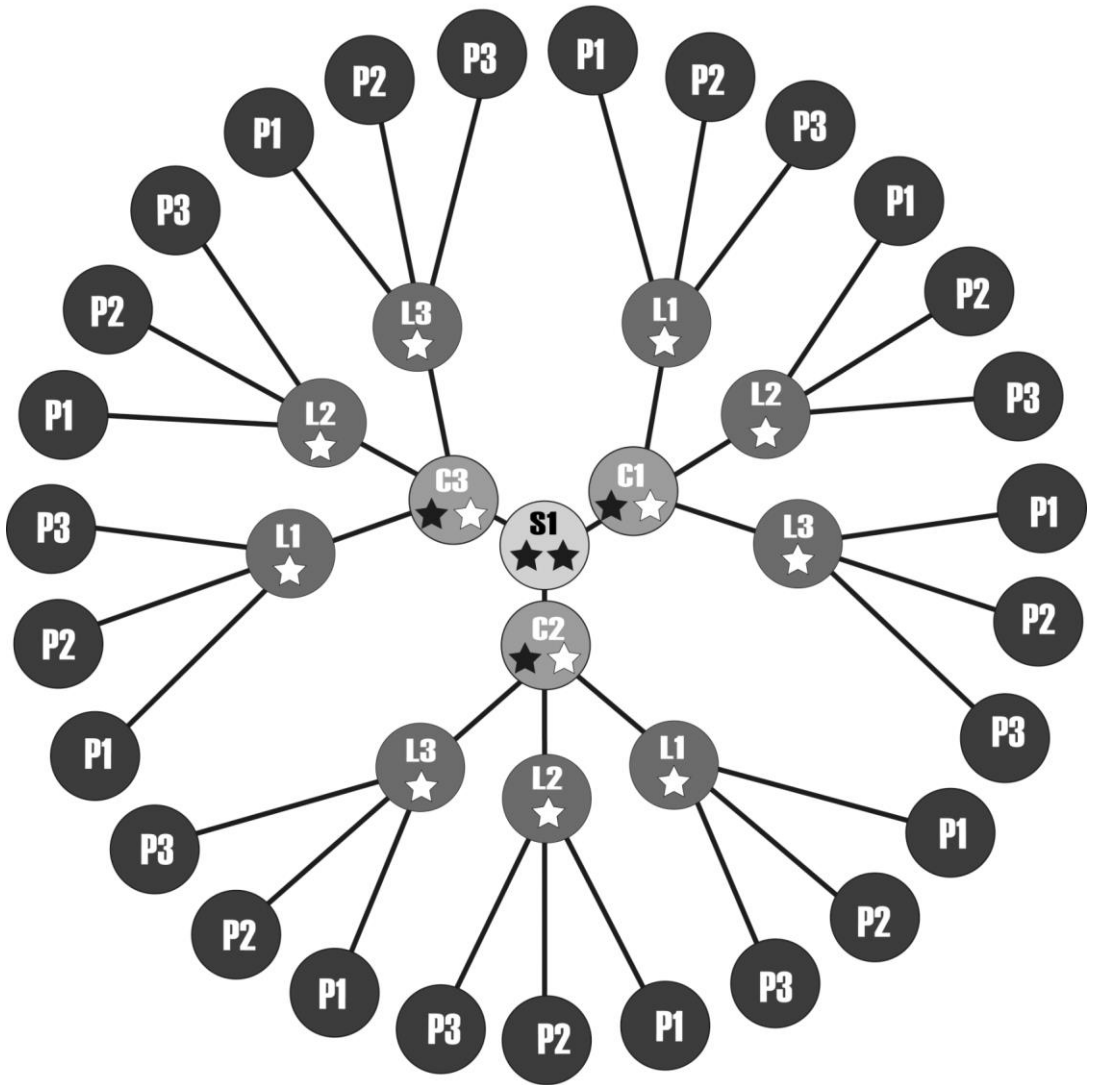
S1
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 GOLD STAR
 SUPPORT-1

C
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L
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 LEAD PAIR
 CANDIDATE

P
 PLAYER PAIR

FULL SUPPORT-1 CHART



DOUBLE
GOLD STAR
SUPPORT-1



GOLD STAR
SILVER STAR
COACHING PAIR
CANDIDATE

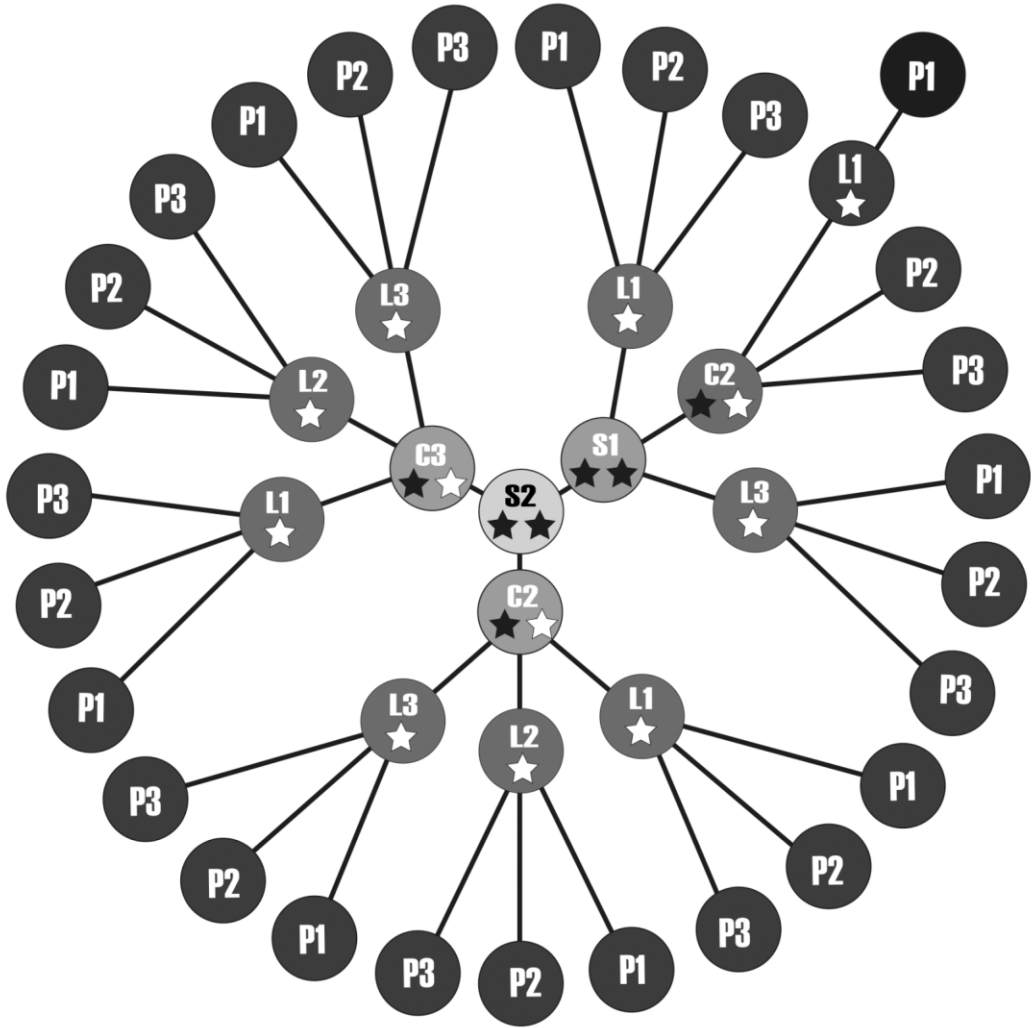


SILVER STAR
LEAD PAIR
CANDIDATE



PLAYER PAIR

BEGINNING SUPPORT-2 CHART



S2
 ★★
 DOUBLE
 GOLD STAR
 SUPPORT-2

S1
 ★★
 DOUBLE
 GOLD STAR
 SUPPORT-1

C
 ★★
 GOLD STAR
 SILVER STAR
 COACHING PAIR
 CANDIDATE

L
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 SILVER STAR
 LEAD PAIR
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 PLAYER PAIR